



**KEYERA**

Notice of 2024  
**Annual Meeting of Shareholders**

May 14, 2024

**Management Information Circular**

March 28, 2024

# Keyera at a glance

Keyera is a Canadian-based energy infrastructure company that operates a fully integrated value chain centered around transporting, processing, and marketing natural gas liquids (NGLs). This value chain offers customers a full range of reliable services which allows them to optimize the value they receive for their products. In 2023, Keyera employed approximately 1,162 people at 20 facilities and offices located in Alberta, Oklahoma, and Texas.

## Who we are

### Our mission



Our mission expresses our commitment to providing safe and responsible essential energy infrastructure solutions.



### Our vision

To be the North American leader in delivering energy infrastructure solutions.

### Our values

Our core values provide the framework for how we execute our day-to-day work and engage with our customers and many stakeholders.



**Home Safe**  
I take action to protect people & the environment



**Own It**  
I deliver on my commitments



**All In**  
I work with others across Keyera to achieve superior outcomes



**Count on Me**  
I make decisions for the right reasons



**Drive Value**  
I am driven & passionate about creating value for Keyera's stakeholders

### Cultural behaviours

We formally define the key behaviours that characterize our workplace culture.



**Listen, Learn & Share**  
Actively share your knowledge with your team



**Diligence**  
Follow approved processes and procedures



**Character & Commitment**  
We follow through on our commitments



**Questioning Attitude**  
Guard against complacency, challenge status quo



**Engage & Care**  
Work together to achieve our goals

# Message from our Board Chair and CEO

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Dear fellow Shareholders:

By all accounts, 2023 was an outstanding year for Keyera. We established clear priorities, delivered record financial performance that created value for our shareholders, and set new milestones in safety. It was also a year of reflection and celebration. In 2023, we celebrated 25 years of delivering the energy people need to empower their lives.

## Financial performance<sup>1</sup>

In 2023, we maximized the value and strength of our integrated value chain through safe and reliable operations. Driven by contributions from all three business segments, we closed out 2023 by setting numerous financial performance records. Overall, Keyera achieved record annual adjusted EBITDA of \$1.21 billion and our best-ever distributable cash flow (DCF) of \$855 million. We ended the year with a strong balance sheet, with net debt to adjusted EBITDA at 2.2 times, below our targeted range of 2.5 to 3.0 times. We also delivered strong results for our shareholders. In the third quarter of 2023, we increased the quarterly dividend from \$0.48 to \$0.50, or \$2.00 annually.

## Focusing on our priorities

We also focused on our strategic priorities in 2023, achieving important milestones throughout the year. We signed significant customer contracts for integrated services, brought additional capacity projects like our Pipestone gas plant expansion into service and acquired an additional 21% ownership interest in the Keyera Fort Saskatchewan complex, one of our core strategic assets.

Notably, we completed the KAPS Pipeline system, a 50/50 joint venture with Stonepeak, a leading investment firm specializing in essential infrastructure. KAPS was the largest project in Keyera's history and provides our customers with a much-needed alternative to transport natural gas liquids (NGLs) and condensate from northwestern Alberta to Keyera's NGL infrastructure and industry-leading condensate network in Fort Saskatchewan, Alberta. With a strong focus on safety excellence as well as Indigenous and community engagement, we worked with 10 municipalities, 22 Indigenous communities and employed 60 Indigenous-owned or affiliated businesses during construction.

However, true success requires an equally strong safety record. Last year, Keyera achieved its best-ever safety performance. We are proud of that achievement and can never become complacent. We will stay true to our value of 'Home Safe' and remain focused on cultivating a strong safety mindset everywhere we operate.

## Delivering on our commitments

We also made progress delivering on our environmental, social, and governance (ESG) commitments. Last year we provided a summary of our ESG performance which included an update on our priority areas, including reducing our emissions. Our multi-year emissions reduction plan is rooted in thoughtful targets, with an overall goal to reduce our Scope 1 and 2 greenhouse gas emissions intensity by 50% by 2035. In 2023 we reported an approximate 14% reduction in emissions intensity between 2019 and 2022 and we are now more than halfway towards achieving our interim intensity reduction target of 25% by 2025. We also continue to strengthen and deepen our commitment to local and Indigenous communities.

Keyera also remains positioned to play a meaningful role in the energy transition. This year, nearly 10% of our commercial power consumption came from carbon-free sources as a result of power purchase agreements secured in 2022. Within the next three years, 40% of our commercial power will be derived from carbon-free sources. Additionally, we continue to pursue the potential for a low-carbon hub strategy in the Alberta Industrial Heartland with the vision of reducing our emissions and providing decarbonization services to our customers.

## Evolving our Board

As we prepare for the future, we are focused on ensuring Keyera's leadership is diverse, effective, and skilled. This year, we are asking for your support in electing eleven directors to our Board. Our director nominees include all directors elected at our 2023 annual meeting (including our President and CEO, Dean Setoguchi). All our director nominees (excluding Mr. Setoguchi) are independent. Four of our eleven nominees are female. Each nominee is

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<sup>1</sup> Adjusted EBITDA, distributable cash flow, and net debt to adjusted EBITDA are not standard measures under GAAP. Please see "Non-GAAP Measures" attached to the management information circular as Schedule "B".

highly qualified and brings extensive industry experience, relevant professional expertise, and a diverse perspective to our Board.

On pages 19 to 24 of this document, you will find detailed information about each nominee.

### Looking ahead

We remain confident in Canada’s role as a secure, affordable, and sustainable energy provider, of which natural gas and natural gas liquids are key. With a strong growth outlook for the Western Canadian Sedimentary Basin and our strategically located assets, Keyera is well positioned to leverage its interconnected capabilities, meet customer demand and create maximum value for our shareholders.

Of course, none of this would be possible, without the strength and dedication of our people. We thank them for living our values, demonstrating their commitment to the business and consistently working safely and responsibly.

Finally, we wish to extend our sincere thanks to our shareholders for their continued support and confidence in Keyera. I hope you can participate in our virtual annual meeting of shareholders on May 14, 2024, beginning at 10 a.m. Mountain Daylight Time, details of which are included in this document.

Sincerely,

(signed) “Jim Bertram”

(signed) “Dean Setoguchi”

**Jim Bertram**  
Chair, Board of Directors

**Dean Setoguchi**  
President and Chief Executive Officer

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# Notice of 2024 Annual Meeting

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## When

Tuesday, May 14, 2024  
10:00 a.m. MDT (Mountain Daylight Time)

## Where

Virtual meeting by live audio webcast  
<https://web.lumiagm.com/459987990>

## Items of business at the meeting

The meeting will address the following items of business:

1. Receive Keyera Corp.'s consolidated financial statements for the financial year ended December 31, 2023,
2. Election of our directors,
3. Appointment of Deloitte LLP as our independent auditors and authorize the directors to fix their remuneration,
4. Hold a non-binding, advisory vote on our approach to executive compensation, and
5. Any other business that may be properly brought before the meeting.

The Board of Directors of Keyera Corp. recommends all shareholders vote **FOR** all resolutions on the business items listed above.

## Who can vote?

You are entitled to receive notice of and vote at the meeting if you held Keyera common shares at close of business on March 27, 2024.

## Materials

A [Notice of Availability of Proxy Materials for the 2024 Annual Meeting of Shareholders of Keyera Corp.](#) (the notice) is being mailed to beneficial shareholders on or about April 9, 2024.

We are providing access to the attached management information circular and annual report via the internet using the Notice and Access system (notice and access). These materials, referenced in the notice, are available on our website at [www.keyera.com](http://www.keyera.com). Information on notice and access is provided at page 10 of the circular.

## Voting and proxies

You can vote your shares by using the proxy form or voting instruction form in the materials mailed to you. Information on how to vote your shares at the meeting or appoint someone to serve as your proxyholder and vote your shares on your behalf, is provided starting at page 9 of the circular.

Registered shareholders and appointed proxyholders can participate in the meeting, ask questions, and vote in real time, provided they are connected to the internet and comply with the requirements in the attached circular. Non-registered (or beneficial) shareholders who have not duly appointed themselves as proxyholder may attend the meeting as guests, however, are unable to vote at the meeting.

The Board of Directors has approved the contents of this notice and authorized us to send this information to our shareholders, directors, and auditors.

**By order of the Board of Directors,**

Dated at Calgary, Alberta this 28<sup>th</sup> day of March 2024

**KEYERA CORP.**

(signed) "Christy Elliott"

**Christy Elliott**

SVP, Sustainability, External Affairs,  
General Counsel & Corporate Secretary  
Calgary, Alberta

# Management information circular

You are receiving this management information circular because you owned common shares of Keyera at close of business on March 27, 2024 (the record date) and are entitled to receive notice of, and vote at, our annual meeting of shareholders to be held virtually on **Tuesday, May 14, 2024** (or a reconvened meeting if postponed or adjourned). The meeting will be held in a virtual-only format, by live audio webcast. All shareholders and duly appointed proxyholders can participate. You cannot attend the meeting in person.

**Management is soliciting your proxy for the meeting.** Solicitation is mainly by mail, but you may also be contacted by phone, e-mail, internet or by a Keyera director, officer, employee. Keyera pays for the costs of preparing and distributing meeting materials, including reimbursing brokers or other entities for mailing meeting materials to our beneficial shareholders.

Your vote is important. We encourage you to read this circular carefully and to vote your shares. Detailed information on how to participate in the virtual meeting, including how to vote your shares or appoint someone to be your proxyholder to vote on your behalf, is provided starting at page 9.

**The Board of Directors of Keyera has approved the contents of this circular and authorized us to send it to all shareholders of record.**

In this document:

- **We, us, our, the Corporation,** and **Keyera** means Keyera Corp.
- **You, your,** and **shareholder** means holders of Keyera common shares
- **Circular** means this management information circular, dated March 28, 2024
- **Common shares** and **shares** mean common shares of Keyera, unless otherwise indicated
- All dollar amounts are in Canadian dollars, unless otherwise indicated
- Information is as of March 27, 2024 unless otherwise indicated

**Our principal corporate and registered office:**

**Keyera Corp.**  
200, 144 – 4<sup>th</sup> Avenue S.W.  
Calgary, Alberta, T2P 2N4  
T: 403-205-8300  
F: 403-205-8318

## Information about notice and access

Keyera is using notice and access rules adopted by Canadian securities regulators to reduce the volume of paper and mailing costs associated with the physical distribution of materials for our 2024 annual meeting of shareholders. Instead of receiving a paper copy of this circular with the proxy form or voting information form by mail, beneficial shareholders received a notice of the meeting with instructions on how to access this circular, audited consolidated financial statements and related management's discussion and analysis (collectively, the meeting materials) online, or to request paper copies. Paper copies of these meeting materials will be mailed to registered shareholders (and beneficial shareholders who previously requested to receive them). To receive a paper copy of the meeting materials at no charge, please contact Broadridge Financial Solutions Inc. (Broadridge). This circular and the proxy form can be viewed online on our website at [www.keyera.com](http://www.keyera.com) and on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

## Keyera financial information

Financial information about Keyera can be found in our annual audited consolidated financial statements and management's discussion and analysis for the year ended December 31, 2023 (2023 MD&A). Please contact us to receive a copy of these documents. These documents and other information about Keyera are available on our website at [www.keyera.com](http://www.keyera.com) or on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

## Electronic delivery

Beneficial shareholders are asked to consider signing up for electronic delivery ("E-delivery") of the meeting materials. E-delivery has become a convenient way to make distribution of materials more efficient and is an environmentally responsible alternative by eliminating the use of printed paper and the carbon footprint of the associated mail delivery process. Signing up is quick and easy, go to [www.proxyvote.com](http://www.proxyvote.com) and sign in with your control number, vote for the resolutions at the meeting and following your vote confirmation, you will be able to select the electronic delivery box and provide an email address. Having registered for electronic delivery, going forward you will receive your meeting materials by email and will be able to vote on your device by simply following a link in the email sent by your financial intermediary, provided your intermediary supports this service.


## Use of non-GAAP measures

This circular includes references to certain financial measures and ratios that are not defined by generally accepted accounting practices (GAAP). More information on these measures and why we use them is provided in "Non-GAAP Measures" attached to this circular as Schedule "B".

## Forward looking statements

This circular contains forward-looking statements (FLS) based on our current expectations, estimates, projections, and assumptions in light of our experience and perception of historic trends. In particular, this circular contains FLS about our vision, goals, compensation, risk mitigation, succession plans, environmental, social and governance (ESG) priorities, strategy and related targets, the low-carbon hub strategy, the ability to earn returns for shareholders, the role of Keyera's infrastructure in Canada's energy future and corporate and business strategies, plans and projects. FLS involve known and unknown risks, and actual results may differ materially from those expressed or implied by such statements. Please see "Forward-Looking Statements" in our management's discussion and analysis dated February 14, 2024 for the year ended December 31, 2023 (2023 MD&A) and "Forward Looking Information in our annual information form for the year ended December 31, 2023 (2023 AIF) as well as "Risk Factors" in our 2023 AIF, all of which are incorporated by reference herein, for more information about the assumptions and risks regarding the FLS in this document. These statements are made only as of the date of this circular. Keyera does not undertake any obligation to publicly update or revise the FLS contained in this document, except as required by law.

# Our 2023 performance

<p>record</p> <p><b>\$3.73</b></p> <p>distributable cash flow per share <sup>(1)(2)</sup></p>	<p>investment grade credit ratings <sup>(5)</sup></p>	<p>record</p> <p><b>\$1.21B</b></p> <p>adjusted EBITDA <sup>(1)(2)</sup></p>
<p><b>53%</b></p> <p>payout ratio <sup>(1)(2)</sup></p>	<p><b>2.2x</b></p> <p>net debt/adjusted EBITDA ratio <sup>(1)(2)</sup></p>	<p></p> <p>Female representation</p> <p><b>50%</b> of senior executives <sup>(3)</sup></p> <p><b>40%</b> of independent board directors <sup>(4)</sup></p>
<p><b>Resilient business model</b></p> <p>long-term track record of value creation through various commodity price cycles</p>	<p><b>Capital investment discipline</b></p> <p>includes evaluating investments by: returns, strategic merit, ESG considerations, and other risk factors</p>	<p><b>Prudent financial framework</b></p> <p>low leverage provides flexibility and supports investment grade credit ratings <sup>(4)</sup></p>




## GHG targets

We will reduce our scope 1 and 2 GHG intensity (from a 2019 baseline) by:

**25%** by 2025      **50%** by 2035

## Committed to demonstrating ESG leadership <sup>(6)</sup>

Our six material ESG factors:

 Safety of people & operations	 Emissions	 Community & Indigenous engagement
 People & culture	 Water	 Land & biodiversity

### Notes:

1. Refer to our 2023 year-end report and 2023 MD&A at [www.sedarplus.ca](http://www.sedarplus.ca) or at [www.keyera.com](http://www.keyera.com).
2. Distributable cash flow per share is defined as distributable cash flow divided by the weighted average number of our common shares outstanding for the relevant period. Distributable cash flow is defined as cash flow from operating activities adjusted for changes in non-cash working capital, inventory write-downs, maintenance capital expenditures and lease payments, including periodic costs related to prepaid leases. Adjusted EBITDA is defined as earnings before finance costs, taxes, depreciation, amortization, impairment expenses, unrealized gains/losses, and any other non-cash items such as gains/losses on the disposal of property, plant, and equipment. Payout ratio is defined as dividends declared to shareholders divided by distributable cash flow. Adjusted EBITDA, distributable cash flow per share, distributable cash flow, payout ratio and net debt to adjusted EBITDA are not standard measures under GAAP. Please see "Non-GAAP Measures" attached to this circular as Schedule "B".
3. Refers to Senior Vice Presidents (three out of five) reporting directly to (and including) our President & CEO, Dean Setoguchi as at December 31, 2023.
4. Refers to four out of ten independent Board of Director nominees are female.
5. Please refer to our 2023 AIF available at [www.sedarplus.ca](http://www.sedarplus.ca) or at [www.keyera.com](http://www.keyera.com).
6. Please refer to our 2022 ESG Performance Summary and 2021 Climate Report available at [www.keyera.com](http://www.keyera.com).



# Details about the meeting

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Your participation at the meeting is important. Please read the following information carefully for details on how to vote or appoint a proxyholder to vote your shares and how to participate at the meeting.

## Meeting details

The meeting will be held **May 14, 2024 at 10 a.m. MDT** (Mountain Daylight Time) via live audio webcast at <https://web.lumiagm.com/459987990>.

We are holding a virtual-only meeting this year by live audio webcast. Every registered shareholder and duly appointed proxyholder, regardless of geographic location and ownership, will have an equal opportunity to participate and vote on the matters to be considered at the meeting.

## Participation at the meeting

Registered shareholders and duly appointed proxyholders who wish to participate at the meeting can listen, ask questions, and vote online in real time, provided they are connected to the internet and comply with all requirements set out under “Registered shareholders: Voting instructions” and “Beneficial shareholders: Voting instructions” below. Beneficial shareholders who have not duly appointed themselves as proxyholders can attend the meeting as guests. Guests can listen to, but are unable to vote or ask questions at, the meeting.

## Voting and proxies

### Who is seeking my vote?

Management is soliciting your proxy for use at the meeting (or any reconvened meeting if adjourned or postponed). This solicitation is primarily by mail, but can also be made by telephone, via the internet, or other means of communication by directors, officers, or employees of Keyera. Costs of this solicitation will be borne by Keyera.

We have retained Kingsdale Advisors to provide a broad array of strategic advisory, governance, strategic communications, digital, and investor campaign services on a global retainer basis in addition to certain fees accrued during the life of the engagement upon the discretion and direction of the Corporation. Shareholders may contact Kingsdale Advisors, Keyera’s strategic advisor by telephone at 1-800-348-1210 (toll-free in North America) or 1-437-561-5014 (text and call enabled outside North America), or by email at [contactus@kingsdaleadvisors.com](mailto:contactus@kingsdaleadvisors.com).

### Who can vote?

You are entitled to receive notice of and vote at the meeting if you held common shares of Keyera at the close of business on the record date of **March 27, 2024**. As of the record date, we had 229,153,373 common shares issued and outstanding. Each common share represents the right to one vote on any item of business properly brought before the meeting (or any reconvened meeting, if adjourned or postponed).

If a shareholder of record on the record date transfers ownership of their shares after the record date and not later than ten days before the meeting, the transferee produces properly endorsed share certificates or otherwise establishes they own such shares and demands their name be included on the list of shareholders entitled to vote at the meeting, the transferee will be entitled to vote those shares at the meeting.

To the best of the knowledge of Keyera and its directors and officers, as of the record date, no person or company beneficially owned, directly or indirectly, or exercised control or direction over, more than 10% of the issued and outstanding shares of Keyera.

## Are you a beneficial shareholder?

If your shares are registered in the name of a nominee (such as a bank, trust company, securities broker, or other intermediary) you are a beneficial (or non-registered) shareholder. In this case, your holdings are recorded in an electronic system.

Keyera primarily uses a “book-based” system administered by CDS & Co. (CDS). In Canada, CDS acts as nominee for many banks, trust companies, and brokerage firms through which beneficial shareholders hold their shares. Many Keyera shares are therefore registered under CDS or its nominee. Keyera does not know for whose benefit the shares registered in the name of CDS are held.

## Beneficial shareholders: Voting instructions

### Notice and access for beneficial shareholders

We use notice and access to deliver our meeting materials to beneficial shareholders. This means the notice of meeting, circular, audited consolidated financial statements for the year ended December 31, 2023, and related MD&A (collectively, the meeting materials) will be posted online to enable electronic access by beneficial shareholders.

Beneficial shareholders can obtain more information about notice and access by calling Broadridge toll free within North America at [1-844-916-0609](tel:1-844-916-0609) (English) or [1-844-973-0593](tel:1-844-973-0593) (French). From outside North America, call [1-303-562-9305](tel:1-303-562-9305) (English) or [1-303-562-9306](tel:1-303-562-9306) (French).

Shareholders may also contact Kingsdale Advisors, our strategic advisor, by telephone at 1-800-348-1210 (toll-free in North America) or 1-437-561-5014 (text and call enabled outside North America), or by email at [contactus@kingsdaleadvisors.com](mailto:contactus@kingsdaleadvisors.com).

Beneficial shareholders will receive, by mail, the meeting notice and voting instruction form, as well as information about how to access meeting materials online (or obtain paper copies at no charge), as well as how to vote. We use Broadridge to send proxy-related materials to non-objecting beneficial owners of our shares and intend to pay for intermediaries to deliver proxy-related materials to objecting beneficial owners of our shares.

Paper copies of the meeting materials will be mailed to registered shareholders and beneficial shareholders who previously requested to receive them. If you wish to receive a paper copy of the meeting materials at no charge, please contact Broadridge Financial Solutions Inc. (Broadridge) by calling toll-free at [1-877-907-7643](tel:1-877-907-7643) or visiting [www.proxyvote.com](http://www.proxyvote.com) and entering the 16-digit control number located on your voting instruction form provided (control number). If you do not have a control number, requests can be made by calling toll free within North America [1-844-916-0609](tel:1-844-916-0609) (English) or [1-844-973-0593](tel:1-844-973-0593) (French). If dialing from outside North America call [1-303-562-9305](tel:1-303-562-9305) (English) or [1-303-562-9306](tel:1-303-562-9306) (French). Requests must be made no later than **2 p.m. MDT on May 1, 2024**, to receive paper copies of the meeting materials before the voting deadline and, in any event, within one year of filing the circular on SEDAR+.

If you are a beneficial shareholder, your shares may be registered in the name of a broker or other intermediary, including CDS. Beneficial shareholders who do not object to their name being made known to the Corporation may be contacted by our strategic advisors to assist in conveniently voting their shares directly by telephone. We may also utilize the Broadridge QuickVote™ service to assist such shareholders with voting their shares.

### Voting in advance of the meeting

Voting instructions must be obtained from you by your broker or intermediary in advance of the meeting. Some brokers or intermediaries use a “voting instruction form” to seek instructions on how to vote your shares. Some delegate responsibility to obtain instructions from their clients to Broadridge, which typically mails a voting instruction form. **As each intermediary has their own voting and mailing procedures, you must strictly follow the instructions of your intermediary to vote.**

If your shares are registered in the name of CDS, they can only be voted in accordance with your specific direction. If your shares are held by CDS, you must provide specific voting instructions through your broker or their agent to vote your shares. Without your specific instructions, your broker or other intermediary (or their nominee) cannot vote your shares.

### Voting at the meeting

To participate and vote at the meeting, you must appoint yourself as proxyholder by: (i) inserting your name on the voting instruction form; and (ii) returning it in accordance with instructions provided by your intermediary. Your voting instruction form may also have a box where you can indicate that you intend to vote at the meeting. For questions regarding your voting instructions form, contact your intermediary for instructions.

To vote at the meeting, make arrangements with your intermediary well in advance of the meeting. Advance arrangements are also required if your shares are held in the name of CDS, as Keyera is unable to recognize you for purposes of voting your shares at the meeting (or depositing a form of proxy).

To vote at the meeting, return your completed voting instruction form to your intermediary (or CDS) in accordance with their instructions. You cannot register with Odyssey Trust Company (Odyssey) to vote at the meeting if your voting instruction form has not been returned to your intermediary prior to the meeting in accordance with their instructions. Once the instructions and deadline prescribed by your intermediary have been followed (consistent with the “Voting by Proxy” section below) you must register as a proxyholder. To do so,

you must email [appointee@odysseytrust.com](mailto:appointee@odysseytrust.com) by 10 a.m. MDT on or before May 13, 2024. Odyssey can provide you with a control number via email.

Without a control number, proxyholders will not be able to vote at the meeting but can participate as a guest. Instructions on how to participate and vote at the meeting are found in the "Attendance and participation at the meeting" section below.

### Not voting at the meeting?

If you want someone else to vote your shares at the meeting on your behalf, mark your voting instructions in the voting section of the proxy or voting instruction form and return it, following the instructions provided by your intermediary. **You have the right to appoint someone else to be your proxyholder and to act on your behalf at the meeting. This person need not be a Keyera shareholder. To have another person vote on your behalf at the meeting, follow the voting instructions in the enclosed proxy form.** Register them as your proxyholder by emailing [appointee@odysseytrust.com](mailto:appointee@odysseytrust.com) by 10 a.m. MDT on or before May 13, 2024 and provide Odyssey with contact information for your proxyholder who will receive a control number via email. **Failure to register the proxyholder will result in the proxyholder not receiving a control number, which will preclude them from voting at the meeting.**

If you do not appoint a proxyholder to vote on your behalf, the individuals named on the proxy form, **Jim Bertram and Dean Setoguchi** (*management appointees*), will serve as your proxyholder and vote your shares in accordance with your instructions. **If you do not specify your instructions, the management appointees will vote FOR each item of business at the meeting, as described in "Voting by proxy: selecting your proxyholder" below.**

### Are you a registered shareholder?

You are a registered shareholder if you hold your shares in your own name. Your ownership is reflected in a share certificate or by other means of direct registration of your shares. Registered shareholders may vote at the meeting directly or by proxy.

### Registered shareholders: Voting instructions

#### To vote at the meeting

To vote at the meeting, do not complete your enclosed proxy form. You must instead vote at the meeting by completing a ballot online shortly before the meeting, as described under "Attendance and participation at the meeting" below.

#### Not voting at the meeting?

If you want to vote at the meeting, but prefer to have someone vote on your behalf, provide your voting instructions in the voting section of the enclosed proxy form. You can submit your completed voting instructions by mail, telephone, or internet. Once received, the management attendees will vote your proxy.

You have the right to appoint someone else to be your proxyholder and act on your behalf at the meeting. The person you appoint does not have to be a Keyera shareholder. To appoint another person to vote on your behalf, follow the voting instructions in the enclosed proxy form. To be valid, you must sign the proxy form. If the shareholder is a corporation, the proxy must be signed by a duly authorized officer or attorney thereof.

You must also register the appointed person as your proxyholder by emailing [appointee@odysseytrust.com](mailto:appointee@odysseytrust.com) by 10 a.m. MDT on or before May 13, 2024 so Odyssey can provide them with a control number via email. **If you fail to register, they will not receive a control number and will be unable to vote on your behalf at the meeting.**

#### Attendance and participation at the meeting

As the meeting is being held virtually via live webcast, shareholders will not attend the meeting in person. Shareholders can attend the meeting online. Registered shareholders and appointed proxyholders can also participate in the meeting online.

Online meeting attendance enables registered shareholders and duly appointed proxyholders (including beneficial shareholders who have duly appointed themselves as proxyholder) to participate, vote, and ask questions at the meeting.

### Registered shareholders

The control number located on the form of proxy (or in the e-mail notification you received) is your control number to be used for purposes of voting at the meeting.

## Duly appointed proxyholders

Once duly appointed and registered, Odyssey will email each proxyholder a control number after the proxy voting deadline has passed, as described in “Beneficial shareholders: voting instructions” or “Registered shareholders: voting instructions”.

## Guests

Guests of the meeting, including beneficial shareholders who have not duly appointed themselves as proxyholder can log in to the meeting as set out below. Guests can listen to the meeting, however, are unable to vote or ask questions during the meeting.

### Online meeting log-in instructions for eligible attendees:

1. Log in online at <https://web.lumiagm.com/459987990>.
2. Please log in at least one (1) hour before the meeting starts (i.e., at or before 9 a.m. MDT).
3. Click “Login” and enter your control number (see below) and Password “keyera2024” (case sensitive) **OR** click “Guest” and complete the online form, which will ask some simple questions such as your name.

If shareholders (or their proxyholders) encounter any difficulties accessing the meeting during the check-in, they may attend the meeting by clicking “Guest” and completing the online form. The virtual platform is fully supported across Internet browsers and devices (desktops, laptops, tablets, and smartphones) running the most updated version of applicable software and plugins. Shareholders (or their proxyholders) should ensure that they have a strong Internet connection if they intend to attend and/or participate in the meeting. Participants should allow plenty of time to log in and ensure that they can hear streaming audio prior to the start of the meeting. Technical support can also be accessed at: [support-ca@lumiglobal.com](mailto:support-ca@lumiglobal.com).

## Items to be addressed at the meeting

### Items to be addressed at the meeting are as follows:

1. Receive Keyera Corp.’s consolidated financial statements for the financial year ended December 31, 2023,
2. Election of our directors,
3. Appointment of Deloitte LLP as our independent auditors and authorize the directors to fix their remuneration,
4. Hold a non-binding, advisory vote on our approach to executive compensation, and
5. Any other business that may be properly brought before the meeting.

Each of these items are described in greater detail starting at page 15.

In the event amendments or variations to the above items of business or other matters are properly brought before the meeting, the proxy form gives to the management appointees, or any other person you appoint to vote on your behalf, discretionary authority to use their best judgment to vote on these matters. As of the date of this document, Keyera is not aware of any other matters to come before the meeting, other than those identified above and in the notice.

## What are my voting options?

On the business items to be addressed at the meeting, your voting options, should you choose to vote or provide voting instructions, are as follows:

Business item	Voting options
Election of our director nominees	FOR or WITHHOLD
Appointment of Deloitte LLP as our auditors and authorize the directors to fix their remuneration	FOR or WITHHOLD
Advisory vote on our approach to executive compensation	FOR or AGAINST

No vote is required on the review of our 2023 audited consolidated financial statements and the corresponding auditors’ report. If you have any questions on these materials, please contact us directly at Suite 200, 144 - 4th Avenue S.W., Calgary Alberta T2P 3N4, Attention: Corporate Secretary or via e-mail at [corporate\\_secretary@keyera.com](mailto:corporate_secretary@keyera.com).

## Voting by proxy

### Selecting your proxyholder

Your proxy voting form or voting instruction form currently names the management appointees, as your proxyholder. To appoint a different proxyholder, write the individual's or company's name in the blank space on the form and strike out the management appointees. If voting online, indicate your appointed proxyholder by following the instructions provided.

Please ensure you have advised your proxyholder of their appointment and your voting instructions and that they can attend the meeting to vote for you. If you do not appoint a different proxyholder, then the management appointees will vote on your behalf in accordance with your instructions.

### Voting by your proxyholder

If you have given voting instructions in your proxy form or voting instruction form, your proxyholder must vote in accordance with your instructions. If you appoint a proxyholder, but do not provide them voting instructions, your proxyholder will decide how to vote on any matters properly brought before the meeting.

If you properly complete and return your proxy form or voting instruction form and do not appoint a different proxyholder the management appointees will vote in accordance with your instructions. If you do not appoint a different proxyholder and do not provide specific voting instructions, the management appointees will vote your shares as follows:

Business item	Management appointees will vote
Election of our director nominees	FOR
Appointment of Deloitte LLP as our auditors and authorize the directors to fix their remuneration	FOR
Advisory vote on our approach to executive compensation	FOR

### Returning the proxy form (registered shareholders)

If you are a registered shareholder, the enclosed proxy form outlines how to submit your voting instructions. To ensure your vote is recorded, your proxy must be received by Odyssey no later than **10 a.m. MDT on May 10, 2024** (voting cutoff). In the event the meeting is adjourned or postponed, your proxy must be received no less than 48 hours (excluding Saturdays, Sundays, and holidays) before the adjourned or postponed meeting time. The chair of the meeting (our Board Chair, Jim Bertram) may waive or extend the proxy voting cutoff or time limit for receiving proxy forms without notice, at his discretion.

#### You may vote by proxy using one of the following methods:



Vote by dating, signing, and returning the enclosed proxy form by mail to Odyssey Trust Company, attention Proxy Department, Trader's Bank Building, 702, 67 Yonge Street, Toronto, Ontario M5E 1J8.



Vote online at <https://login.odysseytrust.com/pxlogin>. You will need the 12-digit control number found on your proxy form.

All shares properly voted by proxy and received by Odyssey prior to voting cutoff will be voted in accordance with the instructions you provide.

### Returning the voting instruction form (beneficial shareholders)

If you are a beneficial (non-registered) shareholder, you can return your voting instructions prior to the specified deadline provided by your intermediary using one of the methods provided on the voting instruction form. **To vote, your intermediary must receive your voting instructions by the specified deadline.**

## How are votes counted?

Our transfer agent and registrar, Odyssey, will act as scrutineer at the meeting and will count the votes. Ordinary resolutions are sought for items of business requiring a vote, however: (i) election of our nominated directors is subject to our Majority Voting Policy (described on page 34); and (ii) the resolution on our approach to executive compensation is a non-binding and advisory in nature only.

## Can I change my voting instructions?

To change your vote after submitting your instructions, you can revoke your proxy voting form or voting instruction form using one of the methods below, or by other means permitted by law. Instructions can be revoked at any time up to and including 10 a.m. MDT two business days preceding the meeting (or any

adjournment or postponement thereof). Details about how to revoke your original voting instructions are provided below.

### Registered shareholders

If you originally provided voting instructions by mail, to change your vote, you must deliver your new voting instructions in a written document signed by you or your attorney authorized in writing (or if a corporation, under corporate seal by an authorized officer or attorney) to either Odyssey (at the address provided in the proxy) or to Keyera at Suite 200, 144 – 4th Ave. SW, Calgary, Alberta, T2P 3N4 (Attention: Corporate Secretary) prior to voting cutoff. If you originally voted by telephone or the internet, you may revoke your prior vote by conveying your new instructions to Odyssey by telephone or online using your control number prior to voting cutoff or by attending and voting at the meeting.

### Beneficial shareholders:

To change your vote (or if you subsequently decide to vote at the meeting) after providing voting instructions to your intermediary, contact your intermediary as soon as possible to receive instructions on how to do so. Intermediaries often require any written notice of revocation to be received well in advance of the meeting to be effective.

### On meeting day

Voting instructions can also be revoked on the day of the meeting by providing your properly executed revoking document to the chair of the meeting on the meeting day (or any adjournment or postponement thereof). Such revocation will only apply to any business item to be voted upon after new instructions have been properly provided to the meeting chair. The chair of the meeting will be Jim Bertram, our Board Chair.

## Can I nominate a director?

Our Advance Notice By-Law No. 2 describes the advance notification requirements for shareholders who wish to submit director nominations (the advance notice by-law) prior to any annual or special meeting of shareholders at which directors are to be elected. The advance notice by-law is available on our website at [www.keyera.com](http://www.keyera.com).

The deadline for director nominations under the advance notice by-law was the 10th day following the date of the first public announcement of the meeting, or March 11, 2024. **No director nominations were received by Keyera prior to this deadline.**

## Can I make a shareholder proposal?

Under the *Business Corporations Act* (Alberta), certain eligible shareholders can submit shareholder proposals to be included in a management information circular for an annual meeting of shareholders.

For this meeting, the deadline to submit shareholder proposals was February 9, 2024. **No shareholder proposals were received by Keyera prior to this deadline.**

## More questions about voting or the meeting?

If you have questions about voting procedures or the meeting, contact our transfer agent, Odyssey 1-888-290-1175 or <https://odysseytrust.com/contact/>. Beneficial shareholders with questions about voting procedures, including how to submit or change their voting instructions, should contact their broker or intermediary directly.

Shareholders may also contact Kingsdale Advisors, our strategic advisor, by telephone at 1-800-348-1210 (toll-free in North America) or 1-437-561-5014 (text and call enabled outside North America), or by email at [contactus@kingsdaleadvisors.com](mailto:contactus@kingsdaleadvisors.com).

## How do I obtain paper copies of the meeting materials?

To request free paper copies of this circular and the proxy form or voting information form, please contact our Corporate Secretary at [corporate\\_secretary@keyera.com](mailto:corporate_secretary@keyera.com) or via the following address:

Keyera Corp. (Attention: Corporate Secretary)  
Suite 200, 144 – 4th Avenue S.W.  
Calgary, Alberta T2P 3N4

# Business of the meeting

The meeting will address the business items below. An item is approved where a simple majority (50% plus one) of shareholders represented in person or by proxy at the meeting vote FOR the resolution, except the election of directors, which is subject to our Majority Voting Policy (described at page 34). Our vote on executive pay is advisory and non-binding in nature. Information on each business item is provided below.

## 1. Receive our financial statements

At the meeting, we will present our consolidated financial statements for the year ended December 31, 2023, together with the auditors' report. Our financial statements have been audited by our external auditors, Deloitte LLP (Deloitte), Chartered Professional Accountants, reviewed by our Audit Committee, and approved by the Board. They have also been provided to each shareholder who requested a copy. Copies are available online at [www.keyera.com](http://www.keyera.com) or [www.sedarplus.ca](http://www.sedarplus.ca) or can be requested from Investor Relations either at [ir@keyera.com](mailto:ir@keyera.com) or using the contact information at page 33.

## 2. Elect our directors

The Board has determined to nominate eleven directors for election to our Board. Our director nominees are:

Jim Bertram	Isabelle Brassard	Michael Crothers	Blair Goertzen	Doug Haughey
Gianna Manes	Michael Norris	Thomas O'Connor	Charlene Ripley	Dean Setoguchi
Janet Woodruff				

All eleven director nominees are current members of our Board. Each of our director nominees (except our CEO, Dean Setoguchi) is independent.

All our director nominees were elected to the Board at our 2023 annual meeting, with average support (or FOR votes) of 99%. Elected directors will hold office until the earlier of the next annual meeting of shareholders, or their successor is elected or appointed. Detailed information about our respective director nominees is provided starting at page 19.

The Board has adopted a policy that requires, in an "uncontested" election of directors, that shareholders be able to vote for, or withhold from voting, separately for each director nominee (Majority Voting Policy). If, with respect to any particular director nominee, the number of votes "withheld" from voting by shareholders exceeds the number of votes "for" the nominee by shareholders, then although the director nominee will have been successfully elected to the Board pursuant to applicable corporate laws, he or she will be required to promptly tender his or her resignation to the Chair of the Governance & Sustainability Committee (GSC) following the meeting of shareholders at which the director was so elected. The GSC will consider such resignation offer and will accept the resignation except in extenuating circumstances which, in the opinion of the GSC after due consideration, warrant the resigning director's continued service on the Board. The resignation will be effective when accepted by the GSC.

The GSC will make its decision and announce it in a press release within 90 days following the applicable meeting of shareholders. A director who tenders his or her resignation pursuant to the Majority Voting Policy will not participate in any meeting of the GSC at which the resignation is considered.

The proxy form allows shareholders to vote FOR all nominated directors, vote FOR some of them and WITHHOLD their vote for others, or WITHHOLD their vote for all of them.

THE BOARD RECOMMENDS SHAREHOLDERS VOTE FOR THE ELECTION OF OUR NOMINATED DIRECTORS

Unless instructed otherwise, the management appointees will vote FOR all nominated directors.

## 3. Appoint the auditors

The Board is in agreement with the recommendation of the Audit Committee that shareholders re-appoint Deloitte LLP as our independent auditors, to hold office for a one-year term until the close of our next annual meeting and authorize the Board to fix their remuneration. Deloitte is independent within the meaning of the Rules of Professional Conduct of the Chartered Professional Accountants of Alberta and has been our independent auditor since 2003. In accordance with these rules, the lead partner is limited to participating on an audit engagement to no more than seven years. The last rotation of the lead partner occurred in 2023.

In alignment with our commitment to corporate governance best practices, Keyera conducted a comprehensive and competitive external audit tender process during 2023 and early 2024. The Audit Committee consulted with the appropriate members of the Executive Leadership team and other stakeholder groups; including the supply chain and internal audit functions, to determine the necessary objectives and requirements of the evaluation and selection process. This included requirements to ensure an equitable, independent, and effective process, and included the consideration of shareholder expectations regarding the external audit function.

Audit service firms were eligible to submit proposals, including Deloitte LLP (Deloitte), Keyera’s auditor prior to the tender process. These proposals were assessed against criteria established in accordance with Keyera’s procedures for fair and transparent vendor selection and included the following selection criteria: (i) relevant audit engagement and industry experience, (ii) accessibility to appropriate tools, accelerators and technical resources, (iii) preferred approaches and strategies, (iv) strong local and national presence, (v) audit fee pricing compared to market, and (vi) general terms and conditions. After an assessment of the proposals against the initial criteria, four firms were invited to submit and present a formal tender, utilizing a structured and consistent format for each presentation. Upon completion of the sessions, the Audit Committee and Executive Leadership team completed a comprehensive assessment of the tenders, including the consideration of: (i) independence, (ii) ability and capacity to provide the required audit and related services, including any applicable audit transition procedures, (iii) firm size and market presence, (iv) team profile and competency, and (v) corporate culture and organizational alignment. Based on this robust review, the Audit Committee selected the firm that best met the evaluation criteria and objectives and provided their recommendation to the Board.

The Audit Committee reviews all audit plans and any non-audit engagements of the external auditors including all corresponding fees. Fees paid to the auditors are negotiated and reviewed by the Audit Committee and recommended to the Board for approval. Fees are based on the nature and complexity of the engagement, and auditors’ time to complete the services. The Board believes fees paid to Deloitte in 2023 are both reasonable and comparable to those charged by other auditors providing similar services.

All audit and non-audit services provided to Keyera for the year ended December 31, 2023 were reviewed by the Audit Committee and approved by the Board.

At our 2023 annual meeting, the appointment of Deloitte as independent auditors was approved by over 82% of votes cast. Fees Paid to Deloitte in the last two financial years are shown in the following table:

	2023	2022
Audit fees <sup>(1)</sup>	\$837,703	\$1,133,337
Audit-related fees <sup>(2)</sup>	\$141,828	\$250,380
Tax fees	\$0	\$0
All other fees <sup>(3)</sup>	\$6,159	\$11,413
<b>Total</b>	<b>\$985,690</b>	<b>\$1,395,130</b>

Notes:

1. Fees for core audit services, such as independent audit and review of Keyera’s annual and quarterly financial statements and ongoing regulatory filings.
2. Fees for services related to financings, review related to non-routine regulatory filings, including prospectuses, and translation.
3. Fees for all other approved non-audited related services, other than those described above.

**THE BOARD RECOMMENDS SHAREHOLDERS VOTE FOR THE APPOINTMENT OF DELOITTE LLP AS AUDITORS AND AUTHORIZE THE DIRECTORS TO FIX THEIR REMUNERATION**

Unless instructed otherwise, the management appointees will vote [FOR](#) the appointment of Deloitte as auditors.

#### 4. Approach to executive compensation

Consistent with our commitment to strong corporate governance, the Board is once again providing shareholders the opportunity to vote on our approach to executive compensation (say on pay vote). This year represents our eleventh consecutive say on pay vote at our annual meeting. Over the past three years, our say on pay vote has received average support of 98% of votes cast at our annual meeting. At our 2023 meeting, our compensation approach was also supported by over 97% of votes cast at the meeting.

Although this resolution is non-binding, results of the vote and shareholder feedback regarding our compensation approach are carefully considered by the Board when making decisions regarding our program, as well as executive pay.

At the meeting, shareholders will be asked to consider and, if deemed advisable, approve the following non-binding resolution:

**“BE IT RESOLVED THAT,** on an advisory basis, and not to diminish the role and responsibilities of the Board of Directors of Keyera Corp., shareholders accept the approach to executive compensation as described in the compensation discussion and analysis section of Keyera’s management information circular delivered in advance of the 2024 annual meeting of shareholders.”



Unless otherwise directed, the management appointees will vote FOR the approach to executive compensation, as described in this circular.

## 5. Other business

Other business properly brought before the meeting may also be addressed at the meeting. As of the date of this circular, the Board and management are not aware of any other items of business to be brought before the meeting.

# Our director nominees

Eleven individuals are being nominated for election as directors to our Board at the meeting. Each of our nominees currently serves as a director of Keyera.

Each nominee brings extensive experience, professional expertise, and industry knowledge to our Board. An overview of certain key attributes of our nominees is provided below. Detailed nominee profiles, including professional experience, 2023 meeting attendance, share ownership status, and other public company directorships, are provided starting at page 19.

All our directors (except our President and CEO, Dean Setoguchi) are independent. The Board has reviewed the independence, qualifications, and contributions of each nominee, and recommends their nomination for election to the Board at the meeting. A snapshot of key information about our director nominees and current Board composition is provided below.

## Director nominee snapshot <sup>(1)</sup>

	Tenure (years)	Independence	Gender	Visible Minority	Age	Citizenship
Bertram <sup>(2)</sup>	8	Yes	Male	No	67	CDN
Brassard	2	Yes	Female	No	51	CDN
Crothers	3	Yes	Male	No	61	CDN
Goertzen	5	Yes	Male	No	64	CDN
Haughey	11	Yes	Male	No	67	CDN
Manes	7	Yes	Female	No	59	CDN/US
Norris	11	Yes	Male	No	71	CDN
O'Connor	10	Yes	Male	No	68	US
Ripley	7	Yes	Female	No	59	CDN
Setoguchi	3	No (CEO)	Male	Yes	57	CDN
Woodruff	9	Yes	Female	No	67	CDN



**Notes:**

- Above director nominee snapshot graphics includes both all independent directors and our CEO, Dean Setoguchi who is not independent.
- The Board considers Mr. Bertram to be independent including, without limitation, in consideration of both Canadian securities laws and guidance provided by certain governance and proxy advisory organizations, which generally require a five-year "cooling-off" period following completion of a former executive officer role, which Mr. Bertram completed in June 2021. Mr. Bertram became a non-executive Board member in 2016. For more information, please see "Director Independence" discussion at page 35.

# Director nominees' profiles



## Jim Bertram

Jim Bertram is our Board Chair. He has served as a non-executive director since 2016. From 2015 to June 1, 2016, Mr. Bertram served as Executive Chairman of Keyera, following completion of his role as CEO (2003 to 2015). During his tenure, Mr. Bertram led Keyera through significant growth while enabling consistent delivery of value to shareholders and customers. Prior to joining Keyera, Mr. Bertram served as Vice President, Marketing of Gulf Canada Resources Ltd., and Vice President, Marketing for Amerada Hess Canada Ltd.

Mr. Bertram graduated with a Bachelor of Commerce from the University of Calgary. He holds an ICD.D designation from the Institute of Corporate Directors. Mr. Bertram is currently a corporate director and serves on the Board of both Emera Inc. and Methanex Corporation. With over 40 years of diverse experience in the energy sector, Mr. Bertram brings extensive midstream, energy marketing, and upstream expertise to our Board.

**Corporate Director**  
**Independent**  
**Director (non-executive)**  
 since: 2016  
 Age: 67  
 Calgary, Alberta, Canada

**Skills and experience** <sup>(1)</sup>

- Corporate governance
- Energy marketing
- Exploration & production
- Financial literacy
- Midstream, infrastructure, & transportation

### 2023 Board and Committee attendance

Chair, Board of Directors, 6 of 6 (100%)  
 Ex officio member – Audit Committee, Human Resources Committee (HRC), GSC, and Health, Safety & Environment (HSE) Committee, respectively

### Keyera securities held at March 8, 2024 <sup>(2)</sup> Voting results (prior Annual Meetings)

		Voting results (prior Annual Meetings)		
		Year	Votes FOR	Votes WITHHELD
Shares	600,000	2023	128,196,583 (94.53%)	7,419,069 (5.47%)
DSUs	Nil	2022	130,215,294 (98.29%)	2,271,673 (1.71%)
Total value <sup>(3)</sup>	\$19,668,000			
Share ownership status <sup>(4)</sup>	Compliant			

### Other public company directorships (last 5 years)

Emera Inc., July 2018 to present  
 Methanex Corporation, October 2018 to present



## Isabelle Brassard

Isabelle Brassard was appointed to the Board in 2022 and is a member of our HSE Committee and HRC.

Ms. Brassard has over 30 years of global experience in the mining/metals industries and shipping/logistics in North America, Asia, the Middle East, and Europe. Ms. Brassard currently serves as Executive Vice President and Chief Operating Officer at Fednav Limited, Canada's largest international bulk shipping company headquartered in Montreal, a position she has held since 2023, and prior to that as Senior Vice President, Logistics and Sustainable Development from 2020 to 2023. Before joining Fednav, Ms. Brassard held various operational leadership roles with Rio Tinto Group, an ASX, LSE, NYSE, and FTSE listed metals and mining corporation.

With a career in management spanning over three decades, Ms. Brassard has overseen several operational portfolios across Canada, the USA, the Middle East, and Asia. In addition, she served on the Board of Rightship, the world's leading maritime risk management and environmental assessment company.

Originally from Quebec, Isabelle holds a Bachelor's degree in Electrical Engineering from the University of Quebec and earned a Black Belt certification in Lean Six Sigma.

**Corporate Director**  
**Independent**  
**Director since:** 2022  
 Age: 51  
 Montreal, Quebec, Canada

**Skills and experience** <sup>(1)</sup>

- Executive leadership
- Health, safety, & environment
- Strategic planning
- Business development
- Sustainability

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)  
 Member, HSE Committee, 4 of 4 (100%)  
 Member, HRC, 3 of 3 (100%)

### Keyera securities held at March 8, 2024 <sup>(2)</sup> Voting results (prior Annual Meetings)

		Voting results (prior Annual Meetings)		
		Year	Votes FOR	Votes WITHHELD
Shares	Nil	2023	134,947,777 (99.51%)	667,875 (0.49%)
DSUs	10,747			
Total value <sup>(3)</sup>	\$352,287			
Share ownership status <sup>(4)</sup>	In progress			

### Other public company directorships (last 5 years)

Nil



## Michael Crothers

Michael Crothers was appointed to the Board in 2021 and is a member of our HSE Committee. In 2022, he was appointed as a member of our GSC.

From 2016 to 2021, Mr. Crothers served as President and Country Chair for Shell Canada, where he played a pivotal role in achieving the final investment decision for Shell's LNG Canada project. Mr. Crothers' extensive global experience includes assignments spanning five continents. Mr. Crothers has over 37 years of operations, commercial, and leadership experience in the upstream, downstream, and integrated gas businesses, including refining, chemicals, oil sands, shales, and renewables. Mr. Crothers is a champion of the environment and diversity and inclusion and is committed to reconciliation and partnership with Indigenous peoples.

Mr. Crothers graduated with a Bachelor of Science in Chemical Engineering with distinction from the University of Alberta and he holds a life membership in APEGA. He holds an ICD.D designation from the Institute of Corporate Directors. Mr. Crothers is currently a corporate director and was appointed as a director of Cenovus Energy Inc. in November 2023. Mr. Crothers also serves as a director on several private and non-profit boards, including the United Way of Calgary and the Alberta Board of Nature Conservancy Canada. Mr. Crothers brings extensive government relations, operations, and health, safety, and environment experience to our Board.

**Corporate Director**  
**Independent**  
**Director since:** 2021  
**Age:** 61  
**Calgary, Alberta, Canada**

- Skills and experience** <sup>(1)</sup>
- Business development
  - Exploration & production
  - Strategic planning
  - Health, safety, & environment
  - Sustainability

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)  
 Member, HSE Committee, 4 of 4 (100%)  
 Member, GSC, 3 of 3 (100%)

### Keyera securities held at March 8, 2024<sup>(2)</sup>

Shares	2,500
DSUs	10,713
Total value <sup>(3)</sup>	\$433,122
Share ownership status <sup>(4)</sup>	In progress

### Voting results (prior Annual Meetings)

Year	Votes FOR	Votes WITHHELD
2023	134,821,268 (99.41%)	794,384 (0.59%)
2022	132,252,390 (99.82%)	234,576 (0.18%)

### Other public company directorships (last 5 years)

Cenovus Energy Inc., November 2023 to present



## Blair Goertzen

Blair Goertzen was appointed to the Board and is a member of our HSE Committee in 2019. He was appointed Chair of our HSE Committee in 2021.

From 2011 to May 2019, Mr. Goertzen served as President & CEO of Enerflex Ltd., a TSX-listed global supplier, owner and operator of natural gas compression, oil and gas processing, and electric power generation equipment, as well as related engineering and mechanical service expertise. Over his career, Mr. Goertzen has held senior leadership roles with IPEC Ltd., Precision Drilling Corporation, and Enserv Corporation.

Mr. Goertzen is an independent businessman and has previously served on the Board of various public and private companies, including Enerflex Ltd., Zedcor Energy Inc., and IPEC Ltd. With over 30 years' experience in the North America and global energy industry, Mr. Goertzen brings extensive operations, health and safety, and risk management expertise to our Board.

**Corporate Director**  
**Independent**  
**Director since:** 2019  
**Age:** 64  
**Red Deer, Alberta, Canada**

- Skills and experience** <sup>(1)</sup>
- Business development
  - Capital markets
  - Financial literacy
  - Health, safety, & environment
  - Strategic planning

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)  
 Chair, HSE Committee, 4 of 4 (100%)

### Keyera securities held at March 8, 2024<sup>(2)</sup>

Shares	22,821
DSUs	34,192
Total value <sup>(3)</sup>	\$1,868,886
Share ownership status <sup>(4)</sup>	Compliant

### Voting results (prior Annual Meetings)

Year	Votes FOR	Votes WITHHELD
2023	135,254,862 (99.73%)	360,790 (0.27%)
2022	132,324,428 (99.88%)	162,539 (0.12%)

### Other public company directorships (last 5 years)

Enerflex Ltd., June 2011 to May 2019



## Doug Haughey

Doug Haughey was appointed to the Board in 2013 and served as Independent Lead Director since 2015. In 2022, he was appointed Chair of our GSC and as member of our HRC.

From August 2012 through May 2013, Mr. Haughey served as CEO of The Churchill Corporation, a TSX listed commercial construction and industrial services company focused in Western Canada. From 2010 through to its successful sale to Pembina Pipeline Corporation in April 2012, he served as President & CEO of Provident Energy Ltd., a TSX-listed owner/operator of natural gas liquids midstream facilities. From 1999 through 2008, Mr. Haughey held several executive roles with Spectra Energy Corp. and predecessor companies, including President & CEO of TSX-listed Spectra Energy Income Fund.

Mr. Haughey graduated with an MBA from the University of Calgary and a Bachelor of Business Administration from the University of Regina. He holds an ICD.D designation from the Institute of Corporate Directors. Mr. Haughey was recognized by the ICD with the 2022 ICD Fellowship Award.

Mr. Haughey recently retired as a Board member of Fortis Inc. (2023) where he served as its Board Chairman (from 2016 to 2022). He previously served on the Board of FortisAlberta Inc. (2010 to 2016) including as chair (2013 to 2016). With over 35 years' experience in the energy industry, Mr. Haughey brings significant corporate governance, midstream, operations, energy marketing, executive compensation, and sustainability expertise to our Board.

**Corporate Director**  
**Independent**  
**Director since:** 2013  
**Age:** 67  
**Calgary, Alberta, Canada**

### Skills and experience <sup>(1)</sup>

- Executive leadership
- Corporate governance
- Strategic planning
- Midstream, infrastructure, & transportation
- Energy marketing

### 2023 Board and Committee attendance

Independent Lead Director, Board of Directors, 6 of 6 (100%)  
 Chair, GSC, 3 of 3 (100%)  
 Member, HRC, 3 of 3 (100%)

### Keyera securities held at March 8, 2024 <sup>(2)</sup>

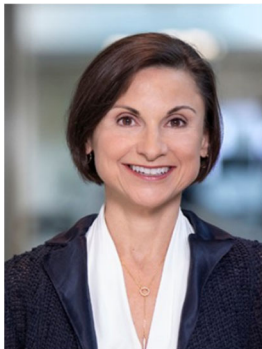
Shares	11,140
DSUs	54,584
Total value <sup>(3)</sup>	\$2,154,433
Share ownership status <sup>(4)</sup>	Compliant

### Voting results (prior Annual Meetings)

Year	Votes FOR	Votes WITHHELD
2023	131,500,264 (96.97%)	4,115,388 (3.03%)
2022	131,777,677 (99.46%)	709,289 (.054%)

### Other public company directorships (last 5 years)

Fortis Inc. September 2016 to May 2023



## Gianna Manes

Gianna Manes was appointed to the Board in 2017. In 2022, she was appointed as chair of our HRC.

From 2012 to 2020, Ms. Manes served as President & CEO of ENMAX Corporation, a Calgary-based utility company engaged in all aspects of the electricity value-chain. From 2008 to 2012, she served as Senior Vice President and Chief Customer Officer with Duke Energy Corporation, a large public North American power company based in Charlotte, North Carolina.

Ms. Manes graduated with an MBA from the University of Houston and has a Bachelor of Science in Industrial Engineering from Louisiana State University. She has also completed the Harvard Business School Advanced Management Program, and also holds an ICD.D designation from the Institute of Corporate Directors.

Ms. Manes is an independent businesswoman and currently serves on the Board of Fortis Inc. She previously served as director of the Canadian Electricity Association and the Calgary United Way (2015 to 2018), including as co-Chair of the Calgary and Area United Way campaign (2014). Ms. Manes has been recognized twice as one of Canada's Most Powerful Women by the Women's Executive Network, one of Alberta Venture's Top 50 Most Influential People (2015) and CEO of the Year by Electricity Human Resources Canada (2013). With over 35 years' experience in the energy and utilities industry, Ms. Manes brings extensive operations, health, safety, and environment experience. She also brings human resources and executive compensation expertise, as well as a U.S. perspective, to our Board.

**Corporate Director**  
**Independent**  
**Director since:** 2017  
**Age:** 59  
**Salem, South Carolina, United States**

### Skills and experience <sup>(1)</sup>

- Business development
- Strategic planning
- Corporate governance
- Health, safety, & environment
- Human resources & executive compensation

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)  
 Chair, HRC, 3 of 3 (100%)

### Keyera securities held at March 8, 2024 <sup>(2)</sup>

Shares	Nil
DSUs	50,171
Total value <sup>(3)</sup>	\$1,644,605
Share ownership status <sup>(4)</sup>	Compliant

### Voting results (prior Annual Meetings)

Year	Votes FOR	Votes WITHHELD
2023	133,892,976 (98.73%)	1,722,676 (1.27%)
2022	131,451,462 (99.22%)	1,035,505 (0.78%)

### Other public company directorships (last 5 years)

Fortis Inc., May 2021 to present



## Michael Norris

Michael Norris was appointed to the Board in 2013 and serves as chair of our Audit Committee since 2015. From 2003 to 2012, Mr. Norris served as Deputy Chair of RBC Capital Markets, Head of Global Investment Banking (1998 to 2003) and Head of its Energy Practice (1992 to 1998). Mr. Norris has previously held various leadership roles with Mobil Oil, an integrated oil and gas company, and Gulf Canada Resources Ltd., a Canadian integrated gas, oil, and resources company.

Mr. Norris graduated with an MBA from the University of Western Ontario and has a Bachelor of Science degree in Civil Engineering from Queen's University.

Mr. Norris is a corporate director and served on the Board of Recipe Unlimited Corporation, Canada's oldest and largest full-service restaurant company (2015 to 2021), as well as several private and non-profit organizations. With over 30 years' experience in the investment banking, finance, and energy sectors, Mr. Norris brings extensive financial acumen, capital markets experience, and strong risk management expertise to our Board.

**Corporate Director**  
**Independent**  
**Director since:** 2013  
**Age:** 71  
**Toronto, Ontario, Canada**

- Skills and experience** <sup>(1)</sup>
- Executive leadership
  - Corporate governance
  - Financial literacy
  - Enterprise risk management
  - Capital markets

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)  
Chair, Audit Committee, 4 of 4 (100%)

### Keyera securities held at March 8, 2024 <sup>(2)</sup>

Keyera securities held at March 8, 2024 <sup>(2)</sup>		Voting results (prior Annual Meetings)		
Shares	7,568	Year	Votes FOR	Votes WITHHELD
DSUs	38,056	2023	133,451,631 (98.40%)	2,164,021 (1.60%)
Total value <sup>(3)</sup>	\$1,495,555	2022	131,267,277 (99.08%)	1,219,689 (0.92%)
Share ownership status <sup>(4)</sup>	Compliant			

### Other public company directorships (last 5 years)

Recipe Unlimited Corporation, April 2015 to May 2021



## Thomas O'Connor

Tom O'Connor was appointed to the Board in 2014. He is a member of our Audit and HSE Committees.

From 2007 to 2013, Mr. O'Connor served as Chairman, President & CEO of DCP Midstream LLC, which is one of the largest gas gatherers, processors, and marketers in the U.S. From 2008 to 2013, he served as Chairman of DCP Midstream Partners, a U.S. NGL and natural gas processing company. Mr. O'Connor previously served in various executive roles with Duke Energy Corp., U.S. electric power holding company, including in its natural gas pipeline, electrical, and commercial business units.

Mr. O'Connor graduated with a Master's degree in Environmental Studies and a Bachelor's degree in Biology cum laude from the University of Massachusetts Lowell. He is a founding member of the school's College of Sciences Board of Advisors. He has completed the Advanced Management Program at Harvard University and the Marketing Management Program at Stanford University.

Mr. O'Connor is an independent businessman and currently serves on the Board of Directors of New Jersey Resources. With over 35 years' experience, Mr. O'Connor brings extensive midstream and transmission operations experience, energy marketing, and risk management expertise, as well as U.S. industry perspective to our Board.

**Corporate Director**  
**Independent**  
**Director since:** 2014  
**Age:** 68  
**Englewood, Colorado, United States**

- Skills and experience** <sup>(1)</sup>
- Executive leadership
  - Financial literacy
  - Business development
  - Health, safety & environment
  - Midstream, infrastructure, & transportation

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)  
Member, Audit Committee, 4 of 4 (100%)  
Member, HSE Committee, 4 of 4 (100%)

### Keyera securities held at March 8, 2024 <sup>(2)</sup>

Keyera securities held at March 8, 2024 <sup>(2)</sup>		Voting results (prior Annual Meetings)		
Shares	8,500	Year	Votes FOR	Votes WITHHELD
DSUs	53,496	2023	135,450,300 (99.88%)	165,352 (0.12%)
Total value <sup>(3)</sup>	\$2,032,229	2022	132,240,489 (99.81%)	246,477 (0.19%)
Share ownership status <sup>(4)</sup>	Compliant			

### Other public company directorships (last 5 years)

New Jersey Resources, March 2017 to present



## Charlene Ripley

Charlene Ripley was appointed to the Board in 2017. She is currently a member of our HRC and GSC.

Ms. Ripley is currently Senior Vice President and General Counsel at Teck Resources Limited (January 2023 to present) a TSX and NYSE listed diversified Canadian mining company. From 2019 to 2022, she served as Executive Vice President & General Counsel at SNC-Lavalin Group Inc. (AtkinsRéalis), a TSX-listed company that provides fully integrated professional and project management services. From 2013 to 2019, she served as Executive Vice President, General Counsel at Goldcorp Inc., a TSX and NYSE-listed gold producer. Ms. Ripley has served in various executive leadership roles including Senior Vice President & General Counsel at Linn Energy Inc. (Houston) and Vice President, General Counsel, Corporate Secretary & Chief Compliance Officer at Anadarko Petroleum Corporation (Houston).

Ms. Ripley graduated with a Bachelor of Laws from Dalhousie University and a Bachelor of Arts, with distinction from the University of Alberta. Ms. Ripley has been recognized for her leadership, including with the Business in Vancouver Influential Women in Business Award (2018), Expert Zenith Award for Diversity Celebrating Women in Law (2017), and Women's Executive Network Canada's Most Powerful Women's Award (2016 and 2015).

Ms. Ripley serves as Chair of the National Board for the Canadian Heart and Stroke Foundation. With over 30 years of legal and energy industry experience, Ms. Ripley brings extensive corporate governance, legal and regulatory, risk management, and sustainability expertise to our Board.

**Executive, Corporate Director**

**Independent**

**Director since:** 2017

**Age:** 59

**Vancouver, British Columbia, Canada**

### Skills and experience <sup>(1)</sup>

- Corporate governance
- Enterprise risk management
- Sustainability
- Human resources & executive compensation
- Business development

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)

Member, HRC, 3 of 3 (100%)

Member, GSC, 3 of 3 (100%)

### Keyera securities held at March 8, 2024<sup>(2)</sup>

Keyera securities held at March 8, 2024 <sup>(2)</sup>		Voting results (prior Annual Meetings)		
Shares	Nil	Year	Votes FOR	Votes WITHHELD
DSUs	49,926	2023	134,267,421 (99.01%)	1,348,231 (0.99%)
Total value <sup>(3)</sup>	\$1,636,574	2022	131,708,945 (99.41%)	778,022 (0.59%)
Share ownership status <sup>(4)</sup>	Compliant			

### Other public company directorships (last 5 years)

None



## Dean Setoguchi

Dean Setoguchi was appointed President & CEO of Keyera and to the Board effective January 1, 2021. Prior to his appointment, Mr. Setoguchi served in various executive leadership roles with Keyera, including President (September 2020 to December 2020), President & Chief Commercial Officer (March 2020 to August 2020), Senior Vice President & Chief Commercial Officer (2018-2020), and Senior Vice President, Liquids Business Unit (2014-2018). He served as Vice President and Chief Financial Officer from (2008-2012) and also served in senior executive roles at several energy production companies.

Mr. Setoguchi is a Chartered Professional Accountant (CPA) and graduated with a Bachelor of Management from the University of Lethbridge.

Mr. Setoguchi currently serves on the Board of the Calgary Food Bank. He has previously served on the Boards of several public companies and on the Board of governors of the University of Lethbridge. With over 30 years of industry experience, Mr. Setoguchi brings strong financial acumen, capital markets, midstream and marketing, and risk management experience to our Board.

**President & CEO**

**Not independent**

**Director since:** 2021

**Age:** 57

**Calgary, Alberta, Canada**

### Skills and experience <sup>(1)</sup>

- Business development
- Capital markets
- Financial literacy
- Midstream, infrastructure, & transportation
- Strategic planning

### 2023 Board and Committee attendance

Board of Directors, 6 of 6 (100%)

### Keyera securities held at March 8, 2024<sup>(2)</sup>

Keyera securities held at March 8, 2024 <sup>(2)</sup>		Voting results (prior Annual Meetings)		
Shares	232,936	Year	Votes FOR	Votes WITHHELD
DSUs	Nil	2023	135,227,713 (99.71%)	387,939 (0.29%)
Total value <sup>(3)</sup>	\$7,635,642	2022	132,277,443 (99.84%)	209,523 (0.16%)
Share ownership status <sup>(4)</sup>	Compliant			

### Other public company directorships (last 5 years)

None



## Janet Woodruff

Janet Woodruff was appointed to the Board in 2015. She currently serves as a member of our Audit Committee and our GSC.

From 2012 to 2015, Ms. Woodruff served in various executive capacities at Transportation Investment Corporation, a BC transportation infrastructure management company, including as acting Chief Executive Officer, advisor to the Board and interim Chief Financial Officer. She also served as Vice President & Special Advisor to BC Hydro, Interim President and Vice President, Corporate Services, and Chief Financial Officer of BC Transmission Corporation, Chief Financial Officer and Vice President, Systems Development and Performance of Vancouver Coastal Health, as well as various executive leadership positions in finance, risk management and strategic operations at Westcoast Energy.

Ms. Woodruff graduated with an MBA from York University and with an Honours Bachelor of Science from the University of Western Ontario. She is a Fellow Chartered Professional Accountant of British Columbia. Ms. Woodruff also holds an ICD.D designation from the Institute of Corporate Directors.

Ms. Woodruff is a corporate director and currently serves on the Boards of Altus Group Limited and Ballard Power Systems. She is also a member of the Institute of Corporate Director's BC Chapter Advisory Committee and serves on the Board of Canadian Investment Regulatory Organization. She recently retired as a board member of Capstone Infrastructure Corporation (2023) and previously served on the Board of Mutual Fund Dealers Association of Canada, FortisBC and other public and non-profit organizations. With over 30 years' experience in the energy, transportation, and health sectors, Ms. Woodruff brings extensive financial acumen, corporate governance, sustainability, and risk management expertise to our Board.

**Corporate Director**  
**Independent**

**Director since:** 2015

**Age:** 67

**West Vancouver, British Columbia, Canada**

**Skills and experience** <sup>(1)</sup>

- Corporate governance
- Enterprise risk management
- Financial literacy
- Strategic planning
- Sustainability

**2023 Board and Committee attendance**

Board of Directors, 6 of 6 (100%)  
Member, Audit Committee, 4 of 4 (100%)  
Member, GSC, 3 of 3 (100%)

**Keyera securities held at March 8, 2024** <sup>(2)</sup>

Shares	2,140
DSUs	35,027
Total value <sup>(3)</sup>	\$1,218,334
Share ownership status <sup>(4)</sup>	Compliant

**Voting results (prior Annual Meetings)**

Year	Votes FOR	Votes WITHHELD
2023	134,540,209 (99.21%)	1,075,443 (0.79%)
2022	131,832,137 (99.51%)	654,830 (0.49%)

**Other public company directorships (last 5 years)**

Altus Group Limited, May 2015 to present  
Ballard Power Systems Inc., April 2017 to present  
Capstone Infrastructure Corporation, June 2013 to November 2023  
Fortis BC, April 2013 to March 2021

**Notes:**

1. Skills and experience identified by each nominee relative to our director skills matrix which, for brevity, has been limited to five above. A complete list of the skills and experience identified by each nominee is provided at page 37.
2. Securities of Keyera beneficially owned, controlled or directed, directly or indirectly, by each nominee as at March 8, 2024.
3. Value calculated based on the 30-day average closing price of our common shares up to and including March 1, 2024 of \$32.78.
4. Share ownership status is calculated by dividing total value of shares based on the closing price of our common share on March 1, 2024 by directors' annual base retainer of \$170,000. Our director share ownership guidelines are described at page 41.



## Cease trade orders, bankruptcies, fines, or sanctions

To the Corporation's knowledge and based on information supplied by the respective director nominees:

- no director nominee has, as at the date of this circular, or has been, within the 10 years preceding the date of this circular, a director or executive officer of any company (including Keyera) that, while the nominee was acting in that capacity (or within a year of ceasing to act in that capacity), became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets, except for Mr. Setoguchi;<sup>2</sup>
- no director nominee has, as at the date of this circular, or has, within the 10 years preceding the date of this circular (i) become bankrupt, made a proposal under legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of such nominee, or (ii) been a director, chief executive officer or chief financial officer of any company (including Keyera) that, during the time the director nominee was acting in such capacity or as a result of events that occurred while the director nominee was acting in such capacity, was subject to a cease trade order, an order similar to a cease trade order or an order that denied the relevant company access to any exemption under securities laws, in each case that was in effect for a period of more than 30 consecutive days; and
- no director nominee has been subject to any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with any securities regulatory authority or been subject to any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a shareholder in deciding whether to vote for a director nominee.

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<sup>2</sup> Mr. Setoguchi was an executive officer of Laricina Energy Ltd. (Laricina) within a year of the date Laricina filed for creditor protection under the Companies' Creditors Arrangement Act (Canada) (CCAA). Laricina subsequently emerged from CCAA protection on February 1, 2016.

# Board governance

## Board Committees

To ensure effective stewardship of key corporate governance areas, the Board has adopted a formal standing committee structure. Each committee has written terms of reference and position descriptions for their respective chairs. Committee mandates are reviewed on an annual basis. Directors serving on all committees must be independent. In 2023, the Board had four standing committees:

- Audit Committee,
- Human Resources Committee,
- Governance and Sustainability Committee, and
- Health, Safety, and Environment Committee.

Committees assist the Board in the oversight of our financial management and reporting, environmental, health, and safety performance, corporate governance, ESG and sustainability, as well as human resources and compensation practices. Committees are assisted by independent advisors who provide advice on key matters within the committees' respective mandates.

Activities and decisions arising from each committee, including recommendations to the Board, are formally reported by each committee chair to the full Board following each meeting. Committee chairs also collaborate on issues of mutual or overlapping committee interest, including with the Board Chair, to ensure effective, and coordinated oversight is maintained.

From time to time, the Board may establish temporary ad hoc committees to address specific issues or items of importance which do not fall within existing committee mandates. No ad hoc committees were appointed by the Board in 2023.

Information about each committee, including their terms of reference and chair position descriptions, are available on our website at [www.keyera.com](http://www.keyera.com).

## Committee responsibilities

Key accountabilities of our respective Board committees as at December 31, 2023, are provided below. Additional information is also provided starting at page 28. Terms of reference for our Board and respective committees are available at [www.keyera.com](http://www.keyera.com).

Audit Committee	
<b>Members</b> Michael Norris (Chair) Tom O'Connor Janet Woodruff	<p>All Audit Committee members are independent and financially literate. Each member brings strong financial and capital market expertise, as well as corporate governance and risk management experience to the committee. In addition to any duties delegated by the Board from time to time, the mandate of the Audit Committee includes the following, which includes items recommended to the Board for review and, as appropriate, approval:</p> <ul style="list-style-type: none"><li>• overseeing the integrity of our annual and quarterly financial statements (including reviewing related-party transactions), financial disclosures, and internal controls over financial reporting</li><li>• reviewing our financial performance and reporting, including our financial statements, MD&amp;A, AIF, and other financial disclosures, as well as prospectuses or other offering documents<sup>3</sup></li><li>• overseeing corporate dividend policy, dividend recommendations, financial structure, proposed financings, and overall financing strategy</li><li>• monitoring principal financial risks to Keyera (including commodity, hedging, and marketing-related risk, interest rate, foreign exchange), and credit-related risk management programs</li><li>• overseeing compliance with related legal and regulatory requirements</li><li>• assisting the Board with oversight of our enterprise risk management framework, corporate insurance programs</li><li>• overseeing management of risks associated with Keyera's information technology systems, including the effectiveness of Keyera's cyber security practices</li><li>• overseeing the engagement of the external auditor, services, and fees (audit and non-audit)</li><li>• reviewing, and approving all non-audit services by the external auditor, the scope, and plans of corresponding audits and reviews</li><li>• overseeing the internal audit function</li><li>• overseeing material litigation and disputes brought by or against Keyera</li></ul>
<b>100% independent</b>	
<b>Committee membership</b> Minimum of three directors, each of whom must be independent and financially literate within meaning of <i>National Instrument 52-110 Audit Committees</i> .	
<b>Committee meetings</b> Four regularly scheduled meetings each year, attended by internal and external auditors. An in-camera session attended by independent directors and the external auditor is held at each meeting.	
<b>2023 membership changes</b> None	

<sup>3</sup> Disclosure regarding our Audit Committee required by Form 52-110F1-Audit Committee Information is found at pages 62 and 63 of our 2023 AIF, available on [www.keyera.com](http://www.keyera.com) or [www.sedarplus.ca](http://www.sedarplus.ca). Copies of our 2023 AIF are also available upon request.

## Human Resources Committee

### Members

Gianna Manes (Chair)  
Isabelle Brassard  
Doug Haughey  
Charlene Ripley

### 100% independent

### Committee membership

Minimum of three directors, each of whom must be independent.

### Committee meetings

Three regularly scheduled meetings per year, each attended by independent consultant, Mercer. An in-camera session attended by the independent directors and external consultant(s) is held at each meeting.

### 2023 membership changes

None

All HRC members are independent and bring strong corporate governance, human resources, and executive compensation and expertise to the committee. In addition to any duties delegated by the Board from time to time, the mandate of the HRC includes the following, which includes items recommended to the Board for review and, as appropriate, approval:

- assisting with CEO and senior executive succession planning
- approving our compensation philosophy and pay practices
- recommending compensation arrangements, including annual compensation, for our CEO and senior executives as well as any related contractual arrangements or amendments thereto
- reviewing and recommending performance metrics and corresponding targets for our annual bonus and LTI plan (as defined in Schedule "C")
- assessing corporate performance for purposes of recommending annual bonus and LTI award (as defined in Schedule "C") eligibility for the CEO, executives and eligible employees
- reviewing our pay-for-performance alignment;
- reviewing and recommend any new pension programs or significant new benefit programs, as well as changes to existing programs
- monitoring new or emerging best practices in respect of corporate governance, including executive compensation

## Governance and Sustainability Committee

### Members

Doug Haughey (Chair)  
Michael Crothers  
Charlene Ripley  
Janet Woodruff

### 100% independent

### Committee membership

Minimum of three directors, each of whom must be independent

### Committee meetings

Three regularly scheduled meetings each year, concluded with an in-camera session attended by independent directors only.

### 2023 membership changes

None

GSC consists of all independent members, each of whom have strong corporate governance, ESG/sustainability, Indigenous economic and social engagement, and broad stakeholder relations expertise. In addition to any other duties delegated by the Board, the mandate of the GSC includes the following:

- overseeing and monitoring our corporate governance practices, reviewing related disclosures
- recruitment and nomination of potential new directors
- director succession planning
- director orientation and continuing education
- director compensation design and competitiveness
- regular evaluation of Board, committee and director effectiveness
- overseeing issues, policies, and practices related to our approach to ESG and sustainability matters
- overseeing our performance against short and long-term sustainability and ESG material factors, related objectives and targets, including progress relative to previously announced 2025 and 2035 GHG reduction targets, and advancement of stated ESG priorities, identification and mitigation of related risks and opportunities
- monitoring our ESG-related performance, including relative to shareholder and stakeholder feedback and ESG rating scores
- reviewing and recommending our ESG-related reporting and disclosures, including our sustainability and ESG reports and climate reports
- overseeing our external relations practices, including regarding government relations, community engagement and social investment
- overseeing and monitoring our approach, programs and performance related to Indigenous consultation and engagement, community relations and social investment, including progress against our internal Reconciliation Action Plan
- monitor regulatory developments, emerging trends and best practices in respect of corporate governance, ESG/sustainability and stakeholder engagement

## Health, Safety and Environment Committee

### Members

Blair Coertzen (Chair)  
Isabelle Brassard  
Michael Crothers  
Thomas O'Connor

### 100% independent

### Committee membership

Minimum of three directors, all of which are currently independent.

### Committee meetings

Four regularly scheduled meetings each year, concluded with an *in-camera* session attended by independent directors only.

### 2023 membership changes

None

All HSE Committee members are independent and bring extensive health and safety, environmental management, as well as risk management expertise to the committee.

In addition to other duties delegated by the Board from time to time, the committee mandate includes the following:

- monitoring workplace health and safety programs, performance and related reporting
- establishing safety, environmental and operational performance metrics and evaluating related annual performance for purposes of our annual incentive plan
- overseeing our environmental stewardship programs and practices; including in respect of emissions, land and water management, reclamation, and asset retirement obligations, as well as related regulatory compliance and reporting
- overseeing the identification, assessment, and mitigation of operational and business risks areas within the committee's mandate
- monitoring our asset management, pipeline and facility integrity programs and related performance
- monitoring compliance with applicable legal, regulatory and industry standards as well as emerging trends and best practices

## Role of the Board

The Board is responsible for overseeing the Corporation's strategy, financial and business affairs, and enterprise risk management framework. The Board also oversees our approach to corporate governance, including sustainability, ESG matters, executive compensation, and ensures we have the policies and controls in place to promote principled, ethical business conduct.

Our Board is governed by a written Board mandate, attached as Schedule "A" to this circular. The Board mandate, as well as written position descriptions for the Board Chair, independent lead director, and our CEO, are all available at [www.keyera.com](http://www.keyera.com).

## Strategic planning

Keyera's vision is to be the North American leader in delivering energy infrastructure solutions. In support of this vision, Keyera is committed to delivering steady disciplined growth to create long-term value for shareholders. The four pillars of Keyera's strategy are to:



The Board plays an integral role in the development and ongoing evaluation of Keyera's strategy. Progress against our strategic objectives is monitored through management updates at each Board meeting. The Board also holds an annual two-day strategy session to examine long-term forecasts, macro considerations, and emerging opportunities and risks for our business. The session includes presentations from external speakers on key issues relevant to our business and industry, and from our next level leaders and emerging talent which provide further insight into key business and operational matters.

## Financial oversight

The Board oversees the Corporation's financial management and reporting. Assisted by the Audit Committee, the Board reviews and approves our annual and quarterly financial statements, accompanying MD&A and earnings releases, as well as financing strategies, participation in the capital markets and related disclosures. It also oversees compliance with applicable audit, accounting, and financial reporting requirements. Each year, the Board also reviews and approves our annual operating and capital budgets.

The Board is responsible for ensuring robust procedures and internal controls are in place for financial reporting, internal audit, fraud and auditing matters, as well as for the reporting and investigations of complaints, including to our whistleblower hotline.

## Risk management

The Board is responsible for overseeing our enterprise risk management (ERM) framework. Principal risks to our business and strategy are reviewed regularly by the Board to ensure risks are appropriately identified and mitigated. This includes oversight of sustainability and ESG-related risks.

The Board's oversight of enterprise risk is also supported by its committee structure. Each committee oversees risks within their specific mandate and, where appropriate engages independent advisors to provide objective perspectives to assist these efforts. Coordinated Board oversight is maintained through committee chairs, who formally report on committee activities at each Board meeting. Individual director perspectives on enterprise risk are also solicited through our formal annual Board effectiveness evaluation and during one-on-one discussions with our Board Chair.

In 2023, the Board updated the ERM framework to align with Keyera's corporate strategy. This was the first update to the framework since the initial assessment completed in 2021. Keyera's most material risks were updated and a renewed ERM mitigation and reporting framework was developed, which management shares with the Board at each regular meeting.

Detailed information about material risks applicable to Keyera are found in the "Risk Factors" section of our 2023 AIF available at [www.keyera.com](http://www.keyera.com) or [www.sedarplus.ca](http://www.sedarplus.ca).

## ESG oversight

Regular, structured oversight of material ESG-related risks and opportunities is integral to maintaining long-term corporate resilience. The Board oversees our approach to ESG and sustainability matters, including ensuring appropriate frameworks are in place to identify key objectives, ensure compliance with our obligations, and track and report on Keyera's performance. A key component of this oversight includes regular evaluation of feedback received from stakeholders, including our shareholders. To support the oversight of ESG matters, the Board established the Governance & Sustainability Committee in 2022, as described above.

Under the oversight of the Board, Keyera continues to advance the integration of ESG considerations into core strategic and risk management processes, including our capital allocation, ERM and project delivery frameworks. These integration efforts extend to our compensation and performance management programs. Since 2020, Keyera has included ESG-aligned performance metrics in our annual incentive program for all employees, including executives. These safety and environmental performance objectives, including emissions reductions targets, represent 20% of our annual corporate scorecard.

These efforts support Keyera's approach to the energy transition, by seeking to lower both emissions and operating costs from Keyera's base operations, while pursuing strategic, low-carbon commercial opportunities. Keyera intends to continue to reduce emissions from base operations by pursuing operational efficiencies, optimizing the utilization of our assets, investing in technology, and exploring the use of new technologies in operations, such as carbon capture, utilization, and storage. With regards to pursuing energy transition opportunities, Keyera is exploring low-carbon services and new business models that leverage our existing asset base, core competencies, and strong customer relationships.

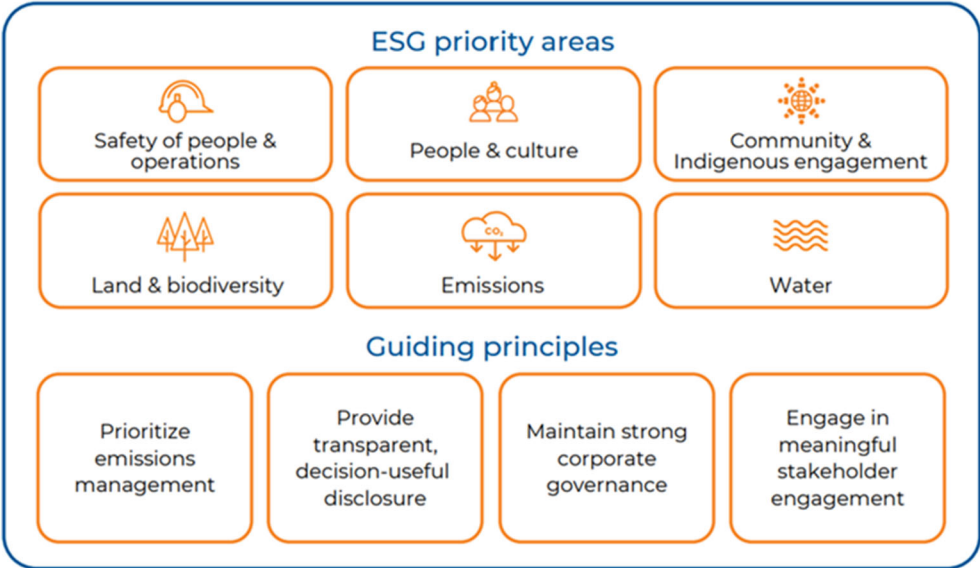
To support both the execution of Keyera's energy transition plans and the steady growth of Keyera's business, Keyera established a capital investment decision framework that guides the evaluation of opportunities and capital allocation which includes comprehensive emissions modelling. This approach ensures Keyera's investment decisions include considerations of key ESG priorities.

Safety is not just a priority at Keyera – it is a key value. Safety is at the heart of everything we do and is embedded into the day-to-day work and management of Keyera operations through use of Operational Excellence Management System (OEMS). OEMS is a comprehensive framework that proactively identifies and mitigates risks through a systematic approach to continuous improvement. It ensures the consistent application of procedures for safe operating practices, hazard assessments, document control, and maintenance protocols. To ensure it effectively manages risk at each stage of project development, Keyera's OEMS has been integrated into our project delivery system, with an enhanced focus on process safety.

Protection of our people, community, and assets starts with reliable pipelines and facilities. Our integrity and reliability management (IRM) systems provide comprehensive frameworks to proactively identify risks, monitor our assets, and ensure consistent maintenance practices are observed across our operations. These IRM systems and corresponding integrity management plans are regularly audited by third parties and regulators. Our IRM program includes: regular, priority-based in-line inspections and surveys; 24-hour monitoring of our pipelines; a geohazard risk monitoring program that tracks ground, slope, and high-water disturbances in real time; water crossings and slope inspections for pipelines; application of chemicals, coatings, and cathodic protection to

prevent corrosion; comprehensive programs for assessing, prioritizing, and completing system repairs; and detailed maintenance and turnaround plans.

As part of our commitment to transparent and high-quality disclosure, we released an ESG Performance Summary in 2023. This highlights progress made in 2022 relative to Keyera’s six ESG priority areas identified as most relevant to our business and stakeholders. Our material ESG factors include Safety, Emissions, People & Culture, Communities & Indigenous Relations, Water, and Land & Biodiversity. As it relates to our prioritization of emissions management, the ESG Performance Summary includes performance against our targets to reduce our scope 1 and 2 emissions intensity by 25% by 2025, and 50% by 2035, relative to 2019 levels. The Board, aided by the GSC, HSE, and HRC, actively reviews and monitors performance on our six priority areas, as well as seeks stakeholder perspectives and feedback to inform Keyera’s path forward. Our 2023 ESG and Climate report will be released in 2024.



For more detailed information about our emission reduction targets, please see our 2022 ESG Performance Summary Report and our 2021 Climate Report available at [www.keyera.com](http://www.keyera.com). More information about our annual performance scorecard is provided starting at page 53.

**Cyber risk oversight**

Keyera utilizes a number of information technology systems for the management of its business and the operation of its facilities. Structured oversight of cybersecurity risks is integral to the reliability and security of these systems. The Board, assisted by the Audit Committee, is responsible for monitoring Keyera’s approach to cybersecurity and for reviewing the management of risks associated with Keyera’s information technology systems, including the effectiveness of Keyera’s cybersecurity practices.

Keyera management regularly updates the Audit Committee and the Board on existing and emerging cybersecurity issues and steps Keyera is taking to mitigate related cybersecurity risks. These quarterly updates include information provided by internal and external experts. Additionally, the Audit Committee receives continuing education on cybersecurity and associated risk mitigation throughout the year. See: “Serving as a director – Continuing education” on page 38.

**Executive compensation**

All decisions involving CEO and executive compensation are reviewed by the HRC and approved by the Board. This oversight ensures that our program design and corresponding pay outcomes align with our commitment to pay for performance. More information on our approach to executive compensation is provided in the Compensation Discussion and Analysis (CD&A), starting at page 46.

**Board succession**

Board succession planning is a key responsibility of the Board. Each year, the Board, with the assistance of the GSC, reviews Board composition, skill, and tenure, including relative to our director skills matrix, to identify the skills and experience desired for potential director candidates. This process is supported by formal processes, including our annual Board and director effectiveness evaluation. In 2023, our director skills matrix was updated

to reflect the range of skills and experience required by the Board. Our updated director skills matrix is set out at page 37.

### Leadership succession

The Board oversees succession planning in respect of our CEO and senior executive team. Assisted by the HRC, the Board reviews executive succession on an ongoing basis, and formally at its June meeting. To assist these efforts, Keyera engages external consultants to assist in the leadership development for our senior executives, including potential internal CEO successors.

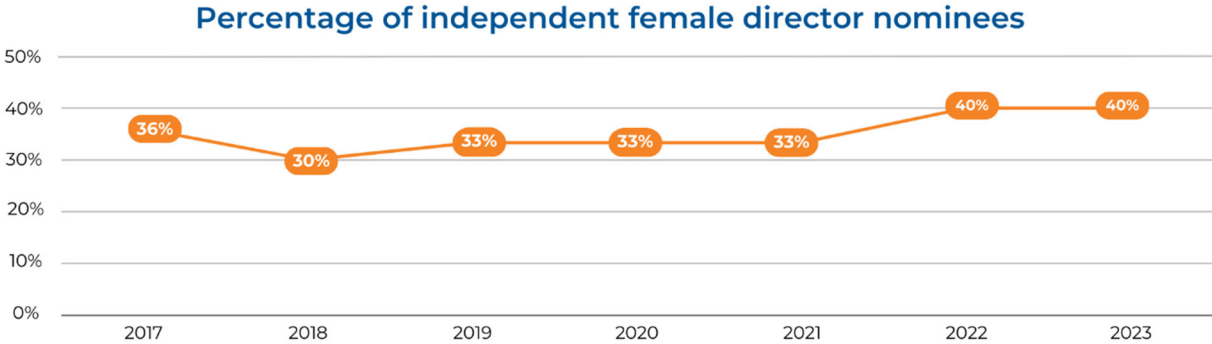
### Leadership diversity

#### Board diversity

Effective governance requires diverse perspectives, as well as open and constructive debate, among our directors. The Board’s approach is outlined in our Board renewal guidelines and Board renewal policy, which provide our written policy on diversity. When evaluating potential director candidates, and in accordance with our Board renewal guidelines, the Board considers many characteristics including age, ethnicity, gender, geographic representation, and relevant business and/or functional experience.

In respect of gender specifically, given our relatively high proportion of female directors since 2017, the Board currently does not use mandatory quantitative targets or quotas. The Board considers gender diversity to be an important consideration in evaluating Board composition and identifying potential director nominees and as such the identification of potential female director nominees is an ongoing aspect of our Board succession planning process. The Board continues to actively monitor its approach, as well as the composition of the Board, relative to its longstanding commitment to diversity, as well as the expectations of our shareholders and other stakeholders.

In respect of our independent director nominees standing for re-election at this meeting, four of the ten (or 40%) are women.



#### Management diversity

The Board is responsible for ensuring we continue to attract and retain highly qualified senior executives with the experience and breadth of perspective needed to advance our strategic objectives. In respect of diversity, the Board seeks to ensure that our senior executive team is not only high performing, but also reflects our workforce and strengthens our organizational culture. In 2023, three of our six senior executives (or 50%) were women and two of our six senior executives (or 33%) were visible minorities.



In respect of gender specifically, given our high proportion of female senior executives, the Board currently does not use mandatory quantitative targets or quotas for women in senior executive positions. However, the Board and our executive team continue to seek ways to increase gender and other forms of diversity within our leadership and technical talent base. To enhance awareness and sensitivity within our workforce, Keyera has also engaged external diversity, equity and inclusion (DEI) experts and requires all employees to attend DEI training.

Keyera has also enhanced its external candidate applicant process to capture diversity statistics through a self-disclosure process. In addition, gender distribution analytics and data tracking form a key part of internal succession planning processes.

The Board continues to actively monitor these approaches, as well as the composition of our senior executive team, relative to its longstanding commitment to diversity, equity, and inclusion and the expectations of our shareholders and other stakeholders.

## Ethical business conduct

The Board fosters a culture of accountability and integrity, through policies and practices intended to promote ethical business conduct, as well as detect and address potential wrongdoing.

Keyera's commitment to ethical conduct is articulated in our Code of Conduct (Code). The Code, which applies to all Keyera directors, officers, employees, and contractors, defines requirements in respect of ethical business conduct, legal, and regulatory compliance, as well as the responsibility of all individuals to report suspected wrongdoing. The Code is supported by additional policies that give detailed guidance on key areas of corporate compliance.

The Code specifically prohibits retaliation of any kind against individuals who, in good faith, report concerns regarding potential wrongdoing. Areas of ethical conduct covered by the Code include:

- business relationships and fair dealing
- conflicts of interest
- compliance with applicable laws
- disclosure and insider trading
- entertainment and gifts
- political contributions and lobbying
- health, safety, and environmental matters
- integrity of financial information
- privacy and confidentiality
- protection of corporate assets
- public and stakeholder relations
- appropriate workplace conduct

Executives, employees, and certain contractors are required to re-certify their commitment to the Code and the conduct policies on an annual basis. The Board also reviews the Code on a regular basis, including relative to new legal or regulatory developments, as well as changes to our business.

The Audit Committee oversees complaints and investigations involving reports to our whistleblower hotline and reports to the Board as necessary. The Code is available at [www.keyera.com](http://www.keyera.com) or [www.sedarplus.ca](http://www.sedarplus.ca). Copies may also be obtained from the contacts listed below. Further information is also provided in our 2023 AIF, available on [www.sedarplus.ca](http://www.sedarplus.ca).

## Whistleblower hotline

Reporting of suspected wrongdoing is required of all executives and employees and encouraged among our contractors, customers, and other stakeholders. Reports can be made anonymously through our whistleblower hotline (our Hotline) or directly to our SVP, Sustainability, External Relations & General Counsel, our Human Resources or Legal teams, or any Keyera leader.

Our Hotline is administered by an external third-party and enables anonymous 24-7 reporting. Complaints received by our Hotline are sent directly to the Chair of the Audit Committee and the SVP, Sustainability, External Relations & General Counsel. Investigations are conducted under the direction of our SVP, Sustainability, External Relations & General Counsel, who reports on complaints, investigations and findings to the Audit Committee on a quarterly basis. Internally reported complaints are addressed using similar protocols. Reports involving any accounting, internal accounting control, auditing or other financial irregularity are reported directly to the Audit Committee chair. Significant complaints and investigations are reported by management or the Audit Committee chair to the full Board.

## Shareholder engagement



Keyera engages with shareholders through accurate, timely public reporting, quarterly conference calls, investor conferences, and one-on-one investor meetings, along with regular dialogue and disclosures regarding our financial and operational performance, and strategic initiatives. In 2023, Keyera held its first director shareholder engagement session providing the opportunity for top shareholders to engage directly with members of the Board. Feedback received from shareholders is reviewed by the Board at each quarterly meeting and at its annual strategy session. Shareholder feedback regarding corporate governance, including executive compensation and practices, is also regularly reviewed by the GSC and HRC. Examples of some of the shareholder engagement activities undertaken by management in 2023 include:



Shareholder event	Participants	Nature of engagement
Quarterly conference calls	Senior executives	Each quarter, Keyera engages directly with the investment community to review and respond to questions regarding our most recently released financial and operating results.
Broker sponsored conferences	Senior executives	Management attended, either virtually or in-person, 10 broker sponsored conferences, providing an overview of our strategy and operations to the investment community.
Investor presentations, meetings, and calls	Senior executives	Throughout the year, Keyera engages with domestic and global investors through in-person or virtual presentations, meetings and calls. These interactions provide an opportunity to discuss our strategy, operations, financial performance as well as our ESG initiatives and key disclosures. In 2023, we participated in over 180 investor meetings.
Investor tours	Senior executives	Keyera periodically invites members of the investment community to participate in field tours of its various operations. One in-person investor tour was conducted in 2023.
Director shareholder engagement	Board of Directors	In 2023, Keyera held its first director shareholder engagement session between its largest shareholders and members of the Board. Participants included the Board Chair and each committee chair. More than 20% of Keyera's shares were represented by shareholders participating in the session.

## Contact the Board

Directors are also available to engage directly with shareholders, as appropriate. Direct feedback may also be provided to management, the Board or individual directors using the contact information below:

To the Board:		To management:	
	<b>Keyera Board of Directors c/o Corporate Secretary</b> Suite 200, 144 – 4 <sup>th</sup> Avenue SW Calgary, Alberta T2P 3N4		<b>Investor Relations Keyera Corp.</b> Suite 200, 144 – 4 <sup>th</sup> Avenue SW Calgary, Alberta T2P 3N4
	<a href="mailto:corporate_secretary@keyera.com">corporate_secretary@keyera.com</a>		403-205-7670 Toll-free: 1-888-699-4853
			<a href="mailto:ir@keyera.com">ir@keyera.com</a>

# Board policies and procedures

A snapshot of some of our key Board policies and practices is provided below.

Element	Highlights
Board mandate	The Board provides strategic, financial and operational stewardship of Keyera. The Board's mandate is attached as Schedule "A" to this circular and is also available at <a href="http://www.keyera.com">www.keyera.com</a> .
Board independence	Our Board Chair and all committee chairs are independent. Each committee is comprised of only independent directors. Excluding our CEO, Dean Setoguchi, 100% of our director nominees are independent.
Independent lead director	The Board intends to reappoint Doug Haughey as our independent lead director for the coming year.
Board diversity	Our Board renewal policy expressly states that diversity, including gender and ethnic diversity, is a key consideration when evaluating our Board composition and potential director nominees. This year, four of ten (or 40%) of our independent director nominees are women.
Enterprise Risk	The Board oversees our ERM framework and each committee monitors specific areas of risk within their mandate. In 2023, the Board reviewed and approved an updated ERM framework.
Board tenure	Our Board renewal policy includes guidelines with respect to years of service and age to ensure we maintain ongoing renewal and a diversity of perspective among our directors. The guidelines provide that a director will generally not stand for re-election after reaching age 72 or serving more than 12 years on the Board.
Majority voting policy	Director nominees in uncontested elections who do not receive majority approval must submit their resignation to the Chair of the GSC (formerly chair of the Comp and Governance Committee) which, in the absence of extenuating circumstances, will accept their resignation.
Board and director assessments	Each year, the Board completes a formal Board, Committee and director effectiveness evaluation, which includes individual questionnaires and one-on-one interviews with our Board Chair. Results are reviewed and discussed by the GSC, and by the full Board.
Director compensation	Director compensation is market-based and generally targeted to be at the median (P50) of our compensation peer group, using market data.
Share ownership guidelines	Keyera has had share ownership requirements for directors and senior executives since 2003. All directors are currently on-track or exceed their required ownership levels under the guidelines.
Board effectiveness	Board effectiveness is evaluated annually using formal questionnaires and individual director interviews, as well as director succession planning processes which are completed annually. The Board utilizes a director skills matrix in these processes, which is updated regularly.
Director orientation and education	The Board has an established director orientation process and ongoing Board education program. Directors are also encouraged to attend continuing education seminars or courses, the fees for which Keyera will reimburse up to \$5,000.
Say on pay	For the past eleven years, we have held an annual shareholder advisory vote on our approach to executive compensation. Over the past three years, our say on pay vote has received average support of 98% of votes cast at our annual meeting.
Code of Conduct	The Board oversees our Code, which requires that our directors, executives, employees (and certain contract personnel) engage in only ethical business conduct, including legal and regulatory compliance, when representing or conducting business on behalf of Keyera.
Shareholder engagement	Keyera has a robust investor relations program and undertakes regular engagement with shareholders.
Director attendance	All directors had 100% attendance at our Board and committee meetings in 2023.

# Serving as a director

## Director independence

Independence is a key aspect of an effective Board. All of our director nominees (with exception of our CEO, Dean Setoguchi) are independent. Mr. Setoguchi is not independent by virtue of his role as President & CEO of Keyera.

Pursuant to the Board and Committee mandates, Board and committee members (including their respective chairs) must be independent. To facilitate open dialogue and debate among the Board members, independent directors also meet in camera, without management present, at every regularly scheduled and specially held meeting. This practice was observed at each regularly scheduled Board and committee meeting held in 2023.

Each year, the Board evaluates the independence of its directors to assess whether there are any relevant facts or circumstances that could be reasonably expected to interfere with their individual exercise of independent judgment. Based on its assessment, the Board has determined each of our director nominees (excluding our CEO, Dean Setoguchi, as described above) to be independent.

## Chair and independent lead director

We consider our Board Chair, Jim Bertram, to be independent. This determination is based on: (i) Canadian securities rules, which require a director complete a three-year “cooling off” period after serving as an executive officer of the company (which period, for Mr. Bertram, was completed on June 1, 2019); and (ii) guidelines of certain proxy advisory organizations, which generally require a five-year “cooling off” period before such a director may be considered independent (which period, for Mr. Bertram, occurred on June 1, 2021). With over 35 years in the energy industry, along with current directorships with other large, complex publicly traded companies, Mr. Bertram brings extensive industry and corporate governance expertise, as well as strong leadership skills, to our Board.

Notwithstanding the Board’s determination that Mr. Bertram is independent, the Board recognizes that some stakeholders may be of the view that a former executive is not independent. As such, the Board has retained director Doug Haughey in the capacity of Independent Lead Director since 2015. Mr. Haughey also serves as Chair of the GSC (which includes oversight of both Board Chair and overall Board effectiveness) and a liaison with management.

## Independent judgment

To facilitate the exercise of independent judgment and identify and mitigate potential conflicts of interest, the Board has adopted the following practices.

Maintaining independent judgment	Mitigating conflicts of interest
<ul style="list-style-type: none"><li>Board and committees retain independent advisors whenever required or appropriate</li></ul>	<ul style="list-style-type: none"><li>Directors must disclose potential conflict of interests to Board Chair, independent lead director and Corporate Secretary</li></ul>
<ul style="list-style-type: none"><li>Director independence is annually assessed as part of our director nomination, Board evaluation, and annual individual questionnaire process, consistent with National Policy 58-201 <i>Corporate Governance Guidance</i></li></ul>	<ul style="list-style-type: none"><li>Potential conflicts of interest are disclosed by each director as part of the director nomination, director evaluation, director questionnaire processes</li></ul>
<ul style="list-style-type: none"><li>All directors must advise the Board Chair, independent lead director, CEO and Corporate Secretary immediately of any changes that could affect their independence</li></ul>	<ul style="list-style-type: none"><li>Directors are subject to our Code and conduct policies, including in respect of conflicts and related matters</li></ul>
<ul style="list-style-type: none"><li>Directors must immediately advise the Board Chair, independent lead director, CEO and Corporate Secretary prior to accepting a directorship on any public company, including any potential Board interlock. Each proposed appointment is reviewed by the GSC</li></ul>	<ul style="list-style-type: none"><li>Directors must annually and throughout the year formally disclose any outside Board positions they hold and other significant relationships, including those that pose a conflict to their obligations as a director</li></ul>



None of our nominated directors receive or have received, directly or indirectly, compensation from Keyera other than for services as a director, or as described herein.



Directors must recuse themselves from any discussion, decision and/or voting on any matter in which the director may have an actual or potential conflict of interest

## Director skills and experience

Effective Board oversight is best achieved by a composition of directors with a broad range of expertise and competencies which are relevant to our business. The Board seeks to ensure directors have a diversity of experience and perspective to support both informed decision-making as well as constructive debate. To assess our current Board composition and potential director candidates, the Board considers the following skills in current and potential directors:

Director skills and experience	
Executive leadership	Experience leading an organization as CEO, senior executive, or leading a significant business segment or functional area of an organization
Corporate governance	Strong understanding of corporate governance gained through experience as a senior executive or Board member of public or private companies
Financial literacy	Ability to critically analyze financial statements and projections, executive or management experience in financial reporting, accounting, and/or corporate finance
Strategic planning	Executive or management experience related to the evaluation, development and implementation of strategic plans, business growth and/or optimization transition strategies
Enterprise risk management	Experience related to the identification, evaluation and implementation of strategies, processes, and procedures to address and mitigate material organizational risks including key strategic, financial, operational, legal/regulatory, stakeholder, and/or and other risks related to our business
Business development	Experience related to business development, mergers, acquisitions, joint ventures, strategic combinations, and/or commercial opportunity development and execution
Capital markets	Strong understanding of capital markets, financing arrangements and transactions, investor relations, and/ or investment banking gained through executive oversight or direct experience
Human resources and executive compensation	Executive or management experience related to human resources, talent management, succession planning, executive compensation, oversight of workplace culture and policy development, including diversity, equity, and inclusion

Core industry experience	
Health, safety, and environment	Experience related to oversight of workplace health and safety, environmental management, asset and pipeline integrity management, operational optimization, and regulation of energy-related activities
Sustainability	Experience related to sustainability matters relevant to the energy industry, including emissions, safety, water and land management, diversity, indigenous engagement, community relations, as well as the development and evaluation of sustainability-based performance metrics
Midstream, infrastructure and transportation	Executive or management experience related to the energy midstream, infrastructure and/or transportation industries
Exploration and production	Experience related to the operation of oil and gas assets, exploration and production of oil, gas, and NGLs
Energy marketing	Executive or management experience related to marketing of energy products, including commodity markets and trading, hedging and related risk management

## Director skills matrix

The primary areas of expertise of our directors is provided below:

Skills and experience	Bertram	Brassard	Crothers	Goertzen	Haughey	Manes	Norris	O'Connor	Ripley	Setoguchi	Woodruff
Executive leadership	•	•	•	•	•	•	•	•	•	•	•
Corporate governance	•	•	•	•	•	•	•	•	•	•	•
Financial literacy	•	•	•	•	•	•	•	•		•	•
Strategic planning		•	•	•	•	•	•	•	•	•	•
Enterprise risk management		•	•	•	•	•	•	•	•	•	•
Business development	•	•	•	•	•	•	•	•	•	•	
Capital markets	•					•	•	•	•	•	•
Human resources & executive compensation	•	•	•	•	•	•	•	•	•	•	•
Health, safety, & environment	•	•	•	•		•		•		•	
Sustainability		•	•			•		•	•	•	•
Midstream, infrastructure, & transportation	•	•			•			•		•	
Exploration & production	•		•				•		•	•	
Energy marketing	•				•	•		•		•	•

## Director meeting attendance

Strong commitment and engagement are demonstrated by each of our directors. Directors are expected to attend all Board and committee meetings unless there are unavoidable conflicts or extenuating circumstances. In 2023, director meeting attendance was 100%, as illustrated below:

Meetings	Bertram	Brassard	Crothers	Goertzen	Haughey	Manes	Norris	O'Connor	Ripley	Setoguchi	Woodruff
Board	6/6	6/6	6/6	6/6	6/6	6/6	6/6	6/6	6/6	6/6	6/6
Audit							4/4	4/4			4/4
HRC		3/3			3/3	3/3			3/3		
GSC			3/3		3/3				3/3		3/3
HSE		4/4	4/4	4/4				4/4			
Total attendance (%)	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

## Board interlocks

Keyera currently does not have a formal policy on Board interlocks, however, seeks to minimize these through regular monitoring and reporting of any potential interlocks to the GSC. Directors must advise the Board Chair, independent lead director, CEO and Corporate Secretary before accepting a position on another public Board. Proposed appointments that could create an interlock are referred to the GSC for review and resolution.

Keyera does not currently have any Director interlocks.

The following nominees were directors of other reporting issuers (or equivalent) as of March 27, 2024.

Director	Reporting Issuer
Bertram	Emera Inc., Methanex Corporation
Crothers	Cenovus Inc.
Manes	Fortis Inc.
O'Connor	New Jersey Resources
Woodruff	Altus Group Limited, Ballard Power Systems Inc.

## Board tenure

The Board has tenure guidelines under which a director will generally not stand for re-election after reaching age 72 or serving more than 12 years on the Board. As a director approaches such thresholds, the GSC will initiate a transition plan. To maintain flexibility and maximize Board effectiveness, the Board has discretion to retain or nominate a director aged 72 or older or who has served more than 12 years on the Board.

## Board effectiveness

The GSC is responsible for assessing the overall effectiveness of the Board, its committees, and individual directors. This assessment is conducted annually. Each Board member completes an anonymous Board effectiveness questionnaire, which includes questions on significant areas of focus from the previous year, significant areas of focus for the future, relationship with management and questions on areas for progress and improvement. Additionally, each Board member attends one on one director interviews with the Board Chair. Feedback from this process is aggregated, with results reviewed by the GSC and by the independent directors during an in-camera session of the annual Board strategy session. The Board periodically uses external advisors to assist with its Board evaluation. The next evaluation using external advisors is planned for 2024.

## Board renewal

The GSC assists the Board in identifying suitable director candidates for nomination to our Board. In doing so, the GSC considers various criteria including professional experience, gender, ethnicity, age, potential interlocking directorships, and conflicts of interest. In identifying potential candidates, the GSC also takes into consideration various factors, including:

- breadth of experience, expertise and perspective among our existing directors;
- experience, skills, and perspective required by the Board, including relative to our director skills matrix and Board renewal guidelines;
- additional or complementary experience, perspective, or skills the candidate could bring to the Board; and
- whether the candidate is capable of dedicating sufficient time and energy to serve as a Board member.

The GSC maintains an evergreen list of potential candidates and engages an external search firm to assist in the identification of potential director candidates.

In respect of gender specifically, given our relatively high proportion of female directors, the Board currently does not use mandatory quantitative targets or quotas for women on the Board. The Board continues to actively monitor its approach, as well as the composition of our Board, relative to its longstanding commitment to diversity, as well as the expectations of our shareholders and other stakeholders.

## Director orientation

The GSC is responsible for overseeing director orientation and continuing education. Upon appointment, new directors are provided an orientation package, which includes: key strategic, operational, and financial information about Keyera, governance policies and terms of reference, business conduct policies, financial risk policies, board committee and meeting schedules, committee composition and yearly board and committee workplans, information about director and officer liability, Keyera's organizational charts and core disclosure documents.

New directors also meet with the Board Chair, independent lead director, CEO, and members of our executive team to discuss key aspects of our business. Directors also participate in field site visits to experience our operations and meet field staff.

## Continuing education

Throughout the year, directors receive presentations on various aspects of our business and issues impacting our industry. Outside of regular meetings, continuing director education is encouraged through a paid subscription to the Institute of Corporate Directors and reimbursement of courses and conferences. Corporate governance and other key materials are made available to directors on our online director portal.

In 2023, the Board received presentations from management and external experts during regular meetings and at the Board's annual strategy session. Some examples of specific presentations to the Board in 2023 include:

Description	Board or committee
Stronger Together - Canadian Competitiveness in a Changing World *	Board of Directors
Macro Update – The Politics and the Policy at Play in Canada Today	Board of Directors
Macro Update – Hydrocarbons Poised to Play Material Role in Fulfilling Global Energy Needs	Board of Directors
Global Fundamentals – Hear All the Voices: The World Needs Reliable, Low Cost, Secure Supply	Board of Directors
North American Fundamentals – Deep Source and Infrastructure Base Deliver Economies of Scale	Board of Directors
Western Canadian Sedimentary Basin Fundamentals	Board of Directors
Corporate Forecast	Board of Directors
Enterprise Risk Management Update	Board & all Committees
Investor Relations & Shareholder Sentiment Update (quarterly)	Board & Audit Committee
Marketing Risk Management Update (quarterly)	Audit Committee
Capital Markets Update (quarterly)	Audit Committee
Cybersecurity Update (quarterly)	Audit Committee
ESG Disclosure Update	GSC and Audit Committees
Compensation and LTIP Update	HRC
Health & Safety Program Update (quarterly)	Board & HSE Committee
ARO & Liability Management Program Review	HSE Committee
Emissions Management Update	HSE Committee
Transportation of Dangerous Goods Review	HSE Committee
Asset Management and Reliability	HSE Committee
Pressure Vessel and Pipeline Integrity	HSE Committee
External Affairs Update	GSC
Sustainability Update	GSC

\* denotes presentation from external speaker

## Interaction with management

Open dialogue is strongly encouraged between the Board and management, both at and in between meetings. This direct interaction is intended to enhance the Board's understanding of our business and provide transparency, including into our culture and the depth of our internal talent.

# Director compensation

## Director compensation program

Director compensation is intended to attract and retain qualified individuals with the experience, skills, and attributes required to oversee our strategic affairs and material risks in an increasingly complex environment. Director compensation is reviewed by the GSC and approved by the Board. To remain competitive, compensation is generally targeted at the median (or P50) range of competitive data from a compensation group. Director compensation is provided to our independent directors. Only our CEO, Dean Setoguchi, does not receive additional compensation for his director role.

## Compensation structure

Director compensation consists of a flat annual retainer, rather than individual meeting fees. Annual retainers are paid quarterly, in arrears, and pro-rated from the date of director's appointment. Directors also receive reimbursement for required air travel and accommodation related to in-person meetings, as well as for reasonable out of pocket expenses related to such attendance. Annual compensation paid to our directors in 2023 is shown in the table below.

Board position	2023 annualized retainer
Board Chair <sup>(1)</sup>	\$285,000
Independent Lead Director <sup>(2)</sup>	\$220,000
Independent Directors	\$170,000
Committee annual retainers	
Audit Committee Chair	\$45,000
Committee Chair (GSC, HRC & HSE)	\$30,000
Committee member	\$15,000

### Notes:

- For Mr. Bertram, includes annual base retainer of \$170,000, plus an annual Board Chair retainer of \$115,000.
- For Mr. Haughey, includes annual base retainer of \$170,000, plus an annual independent lead director retainer of \$50,000.

Directors receive no other compensation from Keyera in their capacity as directors. Specifically, our directors receive no bonus, incentive, or other compensation upon joining the Board, and do not participate in incentive compensation, pension, or employee benefit plans. No meeting fees were paid to our directors in 2023 beyond amounts set out above.

The only equity-based awards received by our directors are DSUs granted under our Director Deferred Share Unit Plan, described below.

## Form of director compensation

Each year, directors may elect to receive annual compensation in cash, DSUs, or a combination of the two. DSUs are granted quarterly in arrears, consistent with payment of cash fees. Directors are expected to receive at least 60% of their total annual retainer as DSUs until they meet their required share ownership level, as described below.

The number of DSUs granted is determined based on the volume weighted average price (VWAP) of Keyera common shares over the twenty trading days prior to the grant date. DSUs attract dividend equivalent units relative to the value of dividends declared by Keyera using the same pricing mechanism. DSUs are settled in cash once the director ceases to hold office. Within fifteen days of a director ceasing to hold office, they are entitled to designate up to two payment dates for the settlement of their DSUs, which shall not be earlier than the fifteenth day following the date they cease to hold office and shall not be later than December 15 of the year following such date. If a director fails to designate a specific payment date for settlement of their DSUs the payment date shall be the first business day following the six-month anniversary of the date they ceased to hold office. DSUs are valued based on the VWAP of our common shares over the twenty trading days prior to the date a director ceased to hold office.

For 2023, Isabelle Brassard, Michael Crothers, Blair Goertzen, Doug Haughey, Gianna Manes, Tom O'Connor, Charlene Ripley, and Janet Woodruff elected to receive all or a portion of their director compensation in DSUs. Details regarding 2023 DSU elections by our directors are provided in the "Director equity ownership" table at 41.



## Director share ownership requirements

Keyera's Director Equity Ownership Guidelines (the Guidelines) require each director to hold shares with a value equivalent to three times their base annual retainer within five years of their appointment to the Board. DSUs received as part of a director's annual retainer count toward their share ownership requirements. Directors who do not meet their required share ownership must receive at least 60% of their annual compensation in DSUs. Current share ownership levels of each director are included in the profiles starting at page 19. As of March 8, 2024, all directors are in compliance with the Guidelines, with two directors noted as "In progress" in the table below having until their applicable compliance deadline to meet their share ownership requirements.

## Independent director equity ownership

The following table shows the value of outstanding shares and share-based awards (i.e., DSUs) for each independent director calculated as at March 8, 2024, relative to their annual base retainer and share ownership requirements.

Director	Shares beneficially owned or controlled (#) <sup>(1)</sup>	DSUs (#) <sup>(2)</sup>	Total value of shares & DSUs (\$) <sup>(3)</sup>	Equity as multiple of base retainer <sup>(4)</sup>	Guideline Compliance	2023 DSU Election (% of total annual base retainer)
Bertram	600,000	Nil	19,668,000	116 times	100%	0%
Brassard <sup>(5)</sup>	Nil	10,747	352,287	2 times	In Progress	100%
Crothers <sup>(5)</sup>	2,500	10,713	433,122	3 times	In Progress	60%
Goertzen	22,821	34,192	1,868,886	11 times	100%	100%
Haughey	11,140	54,584	2,154,433	13 times	100%	100%
Manes	Nil	50,171	1,644,605	10 times	100%	100%
Norris	7,568	38,056	1,495,555	9 times	100%	0%
O'Connor	8,500	53,496	2,032,229	12 times	100%	100%
Ripley	Nil	49,926	1,636,574	10 times	100%	100%
Woodruff	2,140	35,027	1,218,334	7 times	100%	60%

### Notes:

- Number of shares beneficially owned or controlled as of March 8, 2024.
- Number of DSUs rounded to nearest whole number.
- Value of securities calculated based on 30-day average closing price of common shares up to and including March 1, 2024, which was \$32.78 per share as per the Guidelines.
- Multiples calculated by dividing value of shares by \$170,000, the base annual retainer amount, rounded to the nearest whole number.
- Mr. Crothers was appointed to the Board effective June 1, 2021 and has until June 2026 to meet share ownership requirements under the Guidelines. Ms. Brassard was appointed to the Board effective June 9, 2022 and has until June 2027 to meet share ownership requirements under the Guidelines.

## 2023 independent director compensation

The following table sets out all compensation paid to our independent directors for the year ended December 31, 2023. As directors receive no option-based awards, non-equity incentive plan compensation or pension, corresponding columns have been omitted from the table below.

Director	Cash Fees earned (\$) <sup>(1)</sup>	Value of DSUs awarded (\$) <sup>(2)</sup>	Total compensation earned (\$) <sup>(3)</sup>
Bertram	285,000	Nil	285,000
Brassard	Nil	213,501	213,501
Crothers	80,000	136,757	216,757
Goertzen	Nil	261,082	261,082
Haughey	Nil	364,767	364,767
Manes	Nil	293,511	293,511
Norris	215,000	77,235	292,235
O'Connor	Nil	300,260	300,260
Ripley	Nil	293,014	293,014
Woodruff	80,000	186,101	266,101

### Notes:

- Amount of annual retainer paid to each director in 2023 in cash, including applicable committee retainer amounts.
- Values calculated by multiplying the number of DSUs granted each quarter by the 20-day VWAP at the time the DSUs were granted in 2023, which includes the dividends paid on DSUs in 2023.
- For directors who elected to receive a portion of their annual retainer in DSUs, total compensation will differ from the amount of the annual retainer, as the DSUs are granted on a quarterly basis throughout the year using the above calculation of fair value.

## Outstanding independent director share-based awards

The following table shows all outstanding share-based awards (i.e. DSUs) for our independent directors at December 31, 2023. DSUs vest at the time of grant, however, no value is payable until the director retires from the Board. As directors do not receive option-based awards, the corresponding columns have been omitted from the table below. Directors may elect to receive all or part of their annual base retainer in DSUs but receive no other share-based awards.

Director	Share-based awards		
	Shares or units of shares not vested (#)	Market or payout value of share-based awards not vested	Market or payout value of share-based awards not paid out or distributed (\$) <sup>(1)</sup>
Bertram	-	-	Nil
Brassard	-	-	352,502
Crothers	-	-	351,386
Goertzen	-	-	1,121,498
Haughey	-	-	1,790,355
Manes	-	-	1,645,609
Norris	-	-	1,248,237
O'Connor	-	-	1,754,669
Ripley	-	-	1,637,573
Woodruff	-	-	1,148,886

Note:

- Market values above calculated by multiplying the number of DSUs held at December 31, 2023 by the 20-day VWAP of our common shares on December 31, 2023, which was \$32.80.

## Incentive plan awards – value vested or earned during the year

The table below shows the value of share-based awards (i.e. DSUs) for our independent directors vested during the calendar year ended December 31, 2023. Directors can elect to receive all or part of their base retainer in DSUs. Amounts below refer to the value of DSUs granted to directors who made such an election in 2023. All DSUs vest at the time of grant; however, no payment is made in respect of DSUs until the director retires from the Board. As directors receive no option-based or non-equity plan compensation, corresponding columns have been omitted below.

Director	Share-based awards – value vested during the year (\$) <sup>(1)</sup>	Director	Share-based awards – value vested during the year (\$) <sup>(1)</sup>
Bertram	Nil	Manes	307,707
Brassard	223,603	Norris	81,187
Crothers	143,261	O'Connor	314,801
Goertzen	273,618	Ripley	307,184
Haughey	382,342	Woodruff	195,130

Note:

- Values calculated by multiplying number of DSUs granted to each director in 2023 by the 20-day VWAP of our common shares on December 31, 2023, which was \$32.80. DSUs above were granted only to directors who elected, in 2022, to receive all or a portion of their 2023 annual base retainer in the form of DSUs as described on page 40.

## 2023 program changes

In late 2023 and early 2024, the GSC reviewed the competitiveness of our director compensation program relative to our compensation peer group as listed on page 48. This review was completed with the assistance of its independent advisor, Mercer (Canada) Limited (Mercer). The results indicated that the annual director base retainer compensation as well as the Chair base retainer was below the P50 target level. In February 2024, the Board approved the following changes to Director compensation, effective January 1, 2024:

Board position	2023 annualized retainer	2024 annualized retainer
Board Chair <sup>(1)</sup>	\$285,000	\$340,000
Independent Lead Director <sup>(2)</sup>	\$220,000	\$250,000
Independent Directors	\$170,000	\$200,000

Notes:

1. For Mr. Bertram, includes annual base retainer of \$200,000, plus an annual Board Chair retainer of \$140,000.
2. For Mr. Haughey, includes annual base retainer of \$200,000, plus an annual independent lead director retainer of \$50,000.

The February 2024 Director compensation changes also provide that effective January 1, 2025, and beyond, the director compensation policy will be updated to include a stipulation that 50% of annual director compensation will be paid in DSUs. Directors will retain the option to elect for any amounts over 50% to also be paid in DSUs.

# Message from our HRC Chair

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To our fellow Shareholders:

On behalf of our Human Resources Committee (HRC) and the Board, I am pleased to share with you our approach to executive compensation, including the governance framework and practices we use to make our compensation decisions.

The Board of Directors is fully aware of its responsibility to ensure that the approach to executive compensation supports our strategy and aligns with the interest of shareholders.

## Our approach to executive compensation

Keyera's executive compensation is driven by a pay-for-performance philosophy. We deliver this through at-risk compensation programs that reflect the experience of our shareholders and the successful achievement of financial and operational metrics that drive the achievement of our strategic priorities.

Keyera's executive compensation is designed to meet four key objectives:

- Provide a compensation package that is performance-based by rewarding executives for delivering on our corporate objectives and priorities.
- Align compensation with our risk-management processes to ensure there is an appropriate balance between risk and reward.
- Offer compensation that is competitive with the market.
- Balance strong financial outcomes with responsible performance over the long-term.

The HRC continually monitors the relationship between pay and performance metrics to ensure alignment between execution compensation and the creation of long-term value for our shareholders.

## 2023 compensation results<sup>4</sup>

Keyera delivered record financial and operational results in 2023.

This was driven by record contributions from all three business segments. Overall, Keyera achieved record annual adjusted EBITDA of \$1.21 billion and our best-ever distributable cash flow (DCF) of \$855 million. We ended the year with a strong balance sheet and with net debt to adjusted EBITDA below our targeted range. We delivered strong results for our shareholders, including through increasing the quarterly dividend to \$2.00 annually.

We also saw strong operational performance, including our best-ever year for safety. We completed the KAPS pipeline system, signed significant customer contracts for integrated services, brought additional capacity projects into service, and acquired an additional 21% interest in the Keyera Fort Saskatchewan complex, one of our core strategic assets.

These key results and strong performance had a direct impact on the 2023 compensation paid to our NEOs. Our strong corporate performance resulted in an annual incentive corporate scorecard multiplier of 1.87x against Board approved targets (see page 53 below for more details). Our 2020 PSU awards vested above target at 1.564x, resulting from a 3-year relative total shareholder return ranking of 97.8% and pre-tax DCF per share of \$3.17 (see page 57 for additional details). In addition, we modestly increased the salaries of our NEOs in 2023, to align our executive compensation more closely to the median of our peer group.

## Talent development and strategy

In 2023, Keyera continued to make progress on our inclusive talent strategy and people programs that focus on values and culture. In addition, alongside management we reviewed and strengthened our leadership development programs and succession plans. As part of this approach, the HRC focused on our executive team succession plans beginning with a thorough assessment by an independent third-party in 2023. These assessments will be used to inform comprehensive development plans that will support our leadership and ultimately, enhance the successful delivery of our long-term strategy.

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<sup>4</sup> Adjusted EBITDA, distributable cash flow and net debt to adjusted EBITDA ratio are not standard measures under GAAP. Please see "Non-GAAP Measures" attached to the management information circular as Schedule "B".

## Our focus for 2024

As part of our commitment to our Shareholders, the HRC will continue to monitor market trends, best practices and Shareholder feedback to ensure that our programs are aligned with our performance-driven compensation philosophy. Over the past three years, our say-on-pay vote has received, on average, 98% approval at our annual general meetings. During the last AGM, 97% of our Shareholders supported our approach to executive compensation.

In addition to our executive compensation governance role, we are also aware that our decisions must be understandable to our employees, shareholders and other stakeholders. In this document, starting on page 46, we provide details of our approach to compensation and the alignment with our performance. Should you have any questions regarding our approach, please contact us using the information on page 33 of this circular. I will also be available, along with our Board Chair, Jim Bertram, at our May 14, 2024 virtual meeting to respond to any questions you might have.

On behalf of our Board, thank you for your continued confidence in Keyera. We look forward to hosting you at the meeting.

Sincerely,

(signed) "Gianna Manes"

**Gianna Manes**  
Chair, Human Resources Committee

# Compensation discussion and analysis

## Named executive officers

The NEOs whose compensation is disclosed in this Compensation Discussion and Analysis and elsewhere in this circular are our President & CEO, Chief Financial Officer (CFO) and the next three most highly compensated executive officers as of December 31, 2023. For 2023, our NEOs are as follows:



**Dean Setoguchi**  
**President & CEO**

Mr. Setoguchi is President & Chief Executive Officer of Keyera. Prior to his recent appointment, Mr. Setoguchi served as Keyera's President (2020-present), Senior Vice President & Chief Commercial Officer (CCO) (2018-2020), Senior Vice President, Liquids Business Unit (2014-2018), and Vice President & CFO (2008-2012).

Mr. Setoguchi has over 30 years of senior leadership experience in the energy industry, including Senior Vice President & CFO of Laricina Energy Ltd. (2012-2014) and CFO of Cordero Energy Inc. (2005-2008). He is a Chartered Professional Accountant (CA) and holds a Bachelor of Management (University of Lethbridge).

Mr. Setoguchi has served on the boards of several public companies, and the Board of Governors of the University of Lethbridge. He currently serves on the Boards of Keyera Corp. and the Calgary Food Bank.

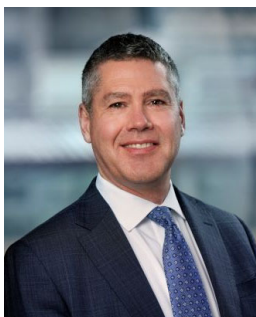


**Eileen Marikar**  
**Senior Vice President & Chief Financial Officer**

Ms. Marikar has over 25 years of experience in the financial sector and joined Keyera in 2005. She was appointed Senior Vice President & Chief Financial Officer in May 2020.

Previous to that, she served as Vice President, Finance. Ms. Marikar is a Chartered Professional Accountant and Chartered Accountant and holds a Bachelor of Commerce from the University of Alberta.

She also currently serves on the Board of Trustees for the Calgary Philharmonic Orchestra ("CPO") Foundation.



**Jamie Urquhart**  
**Senior Vice President & Chief Commercial Officer**

James Urquhart has over 35 years of experience in the energy industry, including 15 years with Keyera in various leadership roles. Mr. Urquhart is a registered Professional Engineer in the Province of Alberta and holds a Bachelor of Science in Mechanical Engineering from the University of Calgary and Master of Business Administration from the University of Alberta.



**Jarrod Beztily**  
**Senior Vice President, Operations & Engineering**

Mr. Beztily has over 25 years of experience in the oil and gas sector. He has been with Keyera since 2004 and has held various roles, including Vice President, Operations, Gathering & Processing prior to taking his current role in September 2021.

He holds a Bachelor of Science degree in Chemical Engineering from the University of Alberta and is a registered Professional Engineer in the Province of Alberta.



## Christy Elliott<sup>(1)</sup>

### Senior Vice President, Sustainability, External Affairs & General Counsel

Christy Elliott joined Keyera as Senior Vice President, Sustainability, External Affairs & General Counsel in 2023. Ms. Elliott is responsible for leading Keyera's Environmental, Social & Governance (ESG) strategy, along with its Sustainability and External Affairs (Regulatory Authorizations, Government and Community Relations, Indigenous Relations and Partnerships, Land, Communications and Social Performance) functions. She is also responsible for Keyera's Legal and Corporate Secretarial functions.

Ms. Elliott joined Keyera from Parkland Corporation where she was the Senior Vice President, General Counsel, Corporate Secretary and Chief Sustainability Officer. Prior to this, Ms. Elliott practiced at a large litigation boutique. She has appeared before all levels of court in Alberta and the Supreme Court of Canada.

Ms. Elliott has a Doctor of Law (J.D.) degree and a Bachelor of Arts (Hons.) degree, both from the University of Calgary. She is a Member of the Law Society of Alberta and has a GPC.D designation. Ms. Elliott currently sits on the Board of Directors for Trellis Society.

#### Note:

1. Ms. Elliott started with Keyera effective July 4, 2023.

## Human Resources Committee

The HRC assists the Board in overseeing the development and administration of our executive compensation program. The HRC recommends annual compensation for our CEO and other executives, establishes performance measures and targets under our incentive plans, and oversees overall program design. Recommendations developed by the HRC regarding our program, including executive pay, are reviewed and approved by the full Board.

The HRC regularly evaluates and monitors our compensation program, including with the assistance of independent advisors, to ensure it remains competitive, addresses compensation-related risks, and reflects strong compensation governance. The HRC also assists the Board with succession planning for the CEO and other senior executive roles and monitors our approach in respect of diversity, equity and inclusion. Specific responsibilities of the HRC are set out in written terms of reference, available at [www.keyera.com](http://www.keyera.com).

## Compensation philosophy

To ensure our executive compensation program aligns with shareholder interests, executive compensation decisions are based on four fundamental principles:



**Performance-driven:** Executive compensation consists of predominantly performance-based elements that encourage the achievement of our key business objectives and align with the experience of our shareholders



**Risk-mitigated:** Our program is applied consistently across our business and to both our executives and employees. Compensation-related risk is reduced through thoughtful program design, formal governance mechanisms, and the exercise of Board discretion where required to avoid outcomes that are unintended or misaligned with shareholder interests



**Competitive:** Our program is regularly monitored to ensure compensation is generally at the median (P50) of our compensation peer group to ensure we can attract, motivate, and retain the executive talent required to deliver value to our shareholders

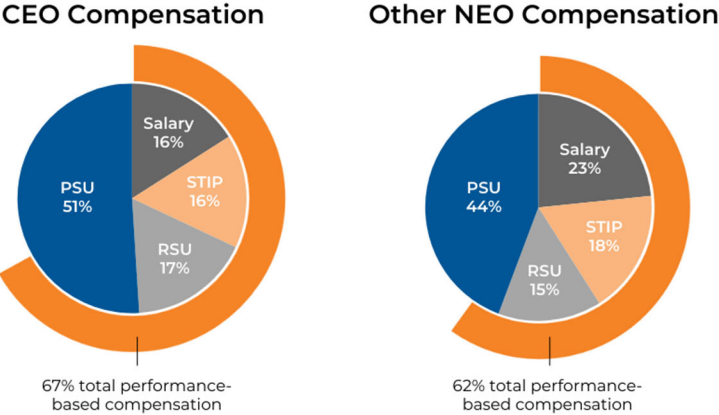


**Balanced:** A balance of compensation elements and a variety of performance metrics in our incentive compensation program incents strong results over both short and longer-term time horizons

## Performance-focused

Compensation for our executives consists of predominantly performance-based (or "at risk") elements. To encourage sustainable value creation over various time horizons, performance measures in our incentive compensation plans consist of key financial, safety, environmental, and operational metrics. These performance metrics and corresponding targets are rigorously evaluated by our HRC, including relative to actual performance results, to ensure consistency with corporate performance and shareholder interests.

For 2023, 67% of total direct compensation for our CEO, Dean Setoguchi, was comprised of performance-based compensation. Similarly, for our remaining NEOs, an average of approximately 62% of 2023 total direct compensation consisted of these same “at risk” elements, as illustrated below:



### Independent advice

The HRC receives advice and perspective from independent external advisors. Such advice and perspective is considered when determining annual executive pay, overall program design, and the competitiveness of our program, including relative to our compensation peer group.

To assist in the execution of its responsibilities, the HRC uses two independent advisors. The HRC has retained Mercer to provide analysis regarding the overall competitiveness of our program, including executive compensation, program design, and performance metrics under our incentive compensation plans. Mercer also provides analysis regarding the design and competitiveness of our director compensation program and assists the HRC with the evaluation of compensation-related risks. Mercer’s relationship with management is limited to providing market data to benchmark employee compensation. Mercer provided no other services directly to management in 2023 but did incur fees related to participation in annual market surveys.

The HRC also receives independent advice from Southlea Group (Southlea). In 2023, Southlea provided advice to the HRC in respect of executive compensation advisory support; the review of our executive compensation philosophy; and LTI design considerations. Fees paid to each consultant in 2023 and 2022 are provided below:

Advisor	2023		2022	
	Executive compensation fees <sup>(1)</sup>	All other fees <sup>(2)</sup>	Executive compensation fees <sup>(1)</sup>	All other fees <sup>(2)</sup>
Mercer	\$123,243	\$28,997	\$81,172	\$27,666
Southlea	\$15,426	n/a	\$75,462	n/a

**Notes:**

- For Mercer, executive compensation fees relate to services pertaining to analysis on the market competitiveness of our program, including compensation of our executives, and in relation to our director compensation program. For Southlea, executive compensation fees refer to services related to analysis and advice pertaining to executive compensation philosophy, compensation peer group and LTI design.
- All other fees refer to fees paid by management to Mercer for services related to Keyera’s participation in annual market surveys.

### Market competitiveness

To attract and retain high performing executive talent, our program must be competitive relative to our peers. Executive compensation is therefore benchmarked against comparable roles from a group of similarly sized companies approved by the HRC. Compensation is generally targeted at the median (or P50) of this group, subject to adjustments to reflect individual experience and/or scope of responsibilities. Such benchmarking is conducted relative to an executive’s annual “target total compensation”, which is the aggregate of base salary, target annual short-term incentive and annual LTI award.

### Compensation peer group

For benchmarking purposes, the HRC annually assesses executive compensation relative to a group of Canadian energy peers against whom we compete for executive talent (our compensation peer group). Assisted by Mercer, the HRC examines the compensation peer group on an annual basis to ensure it remains an appropriate



comparator group. In 2023, the HRC, evaluated Keyera's positioning relative to the peer group using the following criteria:

Comparative factor	Target range (percentage)	2023 result (percentile)
Total assets	33 to 300	Below P50
EBITDA	33 to 300	Below P50
Enterprise value	33 to 300	Above P50
Market capitalization	33 to 300	Above P50
Revenue	33 to 300	Above P50

Following this review, the HRC approved the following compensation peer group for 2023, comprised of 12 companies from the Canadian midstream, pipeline, exploration, downstream and production sectors. Market data from the peer group was used by the HRC to evaluate annual NEO compensation and the overall competitiveness of our program. Our approved compensation peer group for 2023 was as follows:

2023 Compensation Peer Group		
AltaGas Ltd. ARC Resources Ltd. Crescent Point Energy Corp. Enerplus Corporation	Gibson Energy Inc. Inter Pipeline Ltd. MEG Energy Corp. Parkland Corporation	Pembina Pipeline Corporation Tourmaline Oil Corp. Vermilion Energy Inc. Whitecap Resources Inc.

## Compensation risk management

The HRC regularly evaluates our program to ensure it does not inadvertently encourage executives to engage in inappropriate risk taking that could have a material adverse impact on our business. The HRC seeks to reduce compensation-related risk through the following program design features:

- the use of a consistent program across our three business segments, as well as for executives and employees;
- incentive compensation performance measures that consist of quantifiable, verifiable financial, safety, environmental and operational metrics, including distributable cash flow per share (DCFPS)<sup>5</sup> and relative total shareholder return (RTSR);
- performance metrics in our incentive plan are stress-tested by the HRC relative to various performance and shareholder return outcomes both prior to approval and when assessing actual performance results;
- the vast majority (75%) of annual executive LTI grants are performance-based, for which all vesting is deferred for a three-year period;
- reward eligibility under our annual bonus and LTI awards is capped at a maximum of two times target; and
- prior to approving final performance results under our incentive plans, the Board considers a broad range of factors, including overall corporate performance and prevailing market conditions, and may apply discretion to adjust calculated results up or down to avoid unintended outcomes and ensure shareholder alignment.

## Executive share ownership guidelines

Executive share ownership guidelines are designed to encourage executives to retain a proprietary interest in Keyera and promote alignment with shareholder interests. Executives have five years from appointment to achieve their required ownership level and must maintain compliance during their tenure. Unvested LTI awards previously granted to executives do not count for purposes of the guidelines. The share ownership status under the guidelines of each of NEO at March 8, 2024 is below.

NEO	Required share ownership (base salary multiple)	Total shares	Total share value <sup>(1)</sup>	Share value (base salary multiple) <sup>(2)</sup>
Dean Setoguchi	3 times	232,936	7,635,642	10.9 times
Eileen Marikar	2 times	32,454	1,063,842	2.4 times
Jamie Urquhart	2 times	34,827	1,141,629	2.7 times

<sup>5</sup> DCFPS, meaning Distributable Cash Flow Per Share, represents cash flow from our operating activities, adjusted for changes in non-cash working capital, inventory write-downs, maintenance capital expenditures, and lease payments divided by the weighted average number of outstanding shares during the performance period. See Non-GAAP reconciliation in Schedule "B". For 2023 company scorecard purposes, DCFPS is calculated on an after-tax basis (pre-tax distributable cash flow per share or PTDCF).

Jarrold Beztilyn	2 times	79,396	2,602,601	7.3 times
Christy Elliott <sup>(3)</sup>	2 times	0	0	0 times

**Notes:**

1. Share value based on calculated 30-day average closing price of common shares up to and including March 1, 2024, which was \$32.78.
2. Share value calculated by dividing the total value of shares held by each NEO at March 8, 2024 by their respective 2023 base salary set out in summary compensation table on page 60, rounded to the nearest whole number.
3. Ms. Elliott was appointed SVP, Sustainability, External Affairs and General Counsel on July 4, 2023 and has until July 4, 2028 to attain her required share ownership level.

## Clawback policy

Keyera’s executive incentive compensation clawback policy is applicable to all executives, not just our CEO. The policy authorizes the Board to cancel, seek recovery and/or reimbursement of any short or long-term incentive compensation granted, paid or payable to an executive where he or she is determined to have engaged in either: (i) fraud, gross negligence or intentional misconduct which gives rise to material non-compliance with any financial reporting requirement which results in a required restatement of all or a portion of Keyera’s financial results; and/or (ii) defined material misconduct. Under the policy, the Board has full discretion to pursue other recourse deemed appropriate in the circumstances.

## Hedging prohibitions

Keyera has approved anti-hedging restrictions which prohibit directors, officers, and employees from entering speculative transactions involving Keyera securities. These prohibitions include the use of puts, calls, collars, spread trades, short selling, or engaging in hedging activities of any kind, including buying, selling or entering into: (i) any derivative instruments, agreements or securities the market price, value or payment obligations of which are derived from or based on the value of securities of Keyera; or (ii) any other derivative instruments, agreements, arrangements or understandings (commonly known as equity monetization transactions) the effect of which is to alter, directly or indirectly, an individual’s economic interest in securities of Keyera, or the director’s or officer’s economic exposure to Keyera.

## Compensation framework

Our program is designed to encourage and reward execution of key performance objectives which align with the interests of our shareholders. Compensation for our executives is predominantly comprised of performance-based elements. These compensation elements, excluding benefits, which are generally the same as those provided to employees, and nominal executive perquisites (described in the Summary Compensation Table at page 60) are as follows:

Element	Description	Objectives	Performance Period	Form of award
<b>Fixed</b> Base salary (page 52)	<ul style="list-style-type: none"> <li>Fixed level of compensation, based on role, experience, and scope of responsibilities relative to competitive data from compensation peer group</li> </ul>	<ul style="list-style-type: none"> <li>Provide median (P50) level of base pay</li> <li>Recognize individual skills and experience</li> <li>Attract and retain executive talent</li> </ul>	One year	Cash
<b>Performance based</b> Annual incentive award (page 52)	<ul style="list-style-type: none"> <li>Annual bonus payable based on achievement of Board-approved corporate performance objectives and set out in annual balanced scorecard (80-90%) plus individual performance goals (10-20%)</li> </ul>	<ul style="list-style-type: none"> <li>Encourage and reward achievement of annual performance objectives set by Board</li> <li>Recognize individual effort and contribution</li> <li>Align executive and shareholder interests</li> </ul>	One year	Cash

	<p>Long-term incentive (LTIs) (page 55)</p>	<ul style="list-style-type: none"> <li>• Annual grants of equity-based compensation comprised of 75% performance share units (PSUs) and 25% restricted share units (RSUs)</li> <li>• PSU vesting and payout based on corporate performance relative to: (i) RTSR; and (ii) Board approved pre-tax DCFPS target, each over a three-year period. PSU vesting is deferred for a full three-year period</li> <li>• RSUs vesting and payout based on our share price relative to common share price on the Grant Date (as defined in Schedule "C"). Vest in equal thirds annually over three-year period</li> <li>• Previous year's grants are not taken into account when considering new grants</li> </ul>	<ul style="list-style-type: none"> <li>• PSUs: align compensation to corporate performance over three-year period, encourage retention (all vesting deferred three years)</li> <li>• RSUs: maintain market competitiveness, encourage retention</li> <li>• Align with shareholder interests</li> </ul>	<p>Three years (PSUs)</p> <p>Annually in one-third increments (RSUs)</p>	<p>Both PSUs and RSUs payable either in cash or shares purchased on the open market or issued from treasury for grants made on or after July 1, 2022</p>
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## Compensation governance practices

Outlined below is an overview of certain key features of our compensation practices:

### What we do

- ✓ All executive compensation decisions are reviewed and approved by the full Board.
- ✓ Executive compensation consists of predominantly performance-based or "at risk" elements tied to the achievement of Board approved financial, strategic and ESG performance metrics (67% for our CEO and an average of 62% for our remaining NEOs).
- ✓ LTI grants to our NEOs in 2023 consisted of: (i) 75% PSUs, for which vesting and payout is deferred for a full three-year period and conditional upon three-year performance RTSR and Board-approved pre-tax DCF per share target; and (ii) 25% restricted share units (RSUs), which vest in equal one-third increments over a three-year period, and for which ultimate value is determined by our share price.
- ✓ The HRC stress tests performance targets in our incentive compensation plans against various scenarios to assess the extent of stretch included in the targets, as well as potential outcomes, to ensure alignment with shareholder interests.
- ✓ Performance measures in our annual and long-term incentive plans are correlated with shareholder interests (DCF per share, RTSR) and key safety and environmental metrics aligned with our ESG priorities.
- ✓ Both our annual and long-term incentive plans have threshold performance levels (below which no payout is made) and maximum payout is capped at two times target.
- ✓ The HRC receives advice from independent compensation consultants to ensure our program is competitive and aligns with strong compensation governance.
- ✓ NEOs participate in the same compensation program as employees, other than limited executive perquisites.
- ✓ All executives are subject to an incentive compensation clawback policy which authorizes the Board to cancel or recover incentive compensation where the executive engages in material misconduct or conduct that contributes to a required restatement of our financial results.
- ✓ All executive employment agreement (EEA) entitlements are double trigger, requiring both a change of control and subsequent termination of employment in order for cash severance entitlements to be payable. All executive and employee LTI are subject to the same double trigger requirements.
- ✓ Directors and senior executives are subject to minimum share ownership requirements.
- ✓ An anti-hedging policy prohibits directors and executives from participating in speculative activity related to our shares, including activities to protect against declines in share price.
- ✓ For the past eleven years, we have held an annual "say on pay" vote, which has been approved on average by 98% of shares voted at our annual shareholder meeting.

### What we do not do

- ✗ No stock options granted to our executives
- ✗ No EEAs with multi-year guaranteed pay increases, annual bonus awards, or LTI grants
- ✗ No change of control or termination payments greater than two times cash pay multiple for executives, including the CEO (such entitlements are limited to two-times maximum, and were reduced for incoming executives in 2023)
- ✗ No single trigger change of control payments
- ✗ No re-pricing, back-dating, or replacement of cancelled LTIs

- ✘ No payment of dividends on LTIs prior to vesting
- ✘ No tax gross-ups or excessive perquisites are provided to our executives
- ✘ No defined benefit or supplemental pension plan for any employee, including executives

## 2023 compensation program

### Base salary

Each year, the HRC reviews base salaries relative to corresponding data from our compensation peer group and the individual skills and experience of our executives. For 2023, the HRC recommended increases (ranging from 2 to approximately 6.3%) to certain NEO base salaries to align with market median. These recommendations, approved by the Board and effective January 1, 2023, are outlined in the table below.

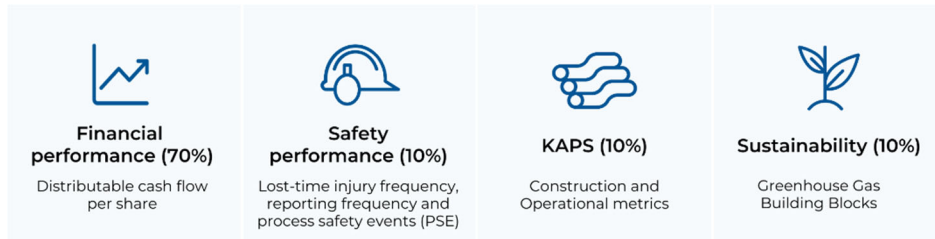
Name	2022 base salary (\$) <sup>(1)</sup>	2023 base salary (\$)	Change (%)
Dean Setoguchi	669,500	700,000	4.6%
Eileen Marikar	415,000	440,000	6.0%
Jamie Urquhart	395,000	420,000	6.3%
Jarrod Beztilyn	350,000	357,000	2.0%
Christy Elliott <sup>(2)</sup>	-	380,000	n/a

**Notes:**

1. Base salary is annualized and does not reflect proration for hire dates within 2023 or leaves of absences during the year.
2. Ms. Elliott started with Keyera effective July 4, 2023.

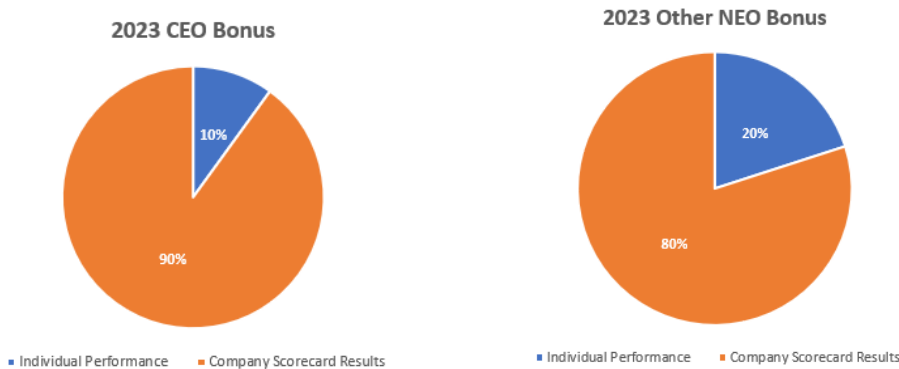
### Annual incentive awards

Our annual incentive plan is a key element of our pay for performance philosophy. For each NEO, annual incentive is based on annual results relative to Board-approved performance metrics and targets in the following four performance categories:



The above performance measures constitute our annual company scorecard. Each year, Board-approved annual scorecard results are used to determine the corporate multiplier for annual incentive awards. The same scorecard and corporate multiplier are used to determine annual incentive award eligibility for all employees, including our NEOs.

The respective weighting of corporate versus individual performance results for bonus purposes increases with an employee’s level of responsibility. In 2023, 90% of annual bonus award eligibility for our CEO, Dean Setoguchi, was based on our company scorecard results. For our remaining NEOs, corporate performance was weighted 80% as shown below:



Despite calculated annual company scorecard results, the Board retains discretion to adjust the corporate multiplier up or down to ensure overall compensation outcomes align with broader market conditions, operational or financial performance, and our shareholders experience over the same period.

### Target annual incentive opportunity

Annual incentive opportunity for our NEOs is expressed as percentage of base salary (target incentive award). Executives are eligible to earn between 0 and 200% (maximum) of their target incentive award based on annual performance, as described above. The following table shows the respective annual target incentive award eligibility for our NEOs for 2023.

### 2023 NEO annual incentive award eligibility

NEO	2023 base salary (\$)	Target (% salary)	Target (\$)
Dean Setoguchi	700,000	100%	700,000
Eileen Marikar	440,000	75%	330,000
Jamie Urquhart	420,000	75%	315,000
Jarrod Beztilyn	357,000	75%	267,750
Christy Elliott	380,000	75%	285,000

### 2023 company scorecard

Achievement of the annual financial, safety, KAPS, and operational sustainability objectives in our company scorecard is among the key measures of our success. In 2023, metrics in our scorecard included after-tax DCFPS as well as safety, KAPS and sustainability metrics aligned with our ESG focus.

70% of the 2023 corporate scorecard was based on an after-tax DCFPS target. DCFPS measures cash flow generated from our operations and the adequacy of internally generated cash flow to fund dividends and our growth initiatives. DCFPS is publicly reported in our quarterly and annual financial disclosures, providing shareholders a clear line of sight into our performance. DCFPS results are also used to determine our annual bonus pool, to ensure bonus awards are fully funded from cash flow.

The remaining 30% of the 2023 corporate scorecard was based on safety, KAPS and sustainability metrics aligned with our ESG priorities. These metrics and corresponding targets were carefully selected by the HRC to reinforce the importance of sustainable execution of our results to Keyera and to our stakeholders.

Following completion of the calendar year, calculated scorecard results are reviewed by the HRC, the HSE Committee, and the Board. In addition to calculated results, the HRC, HSE Committee, and the Board also consider overall company performance and prevailing external conditions to ensure compensation outcomes are appropriate, including relative to the experience of our shareholders. Against this broader context, the Board determines whether to exercise discretion to adjust calculated scorecard results. Once approved by the Board, final corporate scorecard results constitute the multiplier used to determine the corporate performance portion of annual bonus awards for our employees, including our NEOs.

### 2023 annual incentive plan decisions

Performance metrics for the 2023 company scorecard were reaffirmed by the Board in February 2023. Targets for each metric were carefully evaluated to assess rigor, including relative to various performance outcomes. For DCFPS, potential targets were stress-tested, including relative to commodity price, maintenance capital expenditures and cash tax sensitivities, to assess potential impacts on our overall annual financial and operating performance, as well as corresponding shareholder returns over the same period.

Scorecard results which meet the Board-approved target correlate to a performance multiplier of 1.0 times, subject to discretionary adjustments by the Board. Annual bonus award payouts are capped at a maximum performance multiplier of 2.0 times the target award.

### 2023 DCFPS (weighted 70%)

In February 2023, the Board, upon recommendation of the HRC, approved a 2023 DCFPS target for purposes of the annual company scorecard. This target was approved with key considerations reviewed that could impact the overall DCFPS. Some of the key considerations reviewed included: reliability across assets, timing of cash flow from capital projects, increased operating costs due to global inflation and commodity price volatility. Following such examination, the Board approved the recommended target and corresponding performance thresholds.

2023 DCFPS results were approved by the Board in February 2024, following review by the HRC at its January 2024 meeting. In particular, the 2023 DFCPS target was reviewed relative to Keyera's actual 2023 DCFPS results. Such results, representing 70% of the 2023 scorecard results, resulted in a calculated performance multiplier of 2.00 times which was approved by the Board.

## 2023 safety, KAPS, and sustainability metrics (weighted 30%)

In February 2023, the Board approved performance targets related to the safety, KAPS and sustainability focus areas, which were used in the 2023 company scorecard.

Each focus area (safety, KAPS, sustainability) carries a 10% weighting and the corresponding performance measures have the potential to significantly impact financial, operational, and reputational aspects of the business. For 2023, performance that meets the corresponding targets correlates to a performance multiplier of 1.0 times. For 2023, Keyera outperformed the majority of performance targets which resulted in an aggregate score equal to 1.56 times. Following a thorough review, the Board approved performance multipliers for safety (1.63 times), KAPS (1.35 times) and sustainability (1.70 times). Such results, in aggregate, represent 30 percent of the total 2023 corporate scorecard results.

## 2023 company scorecard results

For 2023, approved performance results under our annual company scorecard were as follows:

Scorecard metric	Weight	Performance result	Score
DCFPS	70%	✔ Target exceeded	2.00 times
Safety	10%	✔ Lost-time injury frequency (LTIF) Target exceeded	1.63 times
		✔ Reporting Frequency Target exceeded	
		✘ Process Safety Events (PSE) - Pro-active Indicators Target not achieved	
KAPS Construction and Operational metrics	10%	✔ Target exceeded	1.35 times
Sustainability	10%	✔ GHG Building Blocks Target exceeded	1.70 times
			<b>1.87 times</b>

## Individual performance

Each year, the HRC assesses NEO performance against individual annual objectives, including contributions to key strategic initiatives, taking into consideration the recommendations of the CEO. For our CEO, the independent directors conduct this assessment during their in-camera discussions.

## 2023 annual bonus awards

The following table outlines the corresponding 2023 annual bonus awards for our NEOs for 2023, including respective performance component weightings.

NEO	2023 base salary (\$)	Target award (% of salary)	Corporate performance weighting (%)	Approved company score	Individual performance weighting (%)	Actual 2023 award (\$)
Dean Setoguchi	700,000	100%	90%	1.87	10%	1,297,100
Eileen Marikar	440,000	75%	80%	1.87	20%	619,080
Jamie Urquhart	420,000	75%	80%	1.87	20%	590,940
Jarrod Beztilyn	357,000	75%	80%	1.87	20%	483,557
Christy Elliott	380,000	75%	80%	1.87	20%	483,360

## Long-term incentive (LTI) program

The largest proportion of annual compensation for our NEOs consists of annual LTI awards. Annual LTI grants provide our NEOs an opportunity to receive long-term, variable compensation based on the achievement of specific Board-approved performance objectives and appreciation in our share price. By encouraging delivery of long-term, sustainable shareholder value, LTI awards are designed to align NEO and shareholder interests. Our LTI program also seeks to mitigate compensation-related risk by deferring vesting or payout of 75% of annual grants for a full three-year period.

In 2023, annual LTI grants to our NEOs consisted of 75% PSUs, and 25% RSUs, as described below.

Upon vesting, PSU and RSU value is determined based on the value of our common share closing price on the Friday prior to the payment date. For PSUs, this value is multiplied by the approved PSU performance multipliers described below. PSUs and RSUs are settled by either cash payment, or at the election of the holder, delivery of common shares purchased on the open market. For grants made on or after July 1, 2022, PSUs and RSUs may be settled by common shares issued from Keyera's treasury. For additional details on the terms of the LTI plan, see Schedule "C" – Long-term Incentive Plan Summary.

## Performance share units (PSUs) (75% of 2023 LTI grants)

PSUs are notional share units, equivalent in value to a Keyera common share. For 2023, PSUs represent 75% of the value of LTI grants to our NEOs. When a dividend is paid on our common shares, PSUs attract dividend equivalent units, payable only upon vesting of the underlying PSU. PSUs are fully cliff vested, such that no PSUs vest until the three-year Performance Period (as defined in Schedule "C") is completed.

Vesting and payout eligibility of PSUs are contingent on Keyera's achievement of a Board approved pre-tax DCFPS target, as well as our RTSR performance against a specified peer group, each measured over a three-year period. The value of a PSU (including dividend equivalent units) upon vesting is determined by multiplying the number of PSUs by the approved corporate performance multiplier for such grant, and the share closing price on the Friday prior to the payment date.

For grants made in 2023, upon recommendation of the HRC, the Board approved two PSU performance metrics, weighted as follows: (i) pre-tax DCFPS (weighted 50%); and (ii) RTSR (weighted 50%). The approved 2023 PSU performance metrics and corresponding weightings are described below.

Performance measure	Performance assessment	Performance Period	PSU weighting (%)
Pre-Tax DCFPS	Three-year average pre-tax DCFPS performance relative to a Board-approved target	3 years	50
RTSR	Total shareholder return performance relative to a group of energy midstream and/or infrastructure peer companies against which Keyera competes for investment capital ( <i>Performance Peer Group</i> )	3 years	50

## Pre-tax DCFPS target (weighted 50%)

Vesting and payout eligibility of 50% of PSU awards granted to our NEOs was determined by Keyera's performance relative to a Board-approved three-year average pre-tax DCFPS target.

To develop this target, the HRC uses the Corporation's prior year pre-tax DCFPS results as a baseline. Potential targets are then evaluated relative to historical and projected utilization rates, cash flow from capital projects, marketing results and commodity price forecasts. Taking into consideration overall industry conditions, the HRC evaluates various DCFPS performance scenarios to assess potential impacts on shareholder return, as well as

corresponding compensation outcomes. Based on this analysis, the HRC recommends a three-year average pre-tax DCFPS target to the Board for review and, if considered appropriate, approval.

Performance results which achieve the average three-year pre-tax DCFPS target generally correlate to a PSU performance multiplier of 1.0 times. Maximum payout is capped at a performance multiplier of 2.0 times. For PSU grants made to our NEOs in 2023, the performance range and corresponding multipliers based on average pre-tax DCFPS are shown below:

Three-year DCFPS performance <sup>(1)</sup>	Performance threshold	PSU performance multiplier (absolute)	PSU performance multiplier (weighted 50%)
<82% of target	Minimum	0	0
Target	Target	1.0 times	0.5 times
>105% of target	Maximum	2.0 times	1.0 times

Note:

1. Actual performance above is approximate; percentages are rounded to the nearest whole number.

### RTSR performance (weighted 50%)

Vesting and payout eligibility of 50% of PSU awards granted to our NEOs is determined by Keyera's three-year RTSR performance. Such performance is assessed by the HRC relative to a pre-approved PSU Performance Peer Group.

The approved PSU Peer Group used to determine RTSR performance for PSU grants, consisted of the following nine midstream peer companies against whom Keyera competes for investment capital:

2023 PSU Peer Group		
AltaGas Ltd.	ONEOK Inc.	Targa Resources Inc.
Enbridge Inc.	Pembina Pipeline Corporation	TC Energy Corporation
Gibson Energy Inc.	Plains All American Pipeline LP	Tidewater Midstream Ltd.

The RTSR thresholds and corresponding LTI performance multipliers for PSUs granted in 2023 to our NEOs are provided below:

RTSR Rank Position	PSU Performance Multiplier (Gross)	PSU Performance Multiplier (weighted 50%)
1	2.00	1.00
2	1.75	0.88
3	1.50	0.75
4	1.25	0.63
5	1.00	0.50
6	0.80	0.40
7	0.60	0.30
8	0.40	0.20
9	0.20	0.10
10	0.00	0.00

Keyera's RTSR resulting rank within the PSU Peer Group will equate to the PSU performance multiplier achieved. Maximum RTSR performance is capped at 2.0 times of target.

### Restricted share units (25% of 2023 LTI grants)

RSUs are notional share units, equivalent in value to a Keyera common share. When a dividend is paid on our common shares, RSUs attract dividend equivalent units, payable only upon vesting of the underlying RSU. Upon vesting, RSUs are settled by either a cash payment or, at the election of the holder, common shares either issued by Keyera from treasury (for grants made on or after July 1, 2023) or purchased on the open market. RSUs represent 25% of the Grant Date value of LTI grants to our NEOs in 2023. RSUs vest in annual, equal one-third



increments over a three-year period. Upon vesting, RSU value is determined based on-the-value of our common share closing price on the Friday prior to the payment date.

## 2023 LTI awards

Annual LTI grants are reviewed by the HRC in May and approved by the Board in June, with an effective date of July 1 the same year. For each NEO, the value of annual LTI grants are based on an eligibility range approved by the Board. These ranges are reviewed by the HRC each year, with the assistance of Mercer. The LTI grant eligibility range for our NEOs in 2023 was as follows:

	Minimum LTI grant range (% of base salary)	Maximum LTI grant range (% of base salary)
CEO	250	500
Other NEOs	150	300

For 2023, the Board approved the following LTI grants for our NEOs, which were effective July 1, 2023. The Grant Date value of these LTI awards (as defined in the LTI plan) is provided below:

NEO	2023 Grant Date value (\$) <sup>(1)</sup>	LTI awards (#)			% of 2023 base salary
		PSU	RSU	Total	
Dean Setoguchi	3,099,991	76,005	25,335	101,340	443%
Eileen Marikar	1,100,016	26,970	8,990	35,960	250%
Jamie Urquhart	1,008,002	24,714	8,238	32,952	240%
Jarrold Beztilyn	767,564	18,819	6,273	25,092	215%
Christy Elliott <sup>(2)</sup>	1,497,931	36,726	12,242	48,968	394%

**Notes:**

- Grant Date values are based on the VWAP of our common shares over the 20 trading days before such Grant Date, which was \$30.59.
- Ms. Elliott joined Keyera on July 4, 2023. Of 36,726 PSUs, Ms. Elliott received 17,160 PSUs as part of her starter grant in addition to the 2023 annual grant. Of 12,242 RSUs, Ms. Elliott received 5,720 RSUs as part of her starter grant in addition to the 2023 annual grant.

## Vesting of 2020 PSU awards

PSUs granted to our NEOs in 2020 were settled in 2023. Keyera's three-year pre-tax DCFPS (weighted at 70%) and RTSR performance (weighted at 30%) as compared to the corresponding targets approved by the Board in June 2020 are set out below:

Vesting and settlement of 2020 PSU awards					
DCFPS target (3-Year)	Actual DCFPS (3-Year)	Contribution to corporate multiplier at 70%	RTSR ranking	Contribution to corporate multiplier at 30%	Final corporate multiplier
\$2.95	\$3.17	0.9640	97.80%	0.6000	1.5640

The value of 2020 PSUs that vested in 2023 was calculated based on a corporate performance multiplier of 1.5640 (reflecting performance from July 1, 2020 to June 30, 2023) as follows:

- Keyera's three-year average pre-tax DCFPS (weighted at 70%) of, \$3.17, was above the 2020 DCFPS target of \$2.95<sup>6</sup>; and
- Three-year total shareholder return results (weighted at 30%) which was 97.80% (relative to the Performance Peer Group).

<sup>6</sup> Three-year average pre-tax DCFPS is not a standard measure under GAAP. Please see "Non-GAAP Measures" attached to the management information circular as Schedule "B".

The number and corresponding value of 2020 PSU awards granted to our NEOs which vested and settled in 2023 is set out in the following table:

NEO	2020 PSUs settled in 2023 (#)	2020 Grant Date value <sup>(1)</sup>	Value of 2020 PSUs settled in 2023 <sup>(2)</sup>
Dean Setoguchi	64,167	1,318,632	4,071,932
Eileen Marikar	34,332	705,523	2,178,657
Jamie Urquhart	34,442	707,783	2,185,639
Jarrold Beztilyn	20,584	423,001	1,306,250
Christy Elliott <sup>(3)</sup>	-	-	-

**Notes:**

1. PSU grants to our NEOs in 2020 were effective July 1, 2020. Grant Date values above are calculated based on the closing price of our common shares on July 2, 2020, of \$20.55.
2. PSUs granted to our NEOs in 2020 vested and were settled effective August 11, 2023. Above settlement values were calculated based on multiplying the number of PSUs granted by the corporate multiplier of 1.5640, using an adjustment ratio of 1.23777 for dividends paid on common shares since the Grant Date and using the closing price of our common shares on August 11, 2023 of \$32.78, the last trading day before settlement.
3. Ms. Elliott started at Keyera effective July 4, 2023.

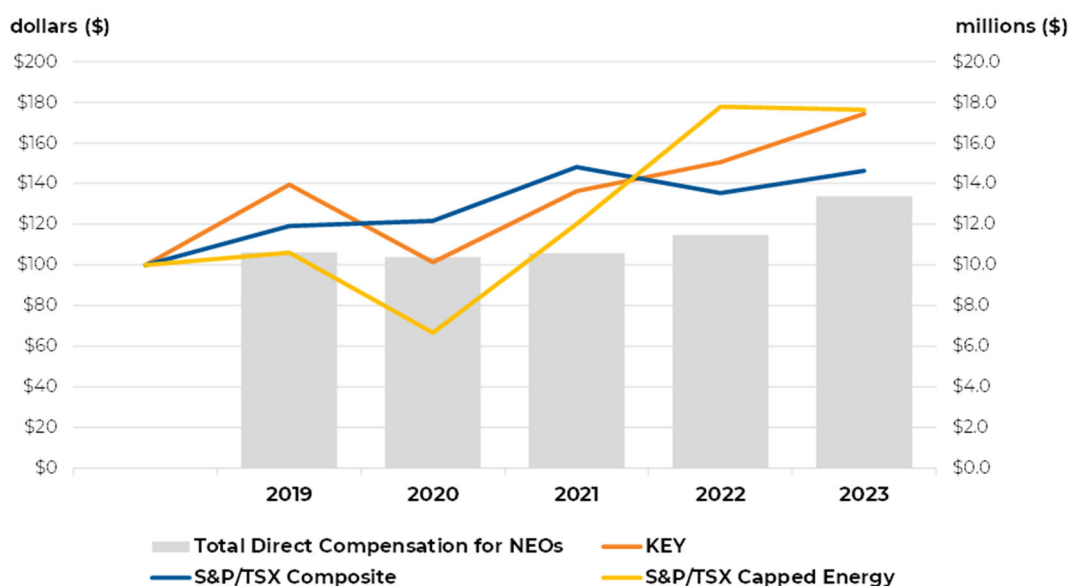
## Executive perquisites

To remain competitive, NEOs receive limited executive perquisites, including one business club membership, executive life insurance and an annual executive medical examination. The value of these benefits does not represent a significant element of executive compensation. NEOs also participate in the same benefit and pension plans as our employees. For more information regarding the value of perquisites provided to our executives, see the Summary Compensation Table at page 60.

## Compensation and our share performance

The graph below shows the value of a \$100 investment made January 1, 2019 in Keyera common shares, the S&P/TSX Composite Index (*SPTSX*) and the TSX Capped Energy Index (*XEG*) at the end of the last five years (assuming reinvestment of dividends throughout the term). The closing price of Keyera common shares on December 31, 2023 was \$32.03.

Total direct compensation includes base salary, annual bonus awards, LTI awards and contributions made under Keyera's defined contribution pension plan. The total direct compensation value for NEOs was 1.10% of our adjusted EBITDA of \$1.21 billion for 2023.



	31-Dec-19	31-Dec-20	31-Dec-21	31-Dec-22	29-Dec-23
KEY	\$140	\$101	\$136	\$151	\$174
S&P/TSX Composite (SPTSX)	\$119	\$122	\$148	\$135	\$146
S&P/TSX Capped Energy (XEG)	\$106	\$67	\$120	\$178	\$176
Total Direct Compensation for NEOs (\$MM)	\$10.6	\$10.4	\$10.6	\$11.5	\$13.4

The total return on Keyera common shares has been positive from 2019 to 2023. Like many energy-sector companies, Keyera experienced a value decline in 2020 due to the impact of COVID-19 on the world economy and realized a significant value recovery and increase in 2021, 2022 and 2023 as the economy recovered. Since a significant percentage of our NEOs' compensation is "at-risk" (see: Compensation discussion and analysis – Performance-focused at page 47) the total compensation paid to the NEOs has closely tracked the performance of Keyera common shares; a decline in total compensation in 2020 and increases in total compensation in 2021, 2022 and 2023 as Keyera common share performance increased.

# Compensation of our named executive officers

## Summary compensation table

The following table provides a summary of compensation earned by our NEOs under our compensation program described in this circular for the most recent three years. All amounts below have been paid to our NEOs in Canadian dollars.

Name and position	Year	Salary (\$) <sup>(1)</sup>	Equity incentive plan compensation <sup>(4)</sup>	Non-equity incentive plan compensation <sup>(4)</sup>	Pension value <sup>(5)</sup> (\$)	All other compensation (\$) <sup>(7)</sup>	Total compensation (\$)
			Share-based awards (\$) <sup>(2)</sup>	Annual bonus plans (\$) <sup>(3)</sup>			
Dean Setoguchi President & CEO	2023	700,000	3,112,151	1,297,100	69,627	-	5,178,878
	2022	669,500	2,973,957	1,069,861	66,714	-	4,780,032
	2021	650,000	2,986,621	821,600	64,992	-	4,523,213
Eileen Marikar SVP & CFO	2023	440,000	1,104,332	619,080	43,680	-	2,207,092
	2022	415,000	1,007,259	512,318	41,175	-	1,975,752
	2021	389,314	945,707	361,906	38,697	-	1,735,624
Jamie Urquhart SVP & CCO	2023	420,000	1,011,956	590,940	41,688	-	2,064,584
	2022	395,000	834,572	493,553	39,339	-	1,762,464
	2021	381,898	846,265	346,992	37,956	-	1,613,111
Jarrod Beztily <sup>(6)</sup> SVP, Operations and Engineering	2023	357,000	770,575	483,557	35,622	-	1,646,754
	2022	348,333	671,546	392,700	34,645	-	1,447,224
	2021	-	-	-	-	-	-
Christy Elliott <sup>(8)</sup> SVP, Sustainability, External Affairs & General Counsel	2023	188,417	1,503,807	483,360	15,077	110,721	2,301,382
	2022	-	-	-	-	-	-
	2021	-	-	-	-	-	-

### Notes:

- Above salary amounts reflect actual cash amounts paid to our NEOs in the years indicated.
- Effective date of 2023 LTI grants to our NEOs was July 1, 2023. Above 2023 LTI grant values based on closing price of Keyera common shares on July 4, 2023 of \$30.71. Above 2022 LTI grant values based on closing price of Keyera common shares on July 4, 2022 of \$30.19. Above 2021 LTI grant values based on closing price of Keyera common shares on July 2, 2021 of \$33.55.
- Annual bonus awards in respect of the applicable year paid to our NEOs in February of the following year.
- Keyera does not have option-based awards or non-equity incentive plans and therefore the Option-based awards and Non-equity Incentive Plan columns have been deleted from the table above.
- All NEOs participate in our defined contribution pension plan on same terms as other salaried Keyera employees. Keyera's contributions to the DC plan are based on a combination of age and service. For specific information for each NEO, see page 46.
- Mr. Beztily was an executive, however not a NEO prior to 2022.
- Ms. Elliott received a signing bonus upon hire. No other NEOs received perquisites or other compensation in the aggregate worth \$50,000 or more or are worth 10% or more of their total salary in 2023.
- 2023 base salary amount for Ms. Elliott represents actual amount received from the date of her hire on July 4, 2023 to December 31, 2023.

## Outstanding share-based awards

The following table sets forth all outstanding share-based awards for each NEO unvested as at December 31, 2023. As Keyera does not have an option plan, there are no outstanding option-based awards for our NEOs. Share-based awards below refer to PSUs previously granted to our NEOs in 2021, 2022 and 2023 and RSUs granted in 2021, 2022 and 2023, under our LTI plan.

NEO	Number of unvested PSU awards <sup>(1)</sup>	Number of unvested RSU awards	Market or payout value of LTI awards that have not vested <sup>(2)</sup>	Market or payout value of vested LTI awards not yet paid or distributed <sup>(3)</sup>
Dean Setoguchi	216,651	49,172	9,481,885	-
Eileen Marikar	73,134	16,900	3,203,790	-
Jamie Urquhart	64,365	14,947	2,819,958	-
Jarrold Beztilny	49,617	11,549	2,174,321	-
Christy Elliott	36,726	11,289	1,635,536	-

### Notes:

- The only share-based awards granted to our NEOs are PSUs and RSUs granted under our LTI plan. The value of PSUs that vest and are settled (in cash or shares purchased on the open market (or issued from treasury for PSUs awarded on or after July 1, 2023)) at the end of the three-year performance period is based on corporate performance relative to a Board approved pre-tax DCFPS target and RTSR performance over a three-year performance period, which is multiplied by our common share closing price on the Friday immediately preceding the delivery date. The value of RSUs that vest and are settled (in shares purchased on the open market, shares issued from treasury for RSUs awarded on or after July 1, 2023, or cash) is based on the value of our common share closing price on the Friday immediately preceding the delivery date, as described further in Schedule "C" – Long-term incentive plan summary.
- Market or payout value of unvested LTI awards above calculated based on closing price of common shares on December 31, 2023 of \$32.03 multiplied by target LTI performance factor of 1.0 times applied to the PSUs and includes corresponding dividend equivalent units based on maintaining Keyera's dividend as \$0.16 per share per month (as of March 2023) through to the settlement date. The actual amount paid to the NEO upon vesting of the PSUs may be higher or lower than the amounts presented above, based on actual corporate performance.
- Under our LTI plan, PSUs and RSUs do not vest until the vesting date. In the case of PSUs, the vesting date is three years following the date of grant. RSUs granted to our NEOs in 2023, grant in annual, equal one-third increments over the three-year life of the grant. As all LTI grants to our NEOs are granted in July, the first third of 2023 RSU grants to our NEOs do not vest until July 2024. There were therefore no vested, unpaid share-based awards outstanding (including RSUs) for any of our NEOs as at December 31, 2023. (See "Compensation Discussion and Analysis – Long-Term Incentive Plan").

## Incentive plan awards: value vested or earned during the year

The following table shows the value of incentive plan awards vested or earned for each NEO during the year ended December 31, 2023. As Keyera does not have an option plan, our NEOs do not receive option-based awards. Share-based awards refer to (i) PSUs granted to our NEOs in 2020 that vested and were settled in 2023 and (ii) RSUs granted to our NEOs in 2021 and 2022 that vested and were settled in 2023. Non-equity incentive plan compensation refers to 2023 annual bonus awards which were paid to our NEOs in cash in February 2024.

NEO	Share-based awards value vested during the year (\$) <sup>(1)</sup>	Non-equity incentive plan compensation value earned during the year (\$) <sup>(2)</sup>
Dean Setoguchi	4,637,616	1,297,100
Eileen Marikar	2,364,126	619,080
Jamie Urquhart	2,345,147	590,940
Jarrold Beztilny	1,429,995	483,557
Christy Elliott	33,501	483,360

### Notes:

- Value of 2020 PSU awards vested in 2023 and 2021 and 2022 RSU awards that vested in 2023. Above calculated by multiplying number of PSUs and RSUs vested during 2023 by \$32.78, the closing price of common shares on August 11, 2023. At the election of the NEO, such PSUs and RSUs granted in 2021 were settled either in cash or in common shares purchased by Keyera on the open market. At the election of the NEO, such RSUs granted in 2022 were settled either in cash or in common shares purchased by Keyera on the open market.
- Cash value of 2023 annual bonus awards paid to our NEOs in February 2024. NEOs receive no other non-equity compensation.

## Retirement benefits

Executives participate in the same defined contribution (DC) registered pension plan available to all employees. Under the plan, participants select from various investment options and manage their own accounts. Keyera does not have a defined benefit pension plan. Pension contributions made by Keyera are based on a combination of age plus years of credited service. Keyera's contribution rates are as follows:

Age plus credited service	Less than 45 years	45 and 54 years	55 years or more
Contribution rate (% base salary)	6%	8%	10%

Pensionable earnings are based on an employee's base salary. Contributions by Keyera to an employee's DC pension plan are subject to limitations imposed by the Canadian Revenue Agency which was \$31,560 in 2023 (contribution limit). Where contribution amounts made by Keyera on behalf of the NEO exceed the contribution limit, the excess amount is paid to the NEO in cash, less taxes, and withholdings each month. Keyera does not have a supplemental pension plan for its executives.

Normal retirement is the first day of the month of the participant's 65th birthday. Participants who have reached age 55 with 24 months or more of continuous service may elect to retire and have their pension begin any time before their normal retirement date. Payments must begin by the end of the calendar year of the participant's 71st birthday. The DC pension and corresponding contribution value for our NEOs in 2023 is shown in the table below.

NEO	Accumulated value at start of year (\$)	Compensatory (\$) <sup>(1)</sup>	Accumulated value at year end (\$)
Dean Setoguchi	316,808	69,627	400,627
Eileen Marikar	378,315	43,680	450,231
Jamie Urquhart	211,399	41,688	267,323
Jarrod Beztily	494,292	35,622	601,179
Christy Elliott	-	15,077	15,737

**Note:**

- Amounts include pension contributions made by Keyera on behalf of each NEO, plus any excess pension contribution amount. Messrs., Setoguchi, Urquhart, and Beztily, and Ms. Marikar reached the contribution limit before the end of the year. Therefore, the excess amount was paid to these NEOs in cash, subject to tax withholdings. There were no above-market or preferential earnings.

## Termination and change of control benefits

### Executive employment agreements

Each of our NEOs have EEAs which provide for prescribed cash severance entitlements (described below) upon termination of employment, including following a change of control (CofC) transaction. Severance entitlements for our NEOs are generally consistent whether their employment is terminated: (i) involuntarily by the corporation (without cause); or (ii) by the NEO for specified "good reason", including where either of the foregoing events occurs at or within a specified time following a CofC transaction.

Under the EEAs, where an NEO's employment is terminated for any of the reasons described above, he or she will receive a cash payment equal to the aggregate of the NEO's: (i) annual base salary; (ii) target annual bonus award or prior three-year average annual bonus award (whichever is greater); and (iii) value of benefits (valued at 20% of base salary), multiplied by a 24-month<sup>7</sup> severance period. The NEO also receives a lump sum of \$20,000 for outplacement services.

In the event of a CofC transaction, the NEO is entitled to the same cash severance payment where, in the eighteen-month period following such transaction, his or her employment is terminated either: (i) involuntarily by the corporation (without cause); or (ii) the NEO elects to terminate for "good reason". Such severance payments are commonly referred to as "double trigger", as they require both a CofC transaction and subsequent termination of employment for such cash severance to be payable.

The EEAs also address NEO entitlements where employment ends due to termination for cause, resignation, retirement, or death, described below.

The EEAs contain restrictive covenant provisions that apply to the NEO's post-employment conduct.

<sup>7</sup> For SVPs appointed after July 2021, severance entitlements are up to a maximum of 18 months (from prior 24 months).

Under the EEAs, if the NEO's employment is terminated for any reason, including on or following a CofC, the NEOs unvested LTI grants are treated in accordance with the terms of the LTI plan.

### Long-term incentive entitlements

Keyera's LTI plan includes a "double trigger" LTI vesting provisions which apply upon a CofC of Keyera. Such provisions require both the occurrence of a CofC and subsequent termination of employment for unvested LTIs to vest and be paid out. For executives, including our NEOs, these double trigger LTI provisions now align with the cash severance provisions of their EEAs, described above. Such changes apply to LTI grants starting in July 2021, and therefore include 2021, 2022 and 2023 annual LTI grants, to our NEOs.

### Annual LTI awards

Under the current LTI plan, in the event of termination of employment (without cause), an NEO's unvested LTI awards vest and are paid out on a pro-rata basis, based on time between the original grant date and the termination date. For PSU awards, pre-tax DCFPS performance is determined based on Keyera's performance up to the most recently completed quarter that is at least 20 days prior to the termination date. If four or fewer fiscal quarters were completed, such performance is calculated using a performance multiplier of 1.0 times. In such event, RTSR performance is calculated from the grant date to end of the last fiscal quarter. In both cases, the final number of vested share units are valued based on the VWAP of our common shares over the first 20 days of the 22 trading days prior to the termination date.

In the event of a CofC, if the acquiring company cannot replace unvested LTIs, such LTIs shall vest and be valued by using the applicable closing price of our common shares on the second trading day immediately prior to the effective date of the CofC transaction. For PSUs, pre-tax DCFPS performance is determined using Keyera's actual performance from the PSU grant date to the last date of the month before the CofC effective date unless four quarters or less have been completed since such CofC effective date, in which case target PSU performance of 1.0 times is used, and RTSR performance is determined based on actual performance from the grant date to the second trading day before the CofC effective date.

### Change of control definition

Under both the current EEAs and LTI plan, a "change of control" is defined as a transaction or series of transactions involving, in respect of Keyera: (i) the disposition of all or substantially all of its assets to a third party; (ii) its liquidation, dissolution or winding up; (iii) a transaction that results in its shareholders no longer controlling more than 50% of its voting securities and/or its directors no longer constituting a majority of our Board; (iv) acquisition by a third party of 50% or more of our outstanding shares; (v) a change in the composition of the Board as a result of a contested election whereby the majority of whom directors prior to such election are not subsequently elected to the Board; or (vi) the Board determines a CofC to have occurred.

### Termination events

NEOs' respective entitlements under our current EEAs and LTI plan, including on or following a change of control, are outlined below.

Termination event	Description	EEA entitlement	LTI plan entitlement
Without Cause	NEO's employment is involuntarily terminated by Keyera other than for cause (whether in normal course or following change of control)	Cash payment based on NEO's base salary; annual bonus award target or prior 3-year average award (greater of) and benefits, calculated using a 24-month severance period. <sup>(1)</sup> NEO also receives \$20,000 for outplacement services	Unvested PSUs and RSUs outstanding as of such date vest and are settled in cash (or as otherwise determined by the Board) on a pro-rata basis relative to time between the grant date and termination date. The value of any settlement amount paid is calculated using the VWAP of our common shares over the first 20 days of the 22 trading days prior to the termination date.  The Payout Multiplier applicable to PSUs shall generally be calculated based on shareholder return and operational metrics for periods completed prior to the termination date.

			For entitlements upon a CofC transaction, see narrative under “Long-term incentive entitlements” above
Good Reason	NEO elects to terminate employment for “good reason” (defined as a unilateral fundamental change in the NEO’s role, compensation or reporting relationship or a required relocation). In the event of a change of control, the NEO must make this election within six months following the transaction	Same severance entitlements as described for a “termination without cause” above	Same treatment as described for “without cause” above
For Cause	Termination of NEO’s employment by Keyera for “cause” as defined by common law	NEO is paid for any amounts owed up to date of termination. Receives no severance or other entitlements	Unvested PSUs and RSUs are immediately forfeited by NEOs and cancelled
Resignation	NEO resigns from Keyera	NEO is paid for any amounts owed to date of resignation. Receives no severance or other entitlements	Unvested PSUs and RSUs are immediately forfeited by NEOs and cancelled
Retirement	NEO retires from Keyera (and is of retirement age)	NEO is paid for any amounts owing to date of retirement. Receives no severance or other entitlements beyond accrued pension amounts	PSUs and RSUs held at the date of retirement are settled and paid out, on a pro-rata basis, in accordance with the calculation and methodology described under “without cause” above.
Death	Death of NEO	NEO’s estate is paid for any amounts owed up to date of death. HRC has discretion to award any annual bonus award earned to date of death	PSU and RSU grants are accelerated and paid out to NEO’s estate

**Note:**

- For SVPs appointed after July 2021, severance entitlements are up to a maximum of 18 months (from prior 24 months).



## Termination and change of control table

The following table describes amounts payable to each NEO in the event that a termination of employment (without cause or for good reason), following a change of control or retirement or death had occurred on December 31, 2023.

NEO	Compensation element <sup>(1)</sup>	Termination Without Cause or Good Reason (\$) <sup>(2)(3)</sup>	Termination upon change of control (\$) <sup>(4)</sup>	Retirement (\$) <sup>(2)(5)</sup>	Death (\$) <sup>(6)</sup>
Dean Setoguchi	Cash severance	1,700,000	1,700,000	-	-
	Annual bonus award	1,433,109	1,433,109	700,000	700,000
	LTI grants	6,948,206	10,138,675	6,948,206	10,451,296
	<b>Total</b>	<b>10,081,315</b>	<b>13,271,784</b>	<b>7,648,206</b>	<b>11,151,296</b>
Eileen Marikar	Cash severance	1,076,000	1,076,000	-	-
	Annual bonus award	729,670	729,670	330,000	330,000
	LTI grants	2,294,965	3,404,444	2,294,965	3,515,820
	<b>Total</b>	<b>4,100,635</b>	<b>5,210,114</b>	<b>2,624,965</b>	<b>3,845,820</b>
Jamie Urquhart	Cash severance	1,028,000	1,028,000	-	-
	Annual bonus award	689,103	689,103	315,000	315,000
	LTI grants	2,006,586	2,983,804	2,006,586	3,084,451
	<b>Total</b>	<b>3,723,689</b>	<b>4,700,907</b>	<b>2,321,586</b>	<b>3,399,451</b>
Jarrod Beztily	Cash severance	876,800	876,800	-	-
	Annual bonus award	535,500	535,500	267,750	267,750
	LTI grants	1,542,835	2,302,790	1,542,835	2,380,255
	<b>Total</b>	<b>2,955,135</b>	<b>3,715,090</b>	<b>1,810,585</b>	<b>2,648,005</b>
Christy Elliott	Cash severance	742,000	742,000	-	-
	Annual bonus award	570,000	570,000	285,000	285,000
	LTI grants	679,506	1,512,765	679,506	1,627,415
	<b>Total</b>	<b>1,991,506</b>	<b>2,824,765</b>	<b>964,506</b>	<b>1,912,415</b>

### Notes:

- Cash severance amounts include, where applicable, an NEO's base salary, employee benefits (valued at 20% base salary) for a 24-month period for Mr. Setoguchi, Ms. Marikar, Mr. Urquhart, and Mr. Beztily. Ms. Elliott is calculated at 18 months. For all NEOs, amounts include a \$20,000 lump sum cash payment for outplacement services.
- In the event of a termination without cause or retirement, vesting of previously granted unvested LTI awards is accelerated, however, such awards are settled and paid out based on timing of termination date relative to the original LTI grant date. For PSUs, where termination occurs prior to the first anniversary of grant, 33.33% of unvested LTI awards are paid out; between the first and second anniversary of grant, 66.66% are paid out, and 100% are paid out in event of termination after the second anniversary of the respective LTI grant date. In addition, RSUs that would have otherwise been received within the 12 months following the termination date are paid out. The above values are calculated using the foregoing schedule, assuming a December 31, 2023 termination date, and based on the closing price of our common shares on December 31, 2023, which was \$32.03.
- In the event of a termination without cause or upon a change of control, annual bonus award payments are based on two times the greater of the target annual bonus award or the prior three-year average annual incentive award.
- For termination upon a change of control, all unvested PSUs and RSUs fully accelerate and are paid in cash, as described above.
- For the above, annual bonus award entitlements for all NEOs have been calculated as though each had reached age 55. Such retiree (age 55 or over) treatment provides NEOs with a full-year annual bonus award upon retirement based on target value. Under our annual bonus plan, NEOs who retire before age 55 do not receive an annual bonus award. Of our NEOs, Mr. Setoguchi and Mr. Urquhart are currently age 55 or older.
- Upon death, annual bonus award is calculated as of target and an NEO's unvested PSU and RSU awards vest upon date of death, however performance is based on: (i) pre-tax DCFPS a payout multiplier of 1.0 times (if four or less quarters are completed or average pre-tax DCFPS from grant date to last completed fiscal quarter that is at least 20 days before death (where death occurs in second or third years of grant)); (ii) RTSR calculated from end of last fiscal quarter prior to date of death. Above PSU values have been calculated based on: (i) a share price of \$32.03, the closing price of Keyera common shares on December 31, 2023 (ii) dividend paid up to December 31, 2023; and (iii) PSU payout multiplier in accordance with the plan.

## Securities authorized for issuance under equity compensation plans

The following table sets forth, as of December 31, 2023, the number of common shares which were authorized for issuance with respect to Keyera's LTI plan, being the only compensation plan of Keyera under which securities may be issued from treasury. A description of this plan is set out under Schedule "C" to this circular.

Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights <sup>(1)</sup> (a)	Weighted-average exercise price of outstanding options, warrants and rights (b)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) <sup>(2)(3)</sup> (c)
Equity compensation plans approved by securityholders	1,499,557	n/a	3,656,394
Equity compensation plans not approved by securityholders	n/a	n/a	n/a
Total	1,499,557	n/a	3,656,394

**Notes:**

- Includes PSUs and RSUs outstanding under the LTI plan.
- Represents common shares available for issuance for future grants of RSUs and PSUs under the LTI plan. The number of common shares that may be issued upon the vesting of RSUs (due to accumulated notional dividends from the Grant Date) and PSUs (due to accumulated notional dividends and the application of the Payout Multiplier) may be higher than the number of RSUs or PSUs, as applicable, granted and outstanding.
- Based on 229,153,373 common shares issued and outstanding as at December 31, 2023.

For additional details on the terms of the LTI plan, see Schedule "C" – Long-term incentive plan summary.

# Other matters

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## Interest of certain persons in matters to be acted upon

None of the directors or executive officers of Keyera holding office since January 1, 2023, no nominees for director of Keyera, or any associate or affiliate of any one of them, has any material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, in any matter to be acted on at the Meeting except as otherwise disclosed in this Information Circular.

## Interest of informed persons in material transactions

Except as disclosed in this Information Circular, no “informed person” of Keyera (as defined in NI 51-102), any nominee for director, nor any associate or affiliate of the foregoing persons, has had any material interest, direct or indirect, in any transaction since January 1, 2023 or in any proposed transaction that has materially affected or would materially affect Keyera or Keyera’s subsidiaries.

## Indebtedness of the directors and officers of Keyera

None of the current or former directors or executive officers of Keyera, and none of the nominees for director of Keyera, nor any associate of any one of them, is or was indebted, directly or indirectly, to Keyera at any time since January 1, 2023.

## Additional information

Financial information relating to Keyera is provided in the consolidated annual financial statements and MD&A of Keyera for the year ended December 31, 2023. An overview of Keyera and our business operations is contained in our 2023 AIF. Keyera files annual information forms, financial statements, management’s discussion and analysis, information circulars and press releases with Canadian securities regulatory authorities. Copies of such documents and additional information related to Keyera may be obtained on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca), on Keyera’s website at [www.keyera.com](http://www.keyera.com) or by contacting the Director, Investor Relations at Keyera at Suite 200, 144 – 4th Avenue S.W., Calgary, Alberta, T2P 3N4 (Toll Free: 1-888-699-4853).

In 2025, Keyera’s AGM will be a hybrid meeting. Shareholders will have the option to join in person or virtually.

## Disclaimer: presentation of financial information

This Information Circular refers to certain financial measures that are not determined in accordance with GAAP. See Schedule “B” – Non-GAAP Measures for more information regarding certain non-GAAP measures included in this information circular.

# Schedule “A” – Board mandate

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## Introduction

In this Mandate, Keyera Corp. and its subsidiaries are collectively referred to as “Keyera”.

## Primary responsibility and authority

The Board of directors (the *Board*) of Keyera Corp. is responsible for the stewardship of Keyera by providing effective, independent supervision of the management of Keyera’s business and affairs. The Board’s responsibility is to foster the long-term success of Keyera by supervising the management of Keyera’s business and affairs in a manner that:

1. is intended to advance the collective interests of the owners of Keyera while recognizing that, in order for the enterprise to continue to be able to serve its owners’ interests, the collective interests of employees, customers, suppliers, the communities in which Keyera operates and the general public must also be taken into account; and
2. promotes the achievement of Keyera’s long-term goals to grow value responsibly in a sustainable manner.

These responsibilities are primarily discharged through Board oversight of Keyera’s officers and management who are responsible for the day-to-day conduct of the business. The Board delegates certain of its authority to management, while reserving certain powers to itself, and oversees management’s actions and their utilization of the powers delegated to them. The Board fulfills some of its responsibilities by delegation to Board committees. Each committee’s Terms of Reference contain the responsibilities that are permanently delegated to that committee. Any responsibilities that are not specifically delegated to the Chief Executive Officer or a Board committee remain Board responsibilities.

## Operations of the Board

The Board is responsible for managing its affairs, including:

1. planning its composition and size;
2. selecting its chair and its independent lead director (if the chair is not independent);
3. seeing that an effective Board is maintained by nominating candidates for election to the Board;
4. establishing Board committees (including committees required by applicable securities requirements and policies), appointing directors to those committees, establishing committee terms of reference and establishing position descriptions for the committee chairs;
5. establishing and modifying as necessary the Board’s mandate and the position description for the chair and the independent lead director;
6. determining director compensation; and
7. assessing the effectiveness of the Board and its committees in fulfilling their responsibilities.

## Management and human resources

The Board’s management and human resources responsibilities are set out below.

1. Appoint the Chief Executive Officer (the *CEO*) and provide advice and counsel to the CEO in the execution of his or her duties.
2. Approve Terms of reference for the CEO and delegate powers to the CEO in order to permit the effective management of Keyera’s business.
3. Evaluate the CEO’s performance regularly and, with only independent members of the Board present, determine and approve the CEO’s compensation level based on this evaluation.
4. Approve certain decisions relating to senior management, including:
  - a. the appointment and replacement of senior officers;
  - b. senior officers’ compensation and benefits; and
  - c. employment, consulting, retirement and severance agreements for senior officers and other special arrangements for senior officers.
5. Oversee the establishment and maintenance of succession planning and management development programs for the CEO and the other senior officer positions.
6. Approve certain matters relating to all employees, including:
  - a. the annual salary and incentive programs/policies;
  - b. new pension and benefit programs or material changes to existing programs;
  - c. material changes to retirement plans; and

- d. material benefits granted to retiring employees outside of benefits received under approved retirement and other benefit programs.

## Strategy, planning and budgeting

The Board's strategic, planning and budgeting responsibilities are set out below.

1. Participate with management in the development of Keyera's strategic plan.
2. Approve annual capital and operating budgets and the business plans within the context of the strategic plan.
3. Approve expenditures, acquisitions and divestitures that are not within the authority delegated to the CEO.
4. Approve the entry into or withdrawal from lines of business that are (or are likely to be) material to Keyera.
5. Approve financial and operating objectives used in determining compensation.
6. Approve mergers and similar arrangements involving unaffiliated parties.
7. Participate with management in monitoring Keyera's progress toward its strategic objectives.

## Financial and corporate issues

The Board's financial and corporate responsibilities are set out below.

1. Oversee the assessment by management of the integrity and effectiveness of Keyera's internal control and management information systems, including the evaluation and assessment of information provided by management and others (such as internal audit resources and external auditors) about the integrity and effectiveness of Keyera's internal control and management information.
2. Review operating and financial performance relative to budgets and objectives.
3. Approve annual financial statements and quarterly financial results and approve their release.
4. Declare dividends.
5. To the extent not delegated to the CEO, approve financings, changes in authorized capital, issuance and repurchase of shares, issuance of debt securities, listing of shares and other securities, and related prospectuses and trust indentures.
6. Recommend appointment of external auditors and approve auditors' fees.
7. Approve banking resolutions and significant changes in banking relationships.
8. Approve appointments of or material changes in relationships with transfer agents and corporate trustees.
9. Approve significant contracts, transactions, and other arrangements or commitments that are not within the authority delegated to the CEO.
10. Approve the commencement or settlement of litigation that may be expected to have a material effect on Keyera.
11. Oversee the development by management of corporate financial strategy, including:
  - a. capital structure management - the maintenance of reasonable financial flexibility and prudence while achieving an appropriate cost of capital; and
  - b. dividend policy

## Risk management

The Board's risk management responsibilities are set out below.

1. Understand the material risks associated with Keyera's business and review the balance between risk and return.
2. Review management's processes to identify the risks associated with Keyera's business and review management's implementation of appropriate systems to manage and mitigate those risks.
3. Oversee Keyera's approach to emergency response planning and emergency preparedness.
4. Review coverage, deductibles, and key issues regarding corporate insurance policies.
5. Receive, at least annually, reports from management on matters relating to, among others, ethical conduct, environmental management, and employee health and safety.

## Policies and procedures

The Board's policy and procedures responsibilities are set out below.

1. Oversee the establishment and maintenance by management of a high standard of corporate governance and legal and ethical conduct for Keyera, by:
  - a. establishing appropriate policies relating to corporate governance and legal and ethical conduct;
  - b. taking reasonable steps to monitor compliance with applicable laws and regulations and Keyera's constitutional documents and policies and procedures;
  - c. establishing systems for monitoring legal and ethical performance; and
  - d. complying with legal, regulatory and stock exchange requirements.

2. Oversee the establishment and maintenance by management of appropriate environmental, health and safety policies.
3. Review compliance with key policies and procedures.

## Compliance reporting and corporate communications

The Board's compliance reporting and corporate communications responsibilities are set out below.

1. Oversee the establishment and maintenance of effective communication processes with shareholders, the investing public, other stakeholders and financial, regulatory and other institutions and agencies.
2. Approve formal interaction with shareholders on all items requiring shareholder approval.
3. Approve the content of Keyera's major communications to shareholders and the investing public, including information circulars, annual information forms, prospectuses, and significant information contained in documents incorporated by reference in prospectuses.
4. Take reasonable steps to oversee the accurate and fair reporting of the financial performance to shareholders, the investing public, other security holders and regulators on a timely and regular basis.
5. Oversee the establishment and maintenance of effective processes for timely reporting of other material developments or changes.
6. To the extent Keyera is engaged in oil and gas activities (as defined in National Instrument 51-101 – Standards of Disclosure for Oil and Gas Activities (NI 51-101)), oversee Keyera's compliance with NI 51-101, including receiving periodic reports from the committee responsible for reserves and approving any reports required to be publicly filed.

## Independent advisors

The Board and its committees have the right at any time to retain independent legal, financial, or other advisors to advise the Board independently on any matter. The Board shall have the sole authority (subject to its power to specifically delegate this power to a committee or others as the Board considers reasonable) to retain and terminate such consultants or advisors, including sole authority to approve an advisor's fees and other retention terms.

## Schedule “B” – Non-GAAP measures

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This Information Circular refers to certain financial measures that are not determined in accordance with Generally Acceptable Accounting Principles applicable to publicly traded companies in Canada, also known as International Financial Reporting Standards (GAAP). In particular, this Information Circular refers to the following non-GAAP and other financial measures:

- DCF, or distributable cash flow, which is calculated as cash flow from operating activities adjusted for changes in non-cash working capital, inventory write-downs, maintenance capital expenditures and lease payments, including the periodic costs related to prepaid leases. DCF is used to assess the level of cash flow generated from ongoing operations and to evaluate the adequacy of internally generated cash flow to fund dividends. Keyera also uses after-tax and pre-tax DCF as a performance metric under each of our annual incentive awards and LTI plan, respectively. See "Dividends: Funds from Operations, Distributable Cash Flow and Payout Ratio" in Keyera's 2023 MD&A;
- DCFPS, or DCF per share, which is calculated by dividing DCF by the weighted average number of our common shares outstanding for the relevant period. DCF, and DCFPS are direct measures used for purposes of Keyera's executive compensation programs;
- Adjusted EBITDA, which means earnings before finance costs, taxes, depreciation, amortization, impairment expense, unrealized gains/losses, and any other non-cash items such as gains/losses on the disposal of property, plant, and equipment. Adjusted EBITDA is a measure used as an indication of earnings generated from operations after consideration of administrative and overhead costs, and Keyera believes adjusted EBITDA is a key indicator of Keyera's financial performance. Adjusted EBITDA is also an indirect measure used as part of Keyera's executive compensation programs. See "EBITDA and Adjusted EBITDA" in Keyera's 2023 MD&A;
- Payout ratio, which is calculated as dividends declared to shareholders divided by DCF. Payout ratio is used to assess the sustainability of Keyera's dividend payment program; and
- Net Debt to Adjusted EBITDA ratio is a calculation for covenant purposes as disclosed in Keyera's 2023 MD&A, which excludes all hybrid debt outstanding.

Management believes that these supplemental measures facilitate the understanding of Keyera's results of operations, leverage, liquidity and financial position and gives useful information to investors and shareholders as they provide increased transparency and insight into the performance of the Corporation.

These are not standard measures under GAAP and, therefore, may not be comparable to similar measures reported by other entities. Readers should refer to Keyera's 2023 annual consolidated financial statements and associated MD&A filed on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) for a full discussion of Keyera's financial performance and where applicable, a reconciliation of these measures to their most closely related GAAP measures. Additional information on certain of these measures, including certain reconciliations to GAAP, are presented below.

### Comparable measures

Keyera calculates comparable measures by adjusting certain GAAP and non-GAAP measures for specific items it believes are significant but not reflective of Keyera's underlying operations in the period. Except as otherwise described herein, these comparable measures are calculated on a consistent basis from period to period and are adjusted for specific items in each period, as applicable.

Keyera's decision not to adjust for a specific item is subjective and made after careful consideration. Specific items may include:

- income tax refunds and adjustments to enacted tax rates;
- certain fair value adjustments relating to risk management activities;
- legal, contractual and bankruptcy settlements;
- acquisition costs; and
- restructuring costs.

## Distributable cash flow (DCF)

DCF for the year ended December 31, 2023 was \$855 million. DCF was converted to DCFPS by dividing DCF of \$855 million by 229,153,373, being the weighted average number of Keyera shares outstanding for the year ended December 31, 2023. This calculation applies to the determination of the corporate multiplier for executive annual incentive awards payments as described above in this Information Circular. For LTI program payments, cash taxes are added back to DCF and DCFPS (pre-tax DCFPS or three-year average pre-tax DCFPS).

The following table presents the reconciliation of cash flow from operating activities, as calculated under GAAP, to DCF.

Funds from Operations and Distributable Cash Flow (Thousands of Canadian dollars)	2023
Cash flow from operating activities	975,486
Add (deduct):	
Changes in non-cash working capital	52,007
Funds from operations	1,027,493
Maintenance capital	(119,973)
Leases	(47,261)
Prepaid lease asset	(2,380)
Inventory write-down	(3,257)
Distributable cash flow	854,622
Dividends declared to shareholders	449,141
Payout ratio	53%

## Adjusted EBITDA

Keyera's adjusted EBITDA for the year ended December 31, 2023 was \$1.21 billion. Keyera's HRC reviews key financial performance indicators, including adjusted EBITDA, in determining Keyera's corporate multiplier for executive annual incentive awards payments as described in this Information Circular. The following table presents the reconciliation of net earnings, as calculated under GAAP, to adjusted EBITDA.

Adjusted EBITDA (Thousands of Canadian dollars)	2023
Net earnings	424,032
Add (deduct):	
Finance costs	204,084
Depreciation, depletion and amortization expenses	322,514
Income tax expense	122,645
EBITDA	1,073,275
Unrealized gain on commodity-related contracts	(63,537)
Net foreign currency gain on U.S. debt and other	(11,472)
Impairment expense	213,508
Adjusted EBITDA	1,211,774

For more information with respect to financial measures which have not been defined by GAAP, including reconciliations to the most directly comparable GAAP measure, see the sections titled "EBITDA and Adjusted EBITDA", "Dividends: Funds from Operations and Distributable Cash Flow", and "Non-GAAP and Other Financial Measures" of the 2023 MD&A, which sections are incorporated by reference in this Information Circular. The 2023 MD&A is available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and Keyera's website at [www.keyera.com](http://www.keyera.com).



# Schedule “C” – Long-term incentive plan summary

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## Introduction

Keyera’s long-term incentive plan (LTI plan) is designed to attract and retain certain individuals by awarding them for achievements of Keyera’s longer term objectives and success by granting them RSU Awards and PSU Awards, as described below (each, an LTI award). Participants are paid with reference to the price of Keyera’s common shares (the Shares) at the time of vesting, which promotes alignment of participants interests with those of the shareholders.

The LTI plan was initially adopted by the Board on July 1, 2021, and on February 1, 2022, the Board approved certain amendments to the LTI plan to allow future vested LTI awards made under the LTI plan to be settled with Shares issued from Keyera’s treasury, which provides additional flexibility to Keyera and aligns the LTI plan with those in place for a number of Keyera’s peers and competitors. Keyera’s shareholders approved these amendments to the LTI plan at the May 10, 2022 shareholder meeting, and no amendments to the LTI plan have been made since such approval was obtained. As the LTI plan provides for the issuance of Shares from Keyera’s treasury to settle LTI awards, the LTI plan is considered to be a “security based compensation arrangement” for the purposes of the TSX. A copy of the LTI plan is attached a Schedule “D” to the management information circular of Keyera dated March 24, 2022 in respect of its 2022 annual meeting of shareholders.

## Eligibility

Eligibility and participation in the LTI plan are at the discretion of the HRC and the Board. Only full-time and part-time employees of Keyera and its affiliates are eligible to receive LTI awards under the LTI plan. Non-employee directors of Keyera do not participate in the LTI plan.

## LTI Awards

An LTI award is an opportunity to receive Shares of Keyera or cash in lieu of Shares, on a specified date in the future (the Payment Date), subject to the termination provisions described below.

There are two different types of LTI awards: restricted share unit awards (RSU Awards) and performance-based share unit awards (PSU Awards).

***RSU Awards:*** RSU Awards are settled in three equal annual installments following each of the first, second and third anniversaries from the date granted (the Grant Date) regardless of Keyera’s performance. The value of the payment is based on the number of vesting RSU Awards, subject to adjustments to reflect the value of dividends paid to Keyera’s shareholders between the Grant Date and vesting date of the LTI award (the Vesting Date) and is payable either in Shares or as a cash payment determined by multiplying the number of vesting RSU Awards by the fair market value of the Shares.

***PSU Awards:*** PSU Awards are settled following the end of a three-year performance period beginning on the Grant Date (the Performance Period). The value of the payment is based on the number of vesting PSU Awards, subject to adjustments to reflect the value of dividends paid to Keyera’s shareholders between the Grant Date and the Vesting Date and the payout multiplier applicable to such PSU award (the *Payout Multiplier*), and is payable either in Shares or as a cash payment determined by multiplying the number of vesting PSU Awards by the fair market value of the Shares, as described in more detail below.

## Adjustments to LTI Awards

At the time the LTI awards are granted, and subject to the discretion of the Board, one LTI award entitles the participant to one Share on the Payment Date. Once the LTI awards have been granted, they are subject to adjustments that affect the number of Shares (or cash in lieu) that will be paid on the Payment Date.

***Adjustment Ratio (RSU Awards and PSU Awards):*** Both RSU Awards and PSU Awards are subject to adjustments to reflect the value of the dividends paid by Keyera between the Grant Date and the Payment Date (the *Adjustment Ratio*). The Adjustment Ratio has the effect of increasing the number of Shares (or cash in lieu) to be paid on the Payment Date by an amount equal to the dividends paid by Keyera to its common shareholders.

***Payout Multiplier (PSU Awards Only):*** For PSU Awards, the number of Shares (or cash in lieu) to be paid on the Payment Date will be adjusted by the Payout Multiplier. Subject to the Board’s discretion to adjust the Payout Multiplier up or down to align the settlement value of PSU Awards granted on the respective Grant Date with the performance of Keyera for the applicable Performance Period, the Payout Multiplier is based on Board-approved performance measures. For PSU awards granted in 2022, the Payout Multiplier was based on the following financial performance measures over a three-year Performance Period: i) three-year average pre-tax distributable

cash flow per Share (PTDCF); and ii) relative total shareholder return (RTSR) within a defined peer group. The weighting of these performance measures for the Performance Period is 50% PTDCF and 50% RTSR.

### Settlement of LTI Awards

LTI awards granted prior to July 1, 2022 may only be settled by payment in either Shares purchased on the open market or cash in lieu of Shares, at the election of the employee, subject to the sole discretion of Keyera. Share Awards granted on or after July 1, 2022 under the LTI plan may, in addition to the foregoing, be settled with Shares issued from Keyera's treasury. If determined by Keyera, in its sole discretion, prior to the relevant payment date, these Shares may automatically be sold on the TSX by a broker, dealer or plan administrator without any discretion exercised or instructions provided by the holder, and the proceeds of such sales will be used to fund all or a portion of the cash settlement amount to be paid to the holder based on the fair market value of the Shares at the time of vesting.

### LTI Award Pool

The LTI plan states that the number of Shares reserved for issuance from Keyera's treasury from time to time pursuant to LTI awards granted and outstanding under the LTI plan will not exceed 2.25% of the aggregate number of issued and outstanding Shares (on a non-diluted basis) at such time. All LTI awards granted prior to July 1, 2022 must be settled in cash or by delivering Shares purchased on the open market.

Following the expiration, cancellation or other termination of any LTI awards under the LTI plan (including upon the vesting and payout of LTI awards), the number of Shares reserved for issuance under the LTI awards which have expired, been cancelled or terminated will automatically become available for issuance in respect of new LTI awards that may subsequently be granted under the LTI plan, up to the 2.25% maximum limit. As the LTI plan does not have a fixed maximum number of Shares reserved for issuance under the LTI plan, the TSX requires that the approval of all unallocated LTI awards under the LTI plan be sought by Keyera every three years from a majority of its shareholders.

As of December 31, 2023, there were 362,991 RSU Awards and 1,136,566 PSU Awards, for an aggregate of 1,499,557 Share Awards, outstanding that could be settled by the issuance of Shares from treasury upon vesting of such awards, representing 0.65% of the 229,153,373 issued and outstanding Shares as of that date. As such, an aggregate of 3,656,394 Shares were available for issuance for future grants of RSUs and PSUs under the LTI plan, representing 1.60% of the issued and outstanding Shares. As of March 20, 2024, there were 358,960 RSU Awards and 1,124,007 PSU Awards, for an aggregate of 1,482,967 Share Awards, outstanding that could be settled by the issuance of Shares from treasury upon vesting of such awards, representing 0.65% of the 229,153,373 issued and outstanding Shares as of that date. As such, as of March 20, 2024, an aggregate of 3,672,984 Shares are available for issuance for future grants of RSUs and PSUs under the LTI plan, representing 1.60% of the issued and outstanding Shares.

The maximum number of Shares that may be issued from treasury to an individual under the LTI plan or any other security-based compensation arrangement of Keyera shall not exceed 5% of the issued and outstanding Shares (on a non-diluted basis) at the date of grant of the LTI award.

The maximum number of Shares that may be issued from treasury to insiders of Keyera (as defined in the *Securities Act* (Alberta)), together with their associates and affiliates, as a whole under the LTI plan or any other security-based compensation arrangement of Keyera within any one year period or at any time shall not exceed 10% of the issued and outstanding Shares (on a non-diluted basis) at the dates of issuance of Shares or grant of the LTI award.

As the number of Shares that may be issued upon the vesting of RSUs (due to accumulated notional dividends from the Grant Date) and PSUs (due to accumulated notional dividends and the application of the Payout Multiplier) may be higher than the number of RSUs or PSUs, as applicable, granted and outstanding, it is possible that the number of Shares issuable upon vesting of RSUs and PSUs at a particular time, plus the number of RSUs and PSUs that remain issued and outstanding at such time, could exceed 2.25% of the number of then outstanding Shares. Until such RSUs or PSUs vest, there is significant uncertainty as to the number of Shares ultimately issuable upon the vesting of such RSUs or PSUs. However, the number of Shares available for subsequent issuance at any time under the LTI plan will still only be the 2.25% limit described above, and to the extent that more than 2.25% of the then-issued and outstanding Shares would be required to settle a vested tranche of awards at any time, any excess awards that would result in a Share issuance exceeding this limit will only be settled in cash or by Shares purchased on the open market.

## Burn Rate

The burn rate (Burn Rate) shows how rapidly a company is using its shares reserved for equity compensation plans. Keyera's Burn Rate is calculated by dividing the number of Share Awards granted in a given year by the weighted average number of issued and outstanding Shares in the same year. The following table summarizes Keyera's Burn Rate in respect of the LTI plan for grants made on or after July 1, 2022, as prior to such time no Share Awards could be settled with Shares issued from treasury.

2022	Share Awards Granted	Weighted Average Issued and Outstanding Shares at December 31	Burn Rate
RSUs	211,311	221,290,177	0.1%
PSUs <sup>(1)</sup>	565,983	221,290,177	0.3%
Total (RSUs + PSUs)	777,294	221,290,177	0.4%
2023	Share Awards Granted	Weighted Average Issued and Outstanding Shares at December 31	Burn Rate
RSUs	236,593	229,153,373	0.1%
PSUs <sup>(1)</sup>	624,688	229,153,373	0.3%
Total (RSUs + PSUs)	861,281	229,153,373	0.4%

**Note:**

1. PSU awards are subject to a multiplier that ranges from 0-2x on vesting. See "Compensation framework" in page 50 for more detail.

## Termination, Change of Control and Retirement

**Change of Control.** If any Change of Control Transaction (as defined in the LTI plan) is completed and a participant ceases to be an employee of Keyera because the participant's employment is terminated either:

- (a) for an employee other than an executive of Keyera, without cause on or within 12 months of the date of completion of such Change of Control Transaction or, in respect of an executive of Keyera, such period as provided under their respective EEA; or
- (b) for an executive of Keyera, for "Good Reason" (as defined in the LTI plan) on or within such period as provided under the respective EEA immediately following the date of completion of such Change of Control Transaction,

then all outstanding RSU Awards and PSU Awards held by such participant shall be deemed to vest on the Termination Date (as defined in the LTI plan) and be paid in cash. The Payout Multiplier applied to such vested PSU Awards shall be based on shareholder return, fiscal and operational metrics calculated either immediately prior to the effective date of the Change of Control Transaction (if the holder's employment is terminated on such date) or for a recently completed period prior to the employee's termination date (if the holder's employment is terminated after the effective date of the Change of Control Transaction).

**Termination Without Cause or for Good Reason.** The Payment Date for the outstanding LTI awards will be accelerated and a participant will be entitled to receive a portion of the Shares (in the form of cash payment) that they would otherwise have been entitled to receive as follows:

- RSU Awards:
  - outstanding Shares that would have been received within the 12-month period immediately following the termination date
- PSU Awards:
  - where the termination date occurs prior to the first anniversary of the Grant Date, 33.33% of the Shares originally granted under the PSU Award;
  - where the termination date occurs on or after the first anniversary of the Grant Date, but prior to the second anniversary of the Grant Date, 66.66% of the Shares originally granted under the PSU Award; and
  - where the termination date occurs on or after the second anniversary of the Grant Date, 100% of the Shares originally granted under the PSU Award,

and the Payout Multiplier applicable to such awards shall generally be calculated based on shareholder return and operational metrics for periods completed prior to the employee's termination date.

All other outstanding LTI awards immediately expire and any right to receive Shares or cash in lieu thereunder is forfeited.

Termination for Cause or Voluntary Resignation. All LTI awards that have not been settled on or prior to the effective date of the termination of employment in such circumstances will expire immediately and any right to receive Shares pursuant to such LTI awards are forfeited.

Retirement<sup>8</sup>. On the holder's retirement date, the vesting of all outstanding LTI awards will be accelerated and the participant will be entitled to receive a portion of the Shares (in the form of cash payment, unless determined otherwise by the Board) that they would otherwise have been entitled to receive as follows:

- RSU Awards:
  - outstanding Shares that would have been received within the 12-month period immediately following the termination date
- PSU Awards:
  - if termination occurs prior to the first anniversary of the Grant Date, 33.33% of the Shares;
  - if termination occurs after the first anniversary, but prior to the second anniversary of the Grant Date, 66.66% of the Shares; and
  - if termination occurs after the second anniversary of the Grant Date, 100% of the Shares

The Payout Multiplier applicable to such PSU Awards shall generally be calculated based on shareholder return and operational metrics for periods completed prior to the employee's retirement date. All outstanding LTI awards and entitlements related thereto that do not result in payment due to the termination provisions described above will be immediately terminated and cancelled and any right to receive Shares or cash in lieu thereunder will be forfeited.

## Adjustments and Accelerated Vesting

If Keyera completes any merger, amalgamation, arrangement, business combination, consolidation or similar transaction, sale of all or substantially all of its assets, or is the subject of a take-over bid, or participates in any similar transaction (any of the foregoing referred to as a Transaction), the continuing person resulting from such Transaction (whether as a successor to the Corporation or a new parent entity, the Successor Entity) shall either: (i) assume all outstanding Share Awards, which shall remain outstanding and continue in effect following the effective date of such Transaction in accordance with their terms; or (ii) substitute or replace the Share Awards with similar awards having substantially similar economic and other terms as the Share Awards outstanding immediately prior to the Transaction (Replacement Awards), in each case with adjustments made as required to appropriately and equitably account for and provide economic equivalence based on the securities or other property for which the Shares were exchanged pursuant to the Transaction (including without limitation, adjustments to the number of securities or property underlying the Share Awards or Replacement Awards, as applicable, held by each holder).

However, if: (i) the Successor Entity does not assume or substitute or replace the Share Awards with Replacement Awards on the above-described terms, (ii) any securities or property for which the Shares are exchanged in such Transaction are not listed on a recognized stock exchange in Canada or the United States, or (iii) the Board determines, in its sole discretion, that such substitution or replacement is not practicable or impairs or does not substantially preserve the rights of the holders of Share Awards, then in each case all outstanding Share Awards shall become fully vested and paid out in cash on the basis of Keyera's share performance and metrics achieved prior to the date of the Transaction and based on the fair market value of the Shares at such time.

If a Transaction constitutes a Change of Control Transaction and the holder's employment is terminated in certain circumstances, the applicable provisions described above under "*Termination, Change of Control and Retirement*" shall apply.

The LTI plan also contains customary anti-dilution provisions that provide for appropriate adjustments to the Share Awards in the event of a subdivision, consolidation, reclassification, recapitalization or similar transaction affecting the Shares that does not constitute a Transaction.

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<sup>8</sup> Participant's normal retirement date determined in accordance with the provisions of a pension plan sponsored by Keyera, or such other retirement date (including an earlier retirement date) as may be deemed as such by Keyera under a written retirement arrangement with the participant.

## Amendments and General Matters

- The Board may, at any time, without the approval of Keyera's shareholders or holders of LTI awards, suspend, discontinue or amend the LTI plan or an LTI award. However, the Board may not amend the LTI plan or an LTI award without the approval of the holders of a majority of Shares who vote at a shareholder meeting to:
  - increase the number of Shares, or the percentage of the issued and outstanding Shares, reserved for issuance pursuant to the LTI plan;
  - expand the categories of individuals who are eligible to participate in the LTI plan;
  - extend the term of any LTI award beyond the term of such awards provided for under the terms and conditions of the LTI plan;
  - remove or increase the limits on the number of Shares issuable to any individual holder or to insiders;
  - permit the transfer or assignment of LTI awards, except to permit a transfer to a family member, an entity controlled by the holder of the LTI awards or a family member, a charity or for estate planning or estate settlement purposes; or
  - amend the amendment provisions of the LTI plan,

unless the change to the LTI plan or an LTI award results from the application of the adjustment or anti-dilution provisions of the LTI plan.

Additionally, no suspension, discontinuance or amendment may be made by the Board in respect of previously issued LTI awards that would adversely alter or impair those awards granted to participants under the LTI plan.

- LTI awards are personal to the holder and are non-transferable and non-assignable, other than as required for estate settlement purposes in the event of the holder's death.

The LTI plan does not provide for or contemplate the provision of financial assistance to holders, as no financial payment is required to be made by the holder under the operation of the LTI plan.

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